# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# SCHEDULE 14A (RULE 14a-101)

# SCHEDULE 14A INFORMATION

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934

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Filed by t	ne Keg	istrant:						
Filed by a Party other than the Registrant:								
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	Preliminary Proxy Statement							
	Con	fidential, for Use of the Commission Only	y (as Permitted by Rule 14a-6(e)(2))					
X	Defi	nitive Proxy Statement						
	Defi	nitive Additional Materials						
	Soli	citing Material Pursuant to §240.14a-12						
			REDWOOD TRUST, INC.					
	(Name of Registrant as Specified in Its Charter)							
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April 27, 2020

#### Dear Fellow Stockholders,

By all accounts, 2019 was a historic year for Redwood Trust as we achieved several major milestones while celebrating our 25-year anniversary. We made significant progress towards realizing our vision of expanding our reach across all major throughways of housing finance. This included two strategic acquisitions and the expansion of our best-in-class securitization platform. We ended 2019 with full year GAAP earnings of \$1.46 per share, and in February 2020 achieved our highest market capitalization ever as a public company.

We entered the first quarter of 2020 building on the momentum we had gained over the past year. While January and February were filled with optimism and opportunities for growth, including record monthly loan volumes, dynamics quickly shifted as the spread of the novel coronavirus (COVID-19) accelerated into a global pandemic by mid-March. This resulted in a significant dislocation in the financial markets and, seemingly overnight, an evaporation of liquidity, resulting in one of the fastest market declines in history.

The spread of COVID-19 is having a significant impact on the U.S. economy, and while our sector was not the cause of the ensuing market turmoil in which we now find ourselves, the mortgage finance markets have been hit particularly hard nonetheless. In a very short period of time we've made significant progress managing our liquidity through this crisis and we continue to take significant and deliberate actions across our platform to support our franchise. On April 2, 2020, we published a company update, which outlined some of the actions we have taken in response to this shifting business and financial landscape. This update can be found as a Current Report on Form 8-K within the "Investor Information-SEC Filings" section of our website at www.redwoodtrust.com.

Redwood was founded on a culture of strong risk management, and that culture continues to be the cornerstone of how we are managing through these very difficult times. While it's too early to say when Americans can safely get our economy fully functioning again, we remain fully committed to Redwood and its stockholders as we do everything in our power to navigate through this crisis and hopefully be in a position to rebuild upon the successes we enjoyed in 2019.

Thank you for your continued support.

Richard D. Baum Chairman Christopher J. Abate Chief Executive Officer

# REDWOOD TRUST, INC. One Belvedere Place, Suite 300 Mill Valley, California 94941 (415) 389-7373

#### NOTICE OF 2020 ANNUAL MEETING OF STOCKHOLDERS

To the Stockholders of Redwood Trust, Inc.:

You are cordially invited to attend the Annual Meeting of Stockholders of Redwood Trust, Inc., a Maryland corporation, to be held on June 11, 2020 at 8:30 a.m., local time, at the Acqua Hotel, 555 Redwood Highway, Mill Valley, California 94941, for the following purposes:

- 1. To elect Richard D. Baum, Christopher J. Abate, Douglas B. Hansen, Debora D. Horvath, Greg H. Kubicek, Fred J. Matera, Jeffrey T. Pero, and Georganne C. Proctor to serve as directors until the Annual Meeting of Stockholders in 2021 and until their successors are duly elected and qualify;
- 2. To ratify the appointment of Grant Thornton LLP as our independent registered public accounting firm for 2020:
- 3. To vote on a non-binding advisory resolution to approve named executive officer compensation;
- 4. To vote on an amendment to our charter to increase the number of shares authorized for issuance:
- 5. To vote on an amendment to our Amended and Restated 2014 Incentive Award Plan to increase the number of shares authorized for issuance thereunder;
- 6. To transact such other business as may properly come before the Annual Meeting or any adjournment or postponement of the Annual Meeting.

We have elected to use the Internet as our primary means of providing our proxy materials to stockholders. Consequently, stockholders will not receive paper copies of our proxy materials unless they specifically request them. We will send a Notice of Internet Availability of Proxy Materials (the Notice) on or about May 1, 2020 to our stockholders of record as of the close of business on March 20, 2020. We are also providing access to our proxy materials over the Internet beginning on May 1, 2020. Electronic delivery of our proxy materials will reduce printing and mailing costs relating to our Annual Meeting.

The Notice contains instructions for accessing the proxy materials, including the Proxy Statement and our annual report, and provides information on how stockholders may obtain paper copies free of charge. The Notice also provides the date and time of the Annual Meeting; the matters to be acted upon at the Annual Meeting and the Board's recommendation with regard to each matter to be acted upon; and information on how to attend the Annual Meeting and vote online.

Our Board of Directors has fixed the close of business on March 20, 2020 as the record date for determination of stockholders entitled to notice of, and to vote at, the Annual Meeting and any adjournment or postponement of the Annual Meeting.

We would like your shares to be represented at the Annual Meeting. Whether or not you plan to attend the Annual Meeting, we respectfully request that you authorize your proxy over the Internet following the voting procedures described in the Notice. In addition, if you have requested or received a paper or email copy of the proxy materials, you can authorize your proxy over the telephone or by signing, dating and returning the proxy card sent to you. We encourage you to authorize your proxy by any of these methods even if you currently plan to attend the Annual Meeting. By doing so, you will ensure that your shares are represented and voted at the Annual Meeting.

Due to the impact of the coronavirus (COVID-19) pandemic on the ability to hold in-person meetings, we are planning for the possibility that the Annual Meeting may be held solely by means of remote communication. If we take this step, we will announce the decision to do so in advance, and details on how to participate will be set forth in a subsequent announcement by the Company and available at www.redwoodtrust.com.

By Order of the Board of Directors,

/s/ Andrew P. Stone

Secretary

April 27, 2020

#### YOUR VOTE IS IMPORTANT.

PLEASE PROMPTLY AUTHORIZE A PROXY TO CAST YOUR VOTES THROUGH THE INTERNET FOLLOWING THE VOTING PROCEDURES DESCRIBED IN THE NOTICE OR, IF YOU HAVE REQUESTED AND RECEIVED PAPER COPIES OF THE PROXY MATERIALS, BY TELEPHONE OR BY SIGNING, DATING AND RETURNING THE PROXY CARD SENT TO YOU.

# TABLE OF CONTENTS

<u>Introduction</u>	<u>1</u>
Information About the Annual Meeting	<u>2</u>
Who May Attend the Annual Meeting	<u>2</u>
Who May Vote	<u>2</u>
Voting by Proxy; Board of Directors' Voting Recommendations	<u>2</u> <u>2</u>
Quorum Requirement	<u>3</u>
Other Matters	<u>3</u>
Information About the Proxy Statement and the Solicitation of Proxies	<u>3</u>
Annual Report	<u>3</u>
<u>Householding</u>	
Corporate Governance	4 5 5 5
Corporate Governance Standards	<u>5</u>
Process for Nominating Potential Director Candidates	<u>5</u>
<u>Director Independence</u>	<u>6</u>
Board Leadership Structure	<u>6</u>
Executive Sessions	<u>6</u>
Board of Directors' Role in Risk Oversight	<u>7</u>
<u>Corporate Responsibility</u>	<u>8</u>
Board of Directors' Self-Evaluation Process	<u>8</u>
Communications with the Board of Directors	<u>8</u>
Director Attendance at Annual Meetings of Stockholders	<u>8</u>
Code of Ethics	8 8 8 8 8
Stock Ownership Requirements	9
Required Stock Ownership by Directors	<u>9</u>
Required Stock Ownership by Executive Officers	<u>9</u>
Item 1 — Election of Directors	<u>11</u>
Meetings and Committees of the Board of Directors	<u>17</u>
<u>Director Compensation</u>	<u>18</u>
Information About Our Executive Officers	<u>22</u>
Security Ownership of Directors and Executive Officers	<u>24</u>
Security Ownership of Certain Beneficial Owners	<u>26</u>
Executive Compensation	<u>27</u>
Executive Summary of Compensation Discussion and Analysis	<u>28</u>
Compensation Discussion and Analysis	<u>37</u>
Executive Compensation Tables	<u>66</u>
Compensation Risks	<u>78</u>
CEO Pay Ratio	<u>79</u>
Securities Authorized For Issuance Under Equity Compensation Plans	<u>80</u>
Additional Information About Directors and Executive Officers	<u>81</u>
Audit Committee Matters	<u>82</u>
Item 2 — Ratification of Appointment of the Independent Registered Public Accounting Firm	<u>85</u>
Item 3 — Vote on an Advisory Resolution to Approve Named Executive Officer Compensation	<u>86</u>
Item 4 — Vote on an Amendment to the Charter to Increase the Number of Shares Authorized for Issuance	<u>88</u>
Item 5 — Vote on an Amendment to the Amended and Restated 2014 Incentive Award Plan to Increase the Number of Shares Authorized for	
<u>Issuance</u>	<u>90</u>
Stockholder Proposals for the 2021 Annual Meeting	<u>101</u>
Information Incorporated by Reference	<u>101</u>
Annex A — Reconciliation of Non-GAAP Adjusted Return on Equity to Return on Equity Based on GAAP	
Financial Results  Anney P. Montagge PEIT Pears and Companies of the ETSE Newsit Montagge PEIT Index	<u>A-1</u>
Annex B — Mortgage REIT Peers and Component Companies of the FTSE Nareit Mortgage REIT Index  Annex C — Bedweed Trust Lee Amended and Besteled 2014 Insentive Award Blances Amended	<u>B-1</u>
Annex C — Redwood Trust, Inc. Amended and Restated 2014 Incentive Award Plan, as Amended	<u>C-1</u>

REDWOOD TRUST, INC. One Belvedere Place, Suite 300 Mill Valley, California 94941 (415) 389-7373

# PROXY STATEMENT ANNUAL MEETING OF STOCKHOLDERS TO BE HELD ON JUNE 11, 2020

#### INTRODUCTION

This Proxy Statement is being furnished in connection with the solicitation of proxies by the Board of Directors of Redwood Trust, Inc., a Maryland corporation (Redwood, the Company, we, or us), for exercise at the Annual Meeting of Stockholders (the Annual Meeting) to be held on June 11, 2020 at 8:30 a.m., local time, at the Acqua Hotel, 555 Redwood Highway, Mill Valley, California 94941, and at any adjournment or postponement thereof.

We have elected to provide access to our proxy materials over the Internet. Accordingly, we are sending a Notice of Internet Availability of Proxy Materials (the Notice) to our stockholders of record, while brokers and other nominees who hold shares on behalf of beneficial owners will be sending their own similar Notice of Internet Availability of Proxy Materials. All stockholders will have the ability to access proxy materials on the website referred to in the Notice or request to receive a printed set of the proxy materials. Instructions on how to request a printed copy by mail or electronically may be found on the Notice and on the website referred to in the Notice, including an option to request paper copies on an ongoing basis. We intend to make this Proxy Statement available on the Internet on or about May 1, 2020 and to mail the Notice to all stockholders entitled to vote at the Annual Meeting on or about May 1, 2020. We intend to mail this Proxy Statement, together with a proxy card, to those stockholders entitled to vote at the Annual Meeting who have properly requested paper copies of such materials on or about May 1, 2020 or within three business days of such request.

The address and telephone number of our principal executive office are as set forth above and our website is www.redwoodtrust.com. Information on our website is not a part of this Proxy Statement.

Due to the impact of the coronavirus (COVID-19) pandemic on the ability to hold in-person meetings, we are planning for the possibility that the Annual Meeting may be held solely by means of remote communication. If we take this step, we will announce the decision to do so in advance, and details on how to participate will be set forth in a subsequent announcement by the Company and available at www.redwoodtrust.com.

1

#### INFORMATION ABOUT THE ANNUAL MEETING

# Who May Attend the Annual Meeting

Only stockholders who own our common stock as of the close of business on March 20, 2020, the record date for the Annual Meeting, will be entitled to attend the Annual Meeting. In the discretion of management, we may permit certain other individuals to attend the Annual Meeting, including members of the media and our employees.

#### Who May Vote

Each share of our common stock outstanding on the record date for the Annual Meeting entitles the holder thereof to one vote. The record date for determining stockholders entitled to notice of, and to vote at, the Annual Meeting is the close of business on March 20, 2020. As of March 20, 2020, there were 114,816,284 shares of common stock issued and outstanding. You can vote in person at the Annual Meeting or by proxy. You may authorize your proxy through the Internet by following the voting procedures described in the Notice or, if you have requested and received paper copies of the proxy materials, by telephone or by signing, dating, and returning the proxy card sent to you. To use a particular voting procedure, follow the instructions on the Notice or the proxy card that you request and receive by mail or email.

If your shares are held in the name of a bank, broker, or other holder of record, you will receive instructions from the holder of record that you must follow in order for your shares to be voted. If your shares are not registered in your own name and you plan to cast your votes in person at the Annual Meeting, you should contact your broker or agent to obtain a broker's proxy card and bring it to the Annual Meeting in order to vote.

#### Voting by Proxy; Board of Directors' Voting Recommendations

You may authorize your proxy over the Internet or, if you request and receive a proxy card by mail or email, over the phone or by signing, dating and returning the proxy card sent to you. If you vote by proxy, the individuals named on the proxy, or their substitutes, will cast your votes in the manner you indicate. If you date, sign, and return a proxy card without marking your voting instructions, your votes will be cast in accordance with the recommendations of Redwood's Board of Directors, as follows:

- For the election of each of the eight nominees to serve as directors until the Annual Meeting of Stockholders in 2021 and until their successors are duly elected and qualify;
- For the ratification of the appointment of Grant Thornton LLP as our independent registered public accounting firm for 2020.
- For the approval of the non-binding advisory resolution approving the compensation of our named executive officers;
- For the approval of the amendment to our charter to increase the number of shares authorized for issuance;
- For the approval of the amendment to the Amended and Restated 2014 Incentive Award Plan to increase the number of shares authorized for issuance; and
- In the discretion of the proxy holder on any other matter that properly comes before the Annual Meeting.

You may revoke or change your proxy at any time before it is exercised by submitting a new proxy through the Internet or by telephone, delivering to us a signed proxy with a date later than your previously delivered proxy, by voting in person at the Annual Meeting, or by sending a written revocation of your proxy addressed to Redwood's Secretary at our principal executive office.

#### Why did I receive a one-page notice in the mail regarding the Internet availability of proxy materials instead of a full set of proxy materials?

Under rules adopted by the Securities and Exchange Commission (SEC), we have elected to provide access to our proxy materials over the Internet. Accordingly, we are sending the Notice to our stockholders. All stockholders will have the ability to access the proxy materials on the website referred to in the Notice or request to receive a printed set of the materials. Instructions on how to access the proxy materials over the Internet or to request a printed copy may be found in the Notice. In addition, stockholders may request to receive proxy materials in printed form by mail or electronically by email on an ongoing basis. We encourage stockholders to take advantage of the availability of the proxy materials on the Internet to help reduce printing and mailing costs relating to our Annual Meeting.

#### **Quorum Requirement**

The presence, in person or by proxy, of stockholders entitled to cast a majority of all the votes entitled to be cast at the Annual Meeting constitutes a quorum for the transaction of business. Abstentions and broker non-votes are counted as present for purposes of establishing a quorum. A broker non-vote occurs when a nominee holding shares for a beneficial owner has not received instructions from the beneficial owner and does not have discretionary authority to vote the shares.

#### Other Matters

Our Board of Directors knows of no other matters that may be presented for stockholder action at the Annual Meeting. If other matters properly come before the Annual Meeting, however, it is intended that the persons named in the proxies will vote on those matters in their discretion.

# Information About the Proxy Statement and the Solicitation of Proxies

Your proxy is solicited by our Board of Directors and we will bear the costs of this solicitation. Proxy solicitations will be made by mail, and also may be made by our directors, officers, and employees in person or by telephone, facsimile transmission, e-mail, or other means of communication. Banks, brokerage houses, nominees, and other fiduciaries will be requested to forward the proxy soliciting material to the beneficial owners of shares of our common stock entitled to be voted at the Annual Meeting and to obtain authorization for the execution of proxies on behalf of beneficial owners. We will, upon request, reimburse those parties for their reasonable expenses in forwarding proxy materials to their beneficial owners.

In addition, we have retained MacKenzie Partners, Inc., 1407 Broadway, 27th Floor, New York, NY 10018, to aid in the solicitation of proxies by mail, telephone, facsimile, e-mail and personal solicitation and to contact brokerage houses and other nominees, fiduciaries and custodians to request that such entities forward soliciting materials to beneficial owners of our common stock. For these services, we will pay MacKenzie Partners, Inc. a fee not expected to exceed \$15,000, plus expenses.

#### **Annual Report**

Our 2019 Annual Report, consisting of our Annual Report on Form 10-K for the year ended December 31, 2019, is being made available to stockholders together with this Proxy Statement and contains financial and other information about Redwood, including audited financial statements for our fiscal year ended December 31, 2019. Certain sections of our 2019 Annual Report are incorporated into this Proxy Statement by reference, as described in more detail under "Information Incorporated by Reference" at the end of this Proxy Statement. Our 2019 Annual Report is also available on our website.

# Householding

We have adopted a procedure approved by the SEC called "householding." Under this procedure, stockholders of record who have the same address and last name will receive only one copy of the Notice, unless one or more of these stockholders notifies us that they wish to continue receiving individual copies. This procedure reduces our printing and mailing costs.

Householding will not in any way affect dividend check mailings.

If you are eligible for householding, but you and other stockholders of record with whom you share an address currently receive multiple copies of the Notice, or if you hold stock in more than one account, and in either case you wish to receive only a single copy of this document for your household, please contact our transfer agent, Computershare Trust Company, N.A., either in writing at: Computershare Investor Services, 250 Royall Street, Canton, MA 02021; or by telephone at: (888) 472-1955.

If you participate in householding and wish to receive a separate copy of the Notice, or if you do not wish to participate in householding and prefer to receive separate copies of this document in the future, please contact Computershare as indicated above.

Beneficial owners can request information about householding from their banks, brokers, or other holders of record.

# CORPORATE GOVERNANCE

# **Corporate Governance Standards**

Our Board of Directors has adopted Corporate Governance Standards (Governance Standards). Our Governance Standards are available on our website as well as in print at the written request of any stockholder addressed to Redwood's Secretary at our principal executive office. The Governance Standards contain general principles regarding the composition and functions of our Board of Directors and its committees.

#### **Process for Nominating Potential Director Candidates**

Identifying and Evaluating Nominees for Directors. Our Board of Directors nominates director candidates for election by stockholders at each annual meeting and elects new directors to fill vacancies on our Board of Directors between annual meetings of the stockholders. Our Board of Directors has delegated the selection and initial evaluation of potential director nominees to the Governance and Nominating Committee with input from the Chief Executive Officer and President. The Governance and Nominating Committee makes the final recommendation of candidates to our Board of Directors for nomination. Our Board of Directors, taking into consideration the assessment of the Governance and Nominating Committee, also determines whether a nominee would be an independent director.

Stockholders' Nominees. Our Bylaws permit stockholders to nominate a candidate for election as a director at an annual meeting of the stockholders subject to compliance with certain notice and informational requirements, as more fully described below in this Proxy Statement under "Stockholder Proposals for the 2021 Annual Meeting." A copy of the full text of our current Bylaws may be obtained by any stockholder upon written request addressed to Redwood's Secretary at our principal executive office. Among other matters required under our Bylaws, any stockholder nominations should include the nominee's name and qualifications for Board membership and should be addressed to Redwood's Secretary at our principal executive office.

The policy of the Governance and Nominating Committee is to consider properly submitted stockholder nominations for candidates for election to our Board of Directors. The Governance and Nominating Committee evaluates stockholder nominations in connection with its responsibilities set forth in its written charter and applies the qualification and diversity criteria set forth in the Governance Standards.

Director Qualifications. Our Governance Standards contain Board membership criteria that apply to nominees for our Board of Directors. Each member of our Board of Directors must exhibit high standards of integrity, commitment, and independence of thought and judgment, and must be committed to promoting the best interests of Redwood. In addition, each director must devote the time and effort necessary to be a responsible and productive member of our Board of Directors. This includes developing knowledge about Redwood's business operations and doing the work necessary to participate actively and effectively in Board and committee meetings.

Our Governance Standards also contain criteria that are intended to guide our Governance and Nominating Committee's considerations of diversity in identifying nominees for our Board of Directors. In particular, our Governance Standards provide that the members of our Board of Directors should collectively possess a broad range of talent, skill, expertise, background, and life experience useful to effective oversight of our business and affairs and sufficient to provide sound and prudent guidance with respect to our operations and interests. The self-assessments that are conducted each year by our Board of Directors and our Governance and Nominating Committee include an assessment of whether the Board's then current composition represents the broad range of talent, skill, expertise, background, and life experience that is called for by our Governance Standards.

We believe our directors have a well-rounded variety of diversity, skills, qualifications and experience, and represent an effective mix of deep company knowledge and outside perspectives. Additional information regarding the mix of experience, qualifications, attributes and skills of our directors is included under Item 1 Election of Directors on pages 11-16 of this Proxy Statement.

# **Director Independence**

As required under Section 303A of the New York Stock Exchange (NYSE) Listed Company Manual and our Governance Standards, on February 26, 2020 our Board of Directors affirmatively determined that none of the following directors have a material relationship (either directly or as a partner, shareholder, or officer of an organization that has a relationship) with us and that each of them qualifies as "independent" under Section 303A: Richard D. Baum, Douglas B. Hansen, Mariann Byerwalter, Debora D. Horvath, Greg H. Kubicek, Fred J. Matera, Jeffrey T. Pero, and Georganne C. Proctor. The Board of Directors' determination was made with respect to Mr. Pero after consideration of the following: Mr. Pero is a retired partner of Latham & Watkins LLP and has been a director of Redwood since November 2009; Latham & Watkins LLP provides legal services to Redwood; and retirement payments made by Latham & Watkins LLP to Mr. Pero during 2019 and prior years were adjusted to exclude any proportionate benefit received from the fees paid by Redwood to Latham & Watkins LLP.

One member of our Board of Directors, Mr. Abate, does not qualify as "independent" under Section 303A of the NYSE Listed Company Manual or our Governance Standards because he is Redwood's Chief Executive Officer.

#### **Board Leadership Structure**

At Redwood, there is a separation of the chairman and chief executive officer roles. The Chairman of the Board of Directors presides over meetings of the Board and serves as a liaison between the Board and management of Redwood. In addition, the Chairman provides input regarding Board agendas, materials, and areas of focus, and may represent Redwood to external constituencies such as investors, governmental representatives, and business counterparties. The Chairman is currently Richard D. Baum, who was elected Chairman in September 2012 and who has continuously served as an independent director of Redwood since 2001.

In addition, under the Governance Standards, each of the Audit Committee, Compensation Committee, and Governance and Nominating Committee of Redwood's Board of Directors is comprised solely of independent directors as members.

The Board believes this leadership structure is appropriate for Redwood, as it provides for the Board to be led by, and its standing committees to be comprised of, independent directors. As an independent Chairman of the Board, Mr. Baum brings nearly two decades of experience of serving on Redwood's Board along with the important perspective of an independent director to this leadership position.

# **Executive Sessions**

Our Governance Standards require that our non-employee directors (i.e., the eight of our nine current directors who are not Redwood employees) meet in executive session at each regularly scheduled quarterly meeting of our Board of Directors and at such other times as determined by our Chairman. In addition, if any non-employee director is not also an independent director, then our Governance Standards require that our independent directors meet at least annually in executive session without any such non-independent directors.

#### Board of Directors' Role in Risk Oversight

The Board of Directors takes a primary role in risk oversight. At its regular meetings, the Board of Directors reviews Redwood's business and investment strategies and plans and seeks an understanding of the related risks as well as management's approach to identifying and managing those risks. In carrying out its role in risk oversight, the Board of Directors receives and discusses quarterly reports from the Chief Executive Officer and Audit Committee, which also carries out a risk oversight function delegated by the Board of Directors.

Under its charter, the Audit Committee is specifically charged with (i) inquiring of management and Redwood's independent registered public accounting firm about significant risks or exposures with respect to corporate accounting, reporting practices of Redwood, the quality and integrity of the financial reports and controls of Redwood, regulatory and accounting initiatives, and any off-balance sheet structures and (ii) assessing the steps management has taken to minimize such risks. In addition, the Audit Committee is specifically charged with regularly discussing with management Redwood's policies with respect to risk assessment and risk management, including identification of Redwood's major financial and operational risk exposures and the steps management has taken to monitor or control those exposures. For example, the Audit Committee receives quarterly reports from management regarding various financial risk management topics (such as interest rate risk, liquidity risk, and counterparty risk), and various operational risk management topics (such as cybersecurity, operations and regulatory compliance) and regularly discusses with management Redwood's exposure to, and management of, financial and operational risks.

The Audit Committee carries out this function by, among other things, receiving a quarterly risk management report from Redwood's Chief Executive Officer and other Redwood officers, and a quarterly internal audit report from Redwood's head of internal audit, reviewing these reports, and discussing them by asking questions and providing direction to management. In addition, as noted below under "Audit Committee Matters — Audit Committee Report," the Audit Committee also receives and discusses regular and required communications from Redwood's independent registered public accounting firm regarding, among other things, Redwood's internal controls. In addition to discussion of these reports during Audit Committee meetings, as circumstances merit, the Audit Committee holds separate executive sessions with one or more of the Chief Executive Officer, Redwood's head of internal audit, and representatives of Redwood's independent registered public accounting firm to discuss any matters that the Audit Committee or these persons believe should be discussed in the absence of other members of management. Redwood's head of internal audit and the Chair of the Audit Committee also regularly communicate between Audit Committee meetings.

In addition, when appropriate, the Board of Directors may delegate to the Compensation Committee and Governance and Nominating Committee risk oversight responsibilities with respect to certain matters or request that other committees review certain risk oversight matters. For example, the Compensation Committee has been delegated the responsibility for determining, on an annual basis, whether Redwood's compensation policies and practices are reasonably likely to have a material adverse effect on Redwood. As another example, the Governance and Nominating Committee reports to the Board of Directors the results of its analysis of potential risks related to board leadership and composition, board structure, and executive succession planning.

The Board of Directors believes that this manner of administering the risk oversight function effectively integrates oversight into the Board of Directors' leadership structure, because the risk oversight function is carried out both at the Board level as well as through delegation to the Audit Committee, which consists solely of independent directors, and when appropriate to the Compensation Committee and Governance and Nominating Committee, which also consist solely of independent directors.

#### **Corporate Responsibility**

Corporate responsibility and sustainability are foundational to Redwood's ability to grow and deliver attractive risk-adjusted returns to stockholders over the long term. The sustainability of Redwood's business depends on a broad array of factors, including a continuing focus on investments in our people, ethics and integrity, and corporate responsibility. Taking these factors into consideration in making strategic and operational decisions is a key principle in continuing to position Redwood as a best-in-class specialty finance company that addresses the liquidity needs of all homebuyers – homeowners and investors alike. Strong corporate governance, coupled with sound financial and operational risk management, are also essential pillars that support Redwood's growth and sustainability. Redwood's leaders and managers collaborate to develop and maintain corporate responsibility and sustainability initiatives, measure their impact, and provide regular updates to Redwood's Board of Directors and its standing committees. Additional information about Redwood's corporate responsibility and sustainability programs and initiatives may be provided from time to time on Redwood's corporate website at www.redwoodtrust.com.

#### **Board of Directors' Self-Evaluation Process**

The Board believes it is important to periodically assess its own performance and effectiveness in carrying out its strategic and oversight role with respect to the Company. The Board evaluates its performance through annual self-assessments at the Board and Committee levels, as well as through annual individual director self-assessments that include one-on-one meetings conducted by the Chairman with each of the other directors (or, with respect to the Chairman, the Chair of the Governance and Nominating Committee). These self-assessments include analysis of the effectiveness of the Board, its Committees and its directors, how they are functioning and areas of potential improvement. The results of these performance reviews are also considered, among other things, by the Governance and Nominating Committee and the Board when considering whether to recommend a director for re-election and whether to consider new director candidates.

#### Communications with the Board of Directors

Stockholders and other interested parties may communicate with our Board of Directors by e-mail addressed to boardofdirectors@redwoodtrust.com. The Chairman has access to this e-mail address and provides access to other directors as appropriate. Communications that are intended specifically for non-employee directors should be addressed to the Chairman.

#### **Director Attendance at Annual Meetings of Stockholders**

Pursuant to our Governance Standards, our directors are expected to attend annual meetings of stockholders in person or telephonically. All of our directors attended last year's annual meeting of stockholders in person. We currently expect all directors nominated for election to attend in person, or telephonically, at this year's Annual Meeting.

#### **Code of Ethics**

Our Board of Directors has adopted a Code of Ethics that applies to all of our directors, officers, and employees. Our Code of Ethics is available on our website as well as in print at the written request of any stockholder addressed to Redwood's Secretary at our principal executive office.

We intend to post on our website and disclose in a Current Report on Form 8-K, to the extent required by applicable regulations, any change to the provisions of our Code of Ethics and any waiver of a provision of the Code of Ethics.

#### STOCK OWNERSHIP REQUIREMENTS

#### **Required Stock Ownership by Directors**

Pursuant to our Governance Standards, non-employee directors are required to purchase from their own funds at least \$50,000 of our common stock within three years from the date of commencement of their Board membership. Vested deferred stock units (DSUs) acquired by a director under our Executive Deferred Compensation Plan through the voluntary deferral of cash compensation that otherwise would have been paid to that director are counted towards this requirement. Any director whose status has changed from being an employee director to being a non-employee director is not subject to this requirement if that director held at least \$50,000 of our common stock at the time of that change in status.

Additionally, non-employee directors are required to own at least \$425,000 of our common stock, including vested DSUs acquired through both voluntary and involuntary deferred compensation, within five years from the date of commencement of their Board membership. Beginning May 2020, this requirement will increase to \$450,000 in connection with an increase in the annual cash retainer payable to non-employee directors (described below under the heading "Director Compensation") to ensure that ownership guidelines remain five times the annual retainer. Stock and DSUs acquired with respect to the \$50,000 stock purchase requirement count toward the attainment of this additional stock ownership requirement. Compliance with the ownership requirements is measured on a purchase/acquisition cost basis.

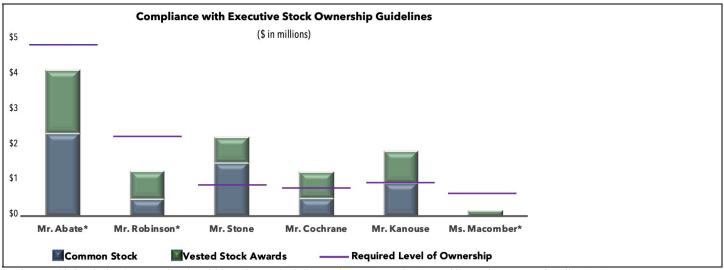
As of the date of this Proxy Statement, all of our non-employee directors were in compliance with these requirements either due to ownership of the requisite number of shares or because the director was within the time period permitted to attain the required level of ownership.

#### **Required Stock Ownership by Executive Officers**

The Compensation Committee of our Board of Directors has set the following executive stock ownership requirements with respect to our executive officers:

- Each executive officer is required to own stock with a value at least equal to (i) six times current salary for the Chief Executive Officer, (ii) three times current salary for the President, and (iii) two times current salary for the other executive officers;
- Three years are allowed to initially attain the required level of ownership and three years are allowed to acquire additional incremental shares if promoted to a position with a higher requirement or when a salary increase results in a higher requirement (if not in compliance at the indicated times, then the executive officer is required to retain net after-tax shares delivered as compensation or from the Executive Deferred Compensation Plan until compliance is achieved);
- All shares owned outright are counted, including those held in trust for the executive officer and his or her immediate family, as well as vested DSUs and any other vested shares held pursuant to other employee plans; and
- Compliance with the guidelines is measured on a purchase/acquisition cost basis, and includes DSUs acquired through both voluntary and involuntary deferred compensation.

As of the date of this Proxy Statement, all of Redwood's executive officers were in compliance with these requirements either due to ownership of the requisite number of shares or because he or she was within the time period permitted to attain the required level of ownership. The chart below illustrates the stock ownership level relative to the applicable requirement for each of our executive officers and Mr. Kanouse (who served as an executive officer in 2019).



Stock ownership is calculated on a purchase/acquisition price cost basis in accordance to Executive Ownership Requirements as of April 15, 2020.

<sup>\*</sup> Mr. Abate, Mr. Robinson and Ms. Macomber are within the time period permitted to attain the increased level of ownership required for their executive officer roles, respectively. Initial ownership levels must be attained by May 2021 for Mr. Abate and Mr. Robinson and by December 2021 for Ms. Macomber. Incremental ownership levels due to the base salary increases made by the Compensation Committee in December 2019 for 2020 must be attained by January 2023.

#### ITEM 1 — ELECTION OF DIRECTORS

The nominees for the eight director positions are set forth below. In the event we are advised prior to the Annual Meeting that any nominee will be unable to serve or for good cause will not serve as a director if elected at the Annual Meeting, the proxies will cast votes for any person who shall be nominated by the present Board of Directors to fill such directorship. On April 9, 2020, Mariann Byerwalter announced that she is retiring from the Board of Directors, effective as of the 2020 Annual Meeting of Stockholders. Effective upon Ms. Byerwalter's retirement, the Board of Directors is expected to reduce the size of the Board from nine to eight directors. The nominees listed below currently are serving as directors of Redwood.

#### **Vote Required**

If a quorum is present, the election of each nominee as a director requires a majority of the votes cast with respect to such nominee at the Annual Meeting. For purposes of the election of directors, a majority of the votes cast means that the number of votes cast "for" a nominee for election as a director exceeds the number of votes cast "against" that nominee. Cumulative voting in the election of directors is not permitted. Abstentions and broker non-votes will not be counted as votes cast and will have no effect on the results of the vote in the election of directors. In accordance with Redwood's Bylaws and its Policy Regarding Majority Voting, any incumbent nominee for director must offer to resign from the Board if he or she fails to receive the required number of votes for re-election.

#### THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS A VOTE FOR THE NOMINEES IDENTIFIED BELOW.

#### Nominees to Board of Directors

Name	Position with Redwood
Richard D. Baum	Chairman of the Board
Christopher J. Abate	Director and Chief Executive Officer
Douglas B. Hansen	Director
Debora D. Horvath	Director
Greg H. Kubicek	Director
Fred J. Matera	Director
Jeffrey T. Pero	Director
Georganne C. Proctor	Director

Set forth on the following pages is a summary of the experience, qualifications, attributes and skills of each of the nominees for election at the Annual Meeting, as well as certain biographical information regarding each of these individuals.

# Summary of Director Nominees' Experience, Qualifications, Attributes and Skills

	Director Nominees							
	Baum	Abate	Hansen	Horvath	Kubicek	Matera	Pero	Proctor
Leadership	✓	✓	✓	✓	✓	✓	✓	✓
Real Estate Industry	✓	✓	✓		✓	✓	✓	
Accounting/Finance		✓	✓	✓	✓	✓		✓
Insurance Industry	✓			✓				✓
Government	✓							
Capital Markets		✓	✓			✓	✓	✓
Corporate / Institutional Governance	✓			✓	✓		✓	
Banking / Investment Management				<b>✓</b>		<b>✓</b>		<b>✓</b>
Technology				<b>√</b>				

Richard D. Baum, age 73, is Chairman of the Board and has been a director of Redwood since 2001. Mr. Baum is currently the President and Managing Partner of Atwater Retirement Village LLC (a private company). From 2008 to mid-2009, Mr. Baum served as Executive Director of the California Commission for Economic Development. He also served as the Chief Deputy Insurance Commissioner for the State of California from 1991 to 1994 and 2003 to 2007. Mr. Baum served from 1996 to 2003 as the President and CEO of Care West Insurance Company, a worker's compensation insurance company, and prior to 1991 as Senior Vice President of Amfac, Inc., a diversified operating company engaged in various businesses, including real estate development and property management. Mr. Baum holds a B.A. from Stanford University, an M.A. from the State University of New York, and a J.D. from George Washington University, National Law Center.

The Board of Directors concluded that Mr. Baum should be nominated to continue to serve as a director on account of, among other things, the following experience, qualifications, attributes, and skills:

- Leadership attributes and management experience
- Experience as a chief executive officer
- Experience in government service and financial regulation
- Expertise and experience relating to the insurance industry
- Expertise and experience relating to the real estate development industry and property management business
- Expertise and experience relating to institutional governance
- Professional and educational background

Christopher J. Abate, age 40, has served as Chief Executive Officer since May 2018 and as a director since December 2017. Mr. Abate has been employed with Redwood since April 2006, previously serving as Redwood's President from July 2016 to May 2018, Chief Financial Officer from March 2012 to August 2017, and Controller from January 2009 to March 2013. Before joining Redwood, Mr. Abate was employed by PricewaterhouseCoopers LLP. He holds a B.A. in accounting and finance from Western Michigan University, an M.B.A. from the University of California at Berkeley and Columbia University.

The Board of Directors concluded that Mr. Abate should be nominated to continue to serve as a director on account of, among other things, the following experience, qualifications, attributes, and skills:

- Leadership attributes and management experience, including experience as President, Chief Financial Officer, and Controller of Redwood
- Skill and experience in managing balance sheet exposures and managing risks
- Skill and experience in executing capital markets transactions
- Finance and accounting expertise and experience
- Professional and educational background

**Douglas B. Hansen**, age 62, is a founder of Redwood, and served as Redwood's President from 1994 through 2008. Mr. Hansen retired from his position as President of Redwood at the end of 2008. Mr. Hansen has been a director of Redwood since 1994. Mr. Hansen serves on the Board of Directors of Four Corners Property Trust, Inc., a publicly traded real estate investment trust. Mr. Hansen also serves on the board of River of Knowledge, a not-for-profit institution. Mr. Hansen holds a B.A. in Economics from Harvard College and an M.B.A. from Harvard Business School.

The Board of Directors concluded that Mr. Hansen should be nominated to continue to serve as a director on account of, among other things, the following experience, qualifications, attributes, and skills:

- Leadership attributes and management experience, including experience as President of Redwood Trust since its founding in 1994 through 2008
- Skill and experience in investing in real estate-related assets and managing portfolios of such investments
- Skill and experience in managing balance sheet exposures and managing risks
- Skill and experience in executing capital markets transactions
- Experience in finance and accounting matters
- Professional and educational background

**Debora D. Horvath**, age 65, has been a director of Redwood since 2016. Ms. Horvath is Principal of Horvath Consulting LLC, which she founded in 2010. From 2008 to 2010, Ms. Horvath served as an Executive Vice President for JP Morgan Chase & Co. Ms. Horvath served as an Executive Vice President and Chief Information Officer for Washington Mutual, Inc. from 2004 to 2008. Ms. Horvath, a 25-year veteran from General Electric Company ("GE"), served 12 years as a Senior Vice President and Chief Information Officer for the GE insurance businesses. Ms. Horvath has been a Director of StanCorp Financial Group, Inc. since 2013. She was a director of the Federal Home Loan Bank of Seattle from 2012 to January 2014. Ms. Horvath holds a B.A. from Baldwin Wallace University.

The Board of Directors concluded that Ms. Horvath should be nominated to continue to serve as a director on account of, among other things, the following experience, qualifications, attributes, and skills:

- Leadership attributes and management experience
- Experience as a chief information officer
- · Expertise and experience relating to information technology and technology risk management
- Expertise and experience relating to institutional governance
- Professional and educational background

*Greg H. Kubicek*, age 63, has been a director of Redwood since 2002. Mr. Kubicek is President of The Holt Group, Inc., a real estate company and associated funds that purchase, develop, own, and manage real estate properties. Mr. Kubicek has also served as Chairman of the Board of Cascade Corporation, an international manufacturing corporation. Mr. Kubicek holds a B.A. in Economics from Harvard College.

The Board of Directors concluded that Mr. Kubicek should be nominated to continue to serve as a director on account of, among other things, the following experience, qualifications, attributes, and skills:

- Leadership attributes
- Management and entrepreneurial experience
- Expertise and experience in the real estate development industry
- Experience and expertise in the property management business
- Professional and educational background

Fred J. Matera, age 56, has been a director of Redwood since March 2019. Mr. Matera is currently Co-Founder and Managing Partner of MoVi Partners, LLC, an advisory firm focused on the fintech industry. Prior to this, Mr. Matera served as President of EquiFi Corporation, a startup developer of home equity-based financing solutions for homeowners, from October 2018 to March 2019. Between September 2016 and October 2017, Mr. Matera served as Chief Operating Officer and Chief Investment Officer of LendUS, LLC, which does business as RPM Mortgage, and engages in mortgage origination and servicing. From 2008 to May 2016, Mr. Matera was employed by Redwood, serving in various capacities, including: as Executive Vice President-Commercial Investments and Finance, responsible for the commercial mortgage banking and investments business Redwood was engaged in during that time; as Chief Investment Officer, responsible for Redwood's investment and capital markets activities; and as a Managing Director. Prior to joining Redwood, beginning in 2001, Mr. Matera was a Managing Director and Co-Head of Structured Credit at RBS Greenwich Capital. He began his career in finance in 1989 as a mortgage trader, and has held a number of fixed income trading positions in financial services firms, including Goldman Sachs, DLJ, and First Boston. Prior to graduating from business school, Mr. Matera was an analyst at the Federal Reserve Bank of New York. Mr. Matera has a B.A. in economics from Tufts University, and an M.B.A. in finance from The Wharton School of the University of Pennsylvania.

The Board of Directors concluded that Mr. Matera should be nominated to continue to serve as a director on account of, among other things, the following experience, qualifications, attributes, and skills:

- Leadership attributes
- Management and entrepreneurial experience
- Expertise as a chief investment officer
- Expertise and experience relating to residential and commercial mortgage finance, originations and operations
- Expertise and experience in structuring and negotiating debt and equity financings
- Professional and educational background

*Jeffrey T. Pero*, age 73, has been a director of Redwood since November 2009. Mr. Pero retired in October 2009, after serving as a partner for more than 23 years, from the international law firm of Latham & Watkins LLP. At Latham & Watkins LLP, Mr. Pero's practice focused on advising clients regarding corporate governance matters, debt and equity financings, mergers and acquisitions, and compliance with U.S. securities laws; Mr. Pero also served in various firm management positions. Mr. Pero served on the Board of Directors of BRE Properties, Inc. from 2009 to 2014. Mr. Pero holds a B.A. from the University of Notre Dame and a J.D. from New York University School of Law.

The Board of Directors concluded that Mr. Pero should be nominated to continue to serve as a director on account of, among other things, the following experience, qualifications, attributes, and skills:

- Expertise and experience relating to corporate governance
- Management experience
- Expertise and experience relating to real estate investment trusts
- Expertise and experience in structuring and negotiating debt and equity financings
- Expertise and experience relating to the U.S. securities laws
- Professional and educational background

Georganne C. Proctor, age 63, has been a director of Redwood since March 2006. Ms. Proctor is the former Chief Financial Officer of TIAA-CREF, and served in that position from June 2006 to July 2010. Additionally, Ms. Proctor served jointly as Chief Financial Officer and Executive Vice President for Enterprise Integration at TIAA-CREF from January 2010 to July 2010. From July 2010 to October 2010, she continued to serve as Executive Vice President for Enterprise Integration at TIAA-CREF. From 2003 to 2005, Ms. Proctor was Executive Vice President of Golden West Financial Corporation, a thrift institution. From 1994 to 1997, Ms. Proctor was Vice President of Bechtel Group, a global engineering firm, and also served as its Senior Vice President and Chief Financial Officer from 1997 to 2002 and as a director from 1999 to 2002. From 1991 to 1994, Ms. Proctor served as finance director of certain divisions of The Walt Disney Company, a diversified worldwide entertainment company. Ms. Proctor currently serves on the Board of Directors of Sculptor Capital Management Group Inc. and Blucora, Inc., serving as Blucora's Board Chair. Ms. Proctor previously served on the Board of Directors of Kaiser Aluminum Corporation from 2006 to 2009 and SunEdison, Inc. from 2013 to 2017. Ms. Proctor holds a B.S. in Business Management from the University of South Dakota and an M.B.A. from California State University East Bay.

The Board of Directors concluded that Ms. Proctor should be nominated to continue to serve as a director on account of, among other things, the following experience, qualifications, attributes, and skills:

- Management experience
- Experience as a chief financial officer
- Expertise and experience in the banking, insurance, and investment management industries
- Professional and educational background

#### Current Director — Retirement Scheduled for June 2020

*Mariann Byerwalter*, age 59, has been a director of Redwood since 1998. Ms. Byerwalter is Chairman Emeritus of the Board of Directors of SRI International, an independent nonprofit technology research and development organization, and Chairman of JDN Corporate Advisory, LLC, a privately held advisory services firm. Ms. Byerwalter served as interim CEO and President of Stanford Health Care from January 1, 2016 to July 4, 2016. Ms. Byerwalter served as the Chief Financial Officer and Vice President for Business Affairs of Stanford University from 1996 to 2001. She was a partner and co-founder of America First Financial Corporation from 1987 to 1996, and she served as Chief Operating Officer, Chief Financial Officer, and a director of America First Eureka Holdings, a publicly traded institution and the holding company for Eureka Bank, from 1993 to 1996. She also serves on the Board of Directors of Pacific Life Corp., Franklin Resources, Inc., the Lucile Packard Children's Hospital, and the Stanford Hospital and Clinics Board of Directors (Chair, 2006-2013). In April 2012, she completed her third term on the Board of Trustees of Stanford University. Ms. Byerwalter holds a B.A. from Stanford University and an M.B.A. from Harvard Business School.

On April 9, 2020, Ms. Byerwalter announced that she is retiring from the Board of Directors, effective as of the 2020 Annual Meeting of Stockholders, and will not stand for reelection at the 2020 Annual Meeting. Ms. Byerwalter's retirement follows more than 20 years of service as a member of the Board of Directors.

The Board of Directors concluded that Ms. Byerwalter's long-time service as a director was supported by, among other things, the following experience, qualifications, attributes, and skills:

- Leadership attributes and management and entrepreneurial experience
- Experience as a chief financial officer
- Expertise and experience in the banking and insurance industries
- Expertise and experience relating to corporate and institutional governance
- Professional and educational background

#### MEETINGS AND COMMITTEES OF THE BOARD OF DIRECTORS

Our Board of Directors currently consists of 9 directors. On April 9, 2020, Mariann Byerwalter announced that she is retiring from the Board of Directors, effective as of the 2020 Annual Meeting of Stockholders. Effective upon Ms. Byerwalter's retirement, our Board of Directors is expected to reduce the size of the Board from nine to eight directors.

Our Board of Directors has established three standing committees of the Board: the Audit Committee, the Compensation Committee, and the Governance and Nominating Committee. The membership of each committee and the function of each committee are described below. Each of the committees has adopted a charter and the charters of all committees are available on our website and in print at the written request of any stockholder addressed to Redwood's Secretary at our principal executive office.

Our Board of Directors held a total of 10 meetings during 2019. The non-employee directors of Redwood met in executive session at five meetings during 2019. Mr. Baum presided at executive sessions of the non-employee directors, as well as at executive sessions of the independent directors. No director attended fewer than 75% of the meetings of the Board of Directors and the committees on which he or she served and all of our directors attended last year's annual meeting of stockholders in person.

#### **Audit Committee**

We have a separately-designated Audit Committee established in accordance with Section 3(a)(58)(A) of the Securities Exchange Act of 1934, as amended. The Audit Committee provides oversight regarding accounting, auditing, risk management, and financial reporting practices of Redwood. The Audit Committee consists solely of non-employee directors, all of whom our Board of Directors has determined are independent within the meaning of the listing standards of the NYSE and the rules of the SEC. Our Board of Directors has determined that all members of the Audit Committee are "financially literate" within the meaning of the applicable regulations and standards and has designated Ms. Proctor as an "audit committee financial expert" within the meaning of the applicable regulations and standards. The Audit Committee met seven times in 2019 in order to carry out its responsibilities, as discussed below under "Audit Committee Matters — Audit Committee Report."

#### **Compensation Committee**

The Compensation Committee reviews and approves Redwood's compensation philosophy, reviews the competitiveness of Redwood's compensation practices, as well as risks that may arise from those practices, determines and approves the annual base salaries and incentive compensation paid to our executive officers, approves the terms and conditions of proposed incentive plans applicable to our executive officers and other employees, approves and oversees the administration of Redwood's employee benefit plans, and reviews and approves hiring and severance arrangements for our executive officers. The Compensation Committee consists solely of non-employee directors, each of whom our Board of Directors has determined is independent within the meaning of the listing standards of the NYSE, are "non-employee directors" within the meaning of the rules of the SEC, and are "outside directors" within the meaning of the rules of the Internal Revenue Service (the IRS). The Compensation Committee met eight times in 2019 in order to carry out its responsibilities, as discussed below under "Executive Compensation — Compensation Discussion and Analysis."

# **Governance and Nominating Committee**

The Governance and Nominating Committee reviews and considers corporate governance guidelines and principles, evaluates potential director candidates and recommends qualified candidates to the full Board, reviews the management succession plan and evaluates executives in connection with succession planning, and oversees the evaluation of the Board of Directors. The Governance and Nominating Committee consists solely of non-employee directors, each of whom our Board of Directors has determined is independent within the meaning of the listing standards of the NYSE. The Governance and Nominating Committee met five times in 2019 in order to carry out its responsibilities.

#### **Committee Members**

The current members of each of the three standing committees are listed below, with the Chair appearing first.

Audit	Compensation	Governance and Nominating	
Greg H. Kubicek	Georganne C. Proctor	Jeffrey T. Pero	
Mariann Byerwalter	Richard D. Baum	Richard D. Baum	
Debora D. Horvath	Debora D. Horvath	Mariann Byerwalter	
Georganne C. Proctor	Jeffrey T. Pero	Greg H. Kubicek	

#### DIRECTOR COMPENSATION

Information on our non-employee director cash compensation paid (or to be paid) during the annual periods commencing in May 2018, May 2019, and May 2020, is set forth in the tables below. Director cash compensation is paid quarterly, in arrears.

	Annual Perio	d Com	nencing:
	 May 2018	N	1ay 2019
Annual Retainer *	\$ 85,000	\$	85,000
Committee Meeting Fee (in-person attendance)	\$ 2,000	\$	2,000
Committee Meeting Fee (telephonic attendance)	\$ 1,000	\$	1,000

Commencing in May 2020, non-employee directors that are members of Board Committees will receive a retainer for their service on each Committee, and will no longer receive committee meeting attendance fees. In cases where a non-employee director is formally invited to participate in a committee meeting of which he or she is not a member of, he or she will be paid the committee meeting attendance fee for either in-person or telephonic attendance as outlined below.

Director Cash Compensation - Beginning May 2020						
		Annual Period Commencing:				
	Ma	May 2020				
Annual Retainer *	\$	85,000				
Retainer for Service as a Committee Member (per Committee)**	\$	12,500				

<sup>\*</sup> The Chairs of the Audit Committee, the Compensation Committee, and the Governance and Nominating Committee will each receive an additional annual cash retainer of \$20,000, and the additional annual cash retainer payable to the Chairman of the Board of the Directors will be \$75,000.

<sup>\*\*</sup>For the annual period commencing May 2020, non-employee directors who are members of Board Committees will receive a retainer for their service on each Committee and will no longer receive committee meeting attendance fees. In cases where a non-employee director is formally invited to participate in a committee meeting of which he or she is not a member, he or she will be paid \$2,000 per meeting for in-person attendance and \$1,000 per meeting for telephonic attendance.

After submission of appropriate documentation on a timely basis, non-employee directors are also reimbursed for reasonable out-of-pocket expenses incurred in attending Board and committee meetings, as well as for their and, in some cases, their guests' attendance at other Redwood-related meetings or events. Non-employee directors may also be reimbursed for out-of-pocket expenses incurred in attending conferences or educational seminars that relate to their Board service and are approved by the Chair of the Governance and Nominating Committee.

Non-employee directors are also granted deferred stock units (or comparable equity-based awards) each year at the time of the annual meeting of stockholders. The number of deferred stock units granted is determined by dividing the dollar value of the grant by the closing price of Redwood's common stock on the NYSE on the day of grant (and rounding to the nearest whole share amount). In May 2019, non-employee directors received an annual DSU award valued at \$110,000. Non-employee directors may also be granted equity-based awards upon their initial election to the Board. These initial and annual DSU awards are fully vested upon grant, and they are generally subject to a mandatory three-year holding period. Dividend equivalent rights on DSUs are generally paid in cash to directors on each dividend distribution date. DSUs may be credited under our Executive Deferred Compensation Plan.

Each director may elect to defer receipt of cash compensation or dividend equivalent rights through Redwood's Executive Deferred Compensation Plan. Cash balances in the Executive Deferred Compensation Plan are unsecured liabilities of Redwood and are utilized by Redwood as available capital to fund investments and operations. Based on each director's election, deferred compensation can either be deferred into a cash account and earn a rate of return that is equivalent to 120% of the applicable long-term federal rate published by the IRS compounded monthly or be deferred into deferred stock units which will, among other things, entitle them to receive dividend equivalent rights related to those units.

At an April 16, 2020 meeting of the Board of Directors, the Board approved certain changes to non-employee director compensation for the May 2020 to May 2021 annual period. In connection with these changes, in 2019 the Compensation Committee's independent compensation consultant, Frederic W. Cook & Co., Inc. (FW Cook) conducted an independent review of Redwood's non-employee director compensation program at the request of the Compensation Committee. The review conducted by FW Cook included benchmarking against non-employee director compensation at the companies that comprise Redwood's executive compensation benchmarking peer group. The changes for the program commencing in May 2020 are intended to keep Redwood's total average annual compensation for non-employee directors near the middle of the compensation benchmarking peer group. Further details regarding the executive compensation benchmarking peer group and benchmarking practices are provided on pages 44 to 47 of this Proxy Statement under the heading "Executive Compensation - Compensation Benchmarking for 2019". Set forth below is a list of the changes approved, in each case, commencing in May 2020:

- Committee meeting attendance fees for Committee members were replaced with a \$12,500 retainer for service on each Committee.
- Committee meeting attendance fees for a non-employee director formally invited to participate in a committee meeting of which he or she is not a member continued to be \$2,000 (in person attendance) and \$1,000 (telephonic attendance).

# Update Regarding 2020 Director Compensation in Response to Impacts of COVID-19 Pandemic

As part of its response to the impact of the COVID-19 pandemic on Redwood and the market price of Redwood's common stock, the Board of Directors determined on April 24, 2020 to reduce directors' annual compensation for the upcoming year. In particular, the Board of Directors is reducing the value of the above-described annual grant of DSUs that non-employee directors are scheduled to receive in 2020 by 30%, to \$77,000. As a result, on the 2020 Annual Meeting date, non-employee directors who are re-elected will receive an annual grant of vested DSUs determined by dividing \$77,000 by the closing price of Redwood's common stock on the meeting date.

#### Non-Employee Director Compensation — 2019

The following table provides information on non-employee director compensation for the 2019 calendar year. Director compensation is set by the Board and is subject to change. Directors who are employed by Redwood do not receive any compensation for their Board activities.

Name	Fees F	Carned or Paid in Cash (\$) <sup>(1)</sup>	Stock Awards (\$)(2)(3)	All Other Compensation (\$)	Total (\$)
Richard D. Baum	\$	180,000	\$ 109,988	_	\$ 289,988
Mariann Byerwalter	\$	102,000	\$ 109,988	_	\$ 211,988
Douglas B. Hansen	\$	95,000	\$ 109,988	_	\$ 204,988
Debora D. Horvath	\$	106,000	\$ 109,988	_	\$ 215,988
Greg H. Kubicek	\$	124,000	\$ 109,988	_	\$ 233,988
Fred J. Matera (4)	\$	78,833	\$ 130,531	_	\$ 209,364
Jeffrey T. Pero	\$	125,000	\$ 109,988	_	\$ 234,988
Georganne C. Proctor	\$	130,000	\$ 109,988	_	\$ 239,988

- (1) Fees earned are based on the non-employee director compensation policy in place for 2019: (i) annual cash retainer of \$85,000 for 2019; (ii) additional annual retainer for the Chairman of the Board of \$75,000 for 2019; (iii) additional annual retainer for Audit Committee Chair, Compensation Committee Chair, and Governance and Nominating Committee Chair of \$20,000; (iv) committee meeting fee (in person attendance) of \$2,000 per meeting; and (v) committee meeting fee (telephonic attendance) of \$1,000 per meeting.
- (2) Stock awards consisted of an annual grant of vested deferred stock units. The value of deferred stock units awarded was determined in accordance with FASB Accounting Standards Codification Topic 718. The value of dividend equivalent rights associated with deferred stock units was taken into account in establishing the value of these deferred stock units and previously granted deferred stock units. Therefore, dividend equivalent rights payments made during 2019 to non-employee directors are not considered compensation or other amounts reported in the table above. Information regarding the assumptions used to value our non-employee directors' deferred stock units is provided in Note 18 to our consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2019, filed with the Securities and Exchange Commission on March 2, 2020.
- (3) As of December 31, 2019, the aggregate number of stock awards outstanding for each non-employee director was as follows: Richard D. Baum had 18,596 vested DSUs; Douglas B. Hansen had 18,596 vested DSUs; Mariann Byerwalter had 18,596 vested DSUs; Debora D. Horvath had 18,596 vested DSUs; Greg H. Kubicek had 192,988 vested DSUs; Fred J. Matera had 8,142 vested DSUs; Jeffrey T. Pero had 35,372 vested DSUs; and Georganne C. Proctor had 102,823 vested DSUs.
- (4) Mr. Matera joined Redwood's Board on March 1, 2019 and, at his appointment, received a prorated grant of deferred stock units in addition to the annual non-employee director grant of deferred stock units in May 2019.

The following table provides information on stock unit distributions in common stock to non-employee directors from our Executive Deferred Compensation Plan in 2019. Stock units distributed represent compensation previously awarded in prior years and were reported as director or executive compensation in those prior years.

Stock Units Distributed (#)(1)		Aggregate Value of Stock Units Distributed (\$) <sup>(2)</sup>
6,310	\$	102,033
6,310	\$	102,033
6,310	\$	102,034
7,310	\$	118,393
6,310	\$	102,034
	6,310 6,310 6,310 6,310 7,310	Stock Units Distributed (#)(1)  6,310 \$ 6,310 \$ 6,310 \$ 7,310 \$

- (1) Deferred stock units distributed in 2019 originally were awarded in 2016.
- (2) The aggregate value of stock units distributed is calculated by multiplying the number of stock units distributed by the fair market value of Redwood common stock on the date of distribution.

#### INFORMATION ABOUT OUR EXECUTIVE OFFICERS

Executive officers of Redwood as of April 15, 2020 are listed in the table below. For purposes of this Proxy Statement, each of Mr. Abate, Mr. Robinson, Mr. Stone, Mr. Cochrane, and Mr. Kanouse (who served as an executive officer in 2019) were Named Executive Officers (NEOs) in 2019.

Name	Position with Redwood as of April 15, 2020	Age
Christopher J. Abate	Chief Executive Officer	40
Dashiell I. Robinson	President	40
Andrew P. Stone	Executive Vice President, General Counsel & Secretary	49
Collin L. Cochrane	Chief Financial Officer	43
Sasha G. Macomber	Chief Human Resource Officer	51

Biographical information regarding these executive officers and Mr. Kanouse (who served as an executive officer in 2019) is set forth below.

Christopher J. Abate, age 40, serves as Chief Executive Officer of Redwood Trust, Inc. and as a director. Mr. Abate has been employed with Redwood since April 2006, previously serving as Redwood's President from July 2016 to May 2018, Chief Financial Officer from March 2012 to August 2017, and Controller from January 2009 to March 2013. Before joining Redwood, Mr. Abate was employed by PricewaterhouseCoopers LLP. He holds a B.A. in accounting and finance from Western Michigan University, and an M.B.A. from the University of California at Berkeley and Columbia University.

**Dashiell I. Robinson**, age 40, serves as President of Redwood Trust, Inc. He joined the company as Executive Vice President in September 2017. Prior to joining Redwood, Mr. Robinson was employed at Wells Fargo Securities, serving as the Head of Mortgage Finance within the Asset-Backed Finance Group. In that role, Mr. Robinson led a team of banking professionals responsible for financing and distributing an array of residential mortgage products, and serving a broad suite of the firm's operating and investing clients. Prior to his employment at Wells Fargo, Mr. Robinson was employed within the Structured Credit Products Group at Wachovia Capital Markets from 2001 to 2008, serving in banking, structuring and risk mitigation roles. Mr. Robinson holds a B.A. in English from Georgetown University.

Andrew P. Stone, age 49, serves as Executive Vice President, General Counsel, and Secretary of Redwood Trust, Inc. Mr. Stone has been employed by Redwood since December 2008. Prior to joining Redwood, he served as Deputy General Counsel of Thomas Weisel Partners Group, Inc. from 2006 to 2008 and between 1996 and 2006 practiced corporate and securities law at Sullivan & Cromwell LLP and Brobeck, Phleger & Harrison LLP. Mr. Stone holds a B.A. in mathematics and history from Kenyon College and a J.D. from New York University School of Law.

Collin L. Cochrane, age 43, serves as Chief Financial Officer of Redwood Trust, Inc. Mr. Cochrane has also served as Redwood's Controller and Managing Director since March of 2013. Prior to joining Redwood in 2013, Mr. Cochrane served as Chief Accounting Officer and Controller for iStar Financial Inc., where he was employed from 2001 to March 2013. Prior to joining iStar Financial, Mr. Cochrane was employed as an auditor by Ernst & Young LLP from 1999 to 2001. Mr. Cochrane is a certified public accountant and holds a B.S. in Accounting from the Leventhal School of Accounting at the University of Southern California.

**Sasha G. Macomber**, age 51, has serves as Chief Human Resource Officer of Redwood Trust, Inc.. Prior to joining Redwood, Ms. Macomber spent 11 years with Peet's Coffee in the San Francisco Bay Area, leading various aspects of human resources including talent acquisition, talent management, HR business partnerships, employee engagement, and leadership communications. Ms. Macomber has also held HR leadership roles within consumer goods and technology companies, including The North Face, Room & Board, and QRS Corporation. Ms. Macomber has a B.A. in English Literature from Mills College and a M.S. in Organizational Development from the University of San Francisco.

*Garnet W. Kanouse*, age 47, serves as Managing Director and Head of the Residential business at Redwood Trust, Inc. He has been with Redwood since 2005 and has held a variety of capital markets, business development and portfolio management roles at the company. Prior to joining Redwood, Mr. Kanouse spent 10 years in Chicago at Bank One and predecessor entities in various fixed income capacities, primarily as a member of the team responsible for a portfolio of mezzanine asset-backed and first-loss residential and commercial mortgage-backed securities. Mr. Kanouse holds a B.S. in Accounting from the University of Colorado and an M.B.A. in Finance from the University of Chicago.

#### SECURITY OWNERSHIP OF DIRECTORS AND EXECUTIVE OFFICERS

The following table sets forth information, as of April 15, 2020, on the beneficial ownership of our common stock by our current directors and executive officers, our NEOs and by all of our current directors and executive officers as a group. As indicated in the notes, the table includes common stock equivalents held by these individuals through Redwood-sponsored benefits programs. Except as otherwise indicated and for such power that may be shared with a spouse, each person has sole investment and voting power with respect to the shares shown to be beneficially owned. Beneficial ownership is determined in accordance with the rules of the SEC.

Executive Officers	Number of Shares of Common Stock Beneficially Owned <sup>(1)</sup>	Percent of Class <sup>(2)</sup>
Christopher J. Abate <sup>(3)</sup>	259,042	*
Dashiell I. Robinson <sup>(4)</sup>	78,717	*
Andrew P. Stone <sup>(5)</sup>	130,435	*
Collin L. Cochrane <sup>(6)</sup>	75,506	*
Garnet W. Kanouse <sup>(7)</sup>	113,864	*
Sasha G. Macomber <sup>(8)</sup>	9,246	*
Non-Employee Directors		
Richard D. Baum <sup>(9)</sup>	60,211	*
Douglas B. Hansen <sup>(10)</sup>	363,476	*
Mariann Byerwalter(11)	30,566	*
Debora D. Horvath <sup>(12)</sup>	31,941	*
Greg H. Kubicek <sup>(13)</sup>	307,260	*
Fred J. Matera <sup>(14)</sup>	20,934	*
Jeffrey T. Pero <sup>(15)</sup>	104,303	*
Georganne C. Proctor <sup>(16)</sup>	111,468	*
All directors and executive officers as a group (14 persons) <sup>(17)</sup>	1,696,969	1.47%

<sup>\*</sup> Less than 1%.

- (1) Represents shares of common stock outstanding and common stock underlying performance stock units and deferred stock units that have vested or will vest within 60 days of April 15, 2020.
- (2) Based on 114,837,533 shares of our common stock outstanding as of April 15, 2020.
- (3) Includes 143,835 shares of common stock and 115,207 deferred stock units that have vested or will vest within 60 days of April 15, 2020.
- (4) Includes 28,996 shares of common stock and 49,721 deferred stock units that have vested or will vest within 60 days of April 15, 2020.
- (5) Includes 84,176 shares of common stock and 46,259 deferred stock units that have vested or will vest within 60 days of April 15, 2020.
- (6) Includes 30,052 shares of common stock, and 45,454 deferred stock units that have vested or will vest within 60 days of April 15, 2020.
- (7) For purposes of this Proxy Statement, Mr. Kanouse (who served as an executive officer in 2019) was a Named Executive Officer in 2019. Includes 59,010 shares of common stock, and 54,854 deferred stock units that have vested or will vest within 60 days of April 15, 2020.
- (8) Includes 139 shares of common stock, and 9,107 deferred stock units that have vested or will vest within 60 days of April 15, 2020.

- (9) Includes 41,615 shares of common stock, and 18,596 deferred stock units.
- (10) Includes 344,880 shares of common stock, and 18,596 deferred stock
- (11) Includes 11,970 shares of common stock, and 18,596 deferred stock units
- (12) Includes 13,345 shares of common stock, and 18,596 deferred stock units
- (13) Includes 106,456 shares of common stock held in direct ownership, living trusts and through an unaffiliated pension plan, 1,912 shares held of record by Mr. Kubicek's spouse, and 200,804 vested deferred stock units.
- (14) Includes 12,792 shares of common stock, and 8,142 deferred stock units.
- (15) Includes 68,931 shares of common stock and 35,372 vested deferred stock units.
- (16) Includes 8,645 shares held in the Proctor Trust and 102,823 vested deferred stock
- (17) Includes 954,841 shares of common stock, and 742,128 vested deferred stock units

#### SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS

The following table sets forth information as of the dates noted below, with respect to shares of our common stock owned by each person or entity known by us to be the beneficial owner of approximately 5% or more of our common stock.

Name of Beneficial Owner	Number of Shares of Common Stock Beneficially Owned	Percent of Class(1)
BlackRock, Inc.(2)	19,793,820	17.2 %
FMR LLC (3)	13,248,979	11.5 %
The Vanguard Group <sup>(4)</sup>	11,554,373	10.1 %
Wellington Management Group LLP (5)	10,791,531	9.4 %
Capital World Investors (6)	5,883,159	5.1 %

- Based on 114,837,533 shares of our common stock outstanding as April 15, 2020.
- (2) Address: 55 East 52nd Street, New York, New York 10055. The information in the above table and this footnote concerning the shares of common stock beneficially owned by BlackRock, Inc. (BlackRock) is based on the amended Schedule 13G filed by BlackRock with the SEC on February 4, 2020, which indicates that BlackRock and certain other subsidiary entities make aggregate reports on Schedule 13G and that such entities, in the aggregate, have sole dispositive power with respect to 19,793,820 shares and sole voting power with respect to 19,489,772 shares.
- (3) Address: 245 Summer Street, Boston, Massachusetts 02210. The information in the above table and this footnote concerning the shares of common stock beneficially owned by FMR LLC (FMR) is based on the amended Schedule 13G filed by FMR with the SEC on February 7, 2020, which indicates that FMR and certain other subsidiary entities make aggregate reports on Schedule 13G and that the such entities, in the aggregate, have sole dispositive power with respect to 13,248,979 shares and sole voting power with respect to 1,976,370 shares.
- (4) Address: 100 Vanguard Boulevard, Malvern, Pennsylvania 19355. The information in the above table and this footnote concerning the shares of common stock beneficially owned by The Vanguard Group (Vanguard) is based on the amended Schedule 13G filed by Vanguard with the SEC on February 12, 2020, which indicates that Vanguard and certain other subsidiary entities make aggregate reports on Schedule 13G and that such entities, in the aggregate, have sole dispositive power with respect to 11,439,313 shares, shared dispositive power with respect to 115,060 shares, sole voting power with respect to 126,645 shares, and shared voting power with respect to 16,900 shares.
- (5) Address: 280 Congress Street, Boston, Massachusetts 02210. The information in the above table and this footnote concerning the shares of common stock beneficially owned by Wellington Management Group LLP (Wellington) is based on the amended Schedule 13G filed by Wellington with the SEC on January 27, 2020, which indicates that Wellington and certain other subsidiary entities make aggregate reports on Schedule 13G and that such entities, in the aggregate, have shared dispositive power with respect to 10,791,531 shares and shared voting power with respect to 9,660,184 shares.
- (6) Address: 333 South Hope Street, Los Angeles, California 90071. The information in the above table and this footnote concerning the shares of common stock beneficially owned by Capital World Investors (Capital World), a division of Capital Research and Management Company (CRMC), is based on the amended Schedule 13G filed by Capital World with the SEC on February 14, 2020, which indicates that Capital World has sole voting and dispositive power with respect to 5,883,159 shares.

# **EXECUTIVE COMPENSATION**

# **Table of Contents**

Executive Summary of Compensation Discussion and Analysis	28
Compensation Discussion and Analysis (CD&A)	37
Section I - Overview	37
Named Executive Officers	37
Compensation Committee	37
Redwood's Business Model and Internal Management Structure	38
Overall Compensation Philosophy and Objectives	38
Outreach to Stockholders	39
"Say-on-Pay" Support from Stockholders	41
Section II - Executive Compensation in 2019	42
Redwood's 2019 and Long-Term Performance	42
Elements of Compensation in 2019	42
Process for Compensation Determinations for 2019	44
Compensation Benchmarking for 2019	44
2019 Base Salaries	47
2019 Performance-Based Annual Bonus Compensation	48
Performance-Based Annual Bonuses Earned for 2019	52
2019 Long-Term Equity-Based Incentive Awards	55
Vesting and Mandatory Holding Periods for 2019 Long-Term Equity-Based Incentive Awards	58
Section III - Other Compensation, Plans and Benefits	59
Deferred Compensation	59
Employee Stock Purchase Plan	59
401(k) Plan and Other Matching Contributions	60
Other Compensation and Benefits	60
Severance and Change of Control Arrangements	60
Section IV - Compensation-Related Policies and Tax Considerations	62
Mandatory Executive Stock Ownership Requirements	62
Prohibition on Use of Margin, Pledging, and Hedging in Respect of Redwood Shares	62
Clawback Policy	63
Tax Considerations	63
Accounting Standards	63
Section V - Conclusion	64
Certain Compensation Determinations Relating to 2020	64
Compensation Committee Report	65
Executive Compensation Tables	66
Compensation Risks	78
CEO Pay Ratio	79

#### COMPENSATION DISCUSSION & ANALYSIS - EXECUTIVE SUMMARY

# > Introductory Remarks Related to the Impact of the COVID-19 Pandemic

As described in the cover letter to this Proxy Statement, 2019 was a year of significant accomplishments for Redwood and that momentum continued into the first two months of 2020. The Compensation Discussion and Analysis that follows is primarily focused on describing the Compensation Committee's 2019 year-end executive compensation determinations, which were made in the context of Redwood's performance through the end of 2019. In particular, the Committee's regular annual processes for reviewing, structuring, and determining 2019 compensation were largely completed in December 2019, with the final step in the process being on February 26, 2020, when, in connection with the Board of Directors' review and approval of Redwood's 2019 audited financial statements, final 2019 annual bonuses were calculated and then paid on March 2, 2020, in accordance with the Committee's pre-determined methodology and schedule.

Shortly thereafter, during the second week of March 2020, the market price of Redwood's common stock declined significantly, reflecting broad and rapidly changing sentiment about the impact of the COVID-19 pandemic on financial markets, economic conditions, and, more specifically, Redwood and other firms whose business, operations and investing activities focus on housing finance. As these pandemic-related impacts continue to unfold, the Committee is focused on, among other things, two key matters relating to executive compensation at Redwood:

- Redwood's pay-for-performance compensation philosophy and program has historically delivered a significant portion of executive compensation in the form of long-term equity-based awards with three- or four-year vesting and holding periods. In fact, for Redwood's CEO, equity-based compensation has generally accounted for the majority of his annual target compensation. As a result, the value of not only the most recent (December 2019) annual equity award to executives, but of multiple years of annual equity-based compensation has significantly declined in alignment with the pronounced and negative total return experience of Redwood's stockholders since mid-March 2020.
  - As an example, for Redwood's CEO, the aggregate grant date fair value of equity awards granted over the past three years, since year-end 2017, was approximately \$8.25 million, all of which awards currently remain either unvested or vested and subject to a continuing mandatory holding requirement. Based on the closing price of Redwood common stock on April 15, 2020, and assuming no performance-based vesting for his unvested performance stock units, the aggregate value of the CEO's past three years' of equity-based compensation had declined to approximately \$885,000, or by 90%.
- As Redwood continues to navigate through the significant disruptions caused by the COVID-19 pandemic, the Committee's upcoming annual review of the executive compensation program will, of course, include a focused assessment of appropriate changes to respond to the impacts of the pandemic on Redwood and the markets and business environment it operates within. In the interim, Redwood's CEO has voluntarily waived continued receipt of the 2020 base salary increase that was provided to him at the end of 2019, effective May 1, 2020, and continuing through the end of the year.

As a Committee, our philosophy will continue to be that Redwood maintain a performance-based executive compensation program that seeks to provide incentives to achieve both short-term and long-term business and stockholder return objectives, while aligning the interests of executives with those of long-term stockholders. We plan to continue to communicate with stockholders about key executive compensation determinations as our work progresses throughout 2020.

Compensation Committee: Georganne C. Proctor, Chair

#### **OVERVIEW**

# >Redwood has a performance-based executive compensation program where pay delivery appropriately adjusts up or down to reflect short- and long-term performance results

- 2019 annual bonuses exceeded target levels, reflecting annual financial and operating performance that exceeded the targets and goals established by the Compensation Committee (the Committee) at the beginning of 2019
  - The return on equity (ROE)-based financial performance target for annual bonuses established each year by the Committee has been increased annually since 2016 i.e., the target was increased year-over-year in 2017, 2018, and 2019
- Realized value from prior years' equity awards reflected longer-term total stockholder return (TSR) results, with near-target three-year TSR resulting in modestly below-target vesting of performance stock units (PSUs) granted to executives in December 2016

# > The philosophy and key elements of Redwood's executive compensation program have remained largely consistent in recent years

- The program balances performance-based annual bonuses with long-term equity-based compensation in the form of performance stock units (PSUs) and deferred stock units (DSUs), as well as a limited amount of fixed compensation delivered as annual salary and standard benefits
- In December 2018 the structure of PSUs was updated based on stockholder feedback and the Committee's determination that vesting should be driven by both:
  - A book value TSR metric, which measures three-year book value growth and cash dividends paid;
     and
  - A relative TSR metric, which adjusts vesting based on three-year TSR relative to other publicly-traded mortgage REITs

This PSU structure provides executives meaningful "line-of-sight" between their long-term strategic and operational decisions and the primary performance metric that drives PSU vesting, and incorporates a relative performance metric to ensure that vesting is correlated with TSR performance compared to other publicly-traded mortgage REITs

# > Stockholders have provided consistently strong "Say-on-Pay" voting support and given meaningful feedback to the Committee Chair as part of Redwood's ongoing outreach efforts

- At the 2019 Annual Meeting of Stockholders, more than 90% of votes cast supported the non-binding "Say-on-Pay" resolution to approve executive compensation
- During 2019, in advance of Redwood's Annual Meeting, outreach efforts were made with respect to 27 of Redwood's top institutional stockholders, which in the aggregate held approximately 70% of then-outstanding shares of Redwood's common stock
  - During 2019, the Committee Chair met in person with stockholders which, in the aggregate, held approximately 30% of thenoutstanding shares of Redwood's common stock
  - A further discussion of outreach to, engagement with, and feedback from our stockholders is set forth within the main body of CD&A under the heading "Outreach to Stockholders"

# COMPENSATION PHILOSOPHY

- > Redwood's performance-based compensation program is administered by the independent Compensation Committee of the Board of Directors and is designed to:
  - Incentivize attainment of both short- and long-term business and stockholder return objectives, including:
    - Achieving stable and attractive returns-on-equity (ROEs) that support payment of attractive levels of sustainable dividends and build book value
    - Meeting annual strategic, business, operational, governance, and risk-management goals
  - Align the interests of executives with those of long-term stockholders in achieving strong stockholder returns, in absolute terms and relative to other publicly-traded mortgage REITs
  - Enable Redwood to hire and retain executives in a competitive marketplace
    - Market-based compensation benchmarking is used to evaluate compensation relative to peer companies and informs the Committee's determinations
  - Avoid incentivizing inappropriate risk taking

The Committee meets at least four times annually and follows a defined process in reviewing and updating the executive compensation program and determining each executive's compensation every year. As in prior years, during 2019 the Committee directly engaged and used the services of a nationally recognized independent compensation consultant, Frederic W. Cook & Co., Inc.

Executive Compensation - Key Practices & Risk Mitigants				
What Redwood <u>Does</u>		What Redwood <u>Does Not</u> Do		
✓	Directly links annual bonus to financial and operating performance	×	No guaranteed annual bonus arrangements; no uncapped annual bonuses	
✓	Provides more than 60% of CEO's target annual compensation in long-term equity-based incentives	×	No significant amount of fixed compensation - base salary and standard benefits are the only fixed elements of compensation	
✓	Uses profitability- and return-based financial metrics, as well as TSR, to support alignment with stockholders	×	No revenue- or volume-based financial metrics are used in a manner that could incentivize inappropriate risk taking	
✓	Imposes three- or four-year vesting/holding periods on annual equity grants of DSUs and PSUs	×	No above target vesting of PSUs if Redwood's TSR over the three-year performance measurement period is negative	
✓	Retains authority within Compensation Committee to use discretion to reduce annual bonus amounts	×	No "single-trigger" change-in-control severance payments or acceleration of equity award vesting	
✓	Maintains robust stock ownership requirements for executives	×	No excise tax gross-ups for any change-in-control related payments	
✓	Maintains a "clawback" policy if fraud or misconduct results in a financial restatement	×	No margin, pledging, or hedging transactions permitted with respect to Redwood stock	

#### REDWOOD'S BUSINESS MODEL AND INTERNAL MANAGEMENT STRUCTURE

The nature of Redwood's business model and internally-managed REIT structure are key factors the Committee has taken into account in designing Redwood's executive compensation program and determining appropriate metrics and setting targets and goals for performance-based compensation

- Internally-Managed Mortgage REIT. Redwood is a specialty finance company structured as an internally-managed REIT for tax purposes. Redwood is focused on making credit-sensitive investments in single-family residential and multifamily mortgages and related assets and engaging in mortgage banking activities e.g., the origination/acquisition and sale (or securitization) of mortgage loans
- > REIT Dividend Requirement. Unlike traditional corporations, under the Internal Revenue Code, REITs are required to distribute at least 90% of the income earned under their REIT status as dividends
  - as a result:
  - Redwood is limited in its ability to grow book value and its equity capital base through the reinvestment of retained earnings
  - A key element of the return to stockholders from investing in Redwood is the level of dividends paid on shares of common stock
- > Business Model and Structure are Important Factors in the Compensation Program. Redwood's business model and structure are important factors the Committee considers in making key determinations regarding executive compensation.
  - <u>Financial Performance Metrics</u>. In addition to TSR, the Committee believes that ROE, book value TSR, and other profitability-based financial performance measures are highly relevant factors in determining annual bonuses and measuring performance because:
    - These financial performance measures should correlate with Redwood's ability to increase book value and pay attractive levels of sustainable dividends
    - Management has "line-of-sight" into how its strategic and operational decisions impact these financial performance measures
    - Over the long-term, strong results under these financial performance measures should correlate with strong TSR results
  - Leverage and Liquidity Risk. Redwood's approach to the use of leverage to finance its business and investments, as compared to many of its peers, as well as its approach to managing liquidity risk, are factored in when the Committee sets financial performance targets, as it seeks to incentivize attractive risk-adjusted returns

#### **KEY ELEMENTS OF CEO'S 2019 COMPENSATION**

As noted above, the Committee annually reviews Redwood's executive compensation program in consultation with the Committee's independent compensation consultant. During 2019, the Committee structured the ongoing compensation for Redwood's CEO, Mr. Abate, to include the following four elements:

- > Base Salary and Standard Benefits. Base salary and standard benefits together represent less than 15% of the CEO's target annual compensation, with the remainder in performance-based and/or equity-based compensation
- >Target Annual Bonus. Target annual bonus is structured as follows:
  - 75% based on an ROE-based performance metric
    - Performance target for 2019 represented a level of earnings in excess of the regular annual dividend set by the Board and was higher than the target established for 2018
    - The ROE-based financial performance target for the CEO's annual bonus has been increased each year since 2016
  - 25% based on individual contribution to the achievement of strategic, business, operational, governance and risk-management goals established in the first quarter of the year

The Committee retains the authority to use discretion at the end of the year to reduce the CEO's annual bonus below any formulaic funding level

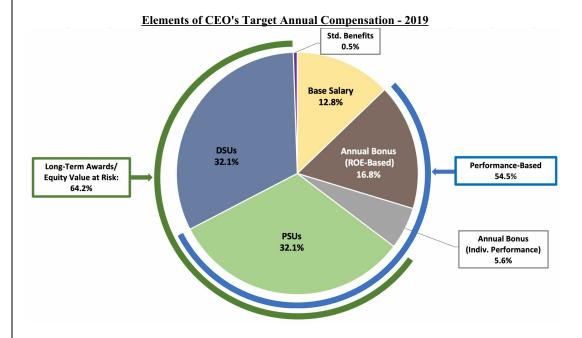
- Long-Term Equity Awards: PSUs. The structure of PSUs was updated in 2018 to make vesting contingent on two performance metrics: book value TSR and relative TSR, with each measured over a three-year period
  - Awarded at year-end, PSUs represent 50% of annual long-term equity incentive grant value
  - Book value TSR measures (over the three-year period) the change in GAAP book value per share, plus cash dividends paid, each
    a key factor in driving returns to stockholders
  - Relative TSR measures Redwood's TSR over the three-year period compared to the component companies of the FTSE Nareit Mortgage REITs Index, a broad-based index of mortgage REITs<sup>1/2</sup>

Further detail on the structure of PSUs is provided within the main body of CD&A

- Long-Term Equity Awards: Deferred Stock Units (DSUs). The structure of DSUs provides for full vesting and delivery only after a four-year period
  - Awarded at year-end, DSUs represent 50% of annual long-term equity incentive grant value
  - Directly aligns interests of executives and stockholders in enhancing long-term TSR and supports retention

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 $<sup>\</sup>underline{^{1\!/}}$  See  $\underline{Annex~B}$  to this Proxy Statement for a listing of this group of publicly-traded mortgage REITs.



# Performance Compensation

# Based

- Two key elements of compensation are earned directly based on performance
  - Annual bonus funding is primarily determined based on the achievement of an Adjusted ROE-performance target, as well as performance against pre-defined individual goals
  - PSUs vest based on three-year book value TSR and three-year relative TSR, measured against the component companies of the FTSE Nareit Mortgage REIT index

#### Long-Term Awards / Equity Value at Risk

 Long-term equity awards comprise the largest element of target annual compensation and are subject to three- and four-year vesting/holding periods, during which value is at risk and value realization is dependent on the delivery of stockholder value and achievement of pre-defined performance goals

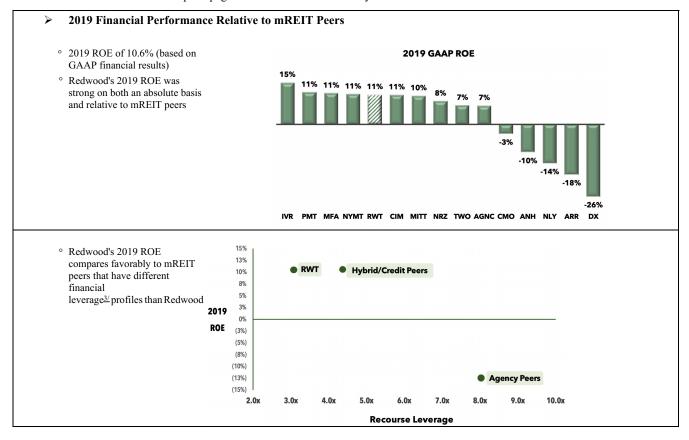
# > Limited Fixed Compensation

 Base salary and standard benefits of the type generally provided to full-time employees are the only fixed elements of compensation

#### **REDWOOD'S 2019 PERFORMANCE**

# Redwood's Performance Peers

- In addition to reviewing its stand-alone performance, Redwood regularly compares its financial performance to a group of publicly-traded mortgage REITs whose business models share a common focus on investing in residential mortgages and related assets
  - This group of 14 publicly-traded mortgage REITs ("mREIT Peers") is used in the performance comparisons shown below
    and on subsequent pages of this Executive Summary<sup>2</sup>



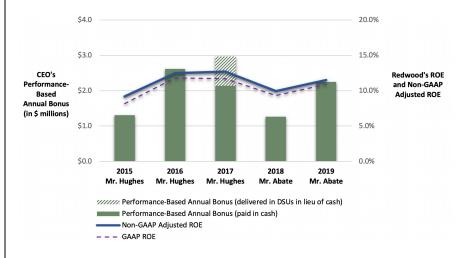
<sup>3/</sup> Financial leverage for purposes of these comparisons is measured by the ratio of recourse indebtedness (e.g., excluding non-recourse asset-backed debt) to tangible equity.

#### CEO'S ANNUAL BONUS TRACKS WITH ANNUAL ROE-BASED PERFORMANCE METRIC

# > Consistent Pay-for-Performance Design of Annual Bonus Program

- Amounts earned under the annual bonus plan are highly correlated with Redwood's ROE and non-GAAP Adjusted ROE 
   <sup>4</sup> with strong 2019 Adjusted ROE and goal attainment resulting in the CEO earning a bonus for 2019 that was approximately 172% of his target amount
- As illustrated in the graph below, annual bonuses paid to Redwood's CEO have correlated with Adjusted ROE performance, as well as with ROE determined based on GAAP financial results (graph includes annual bonus amounts paid to prior CEO, Marty Hughes)
  - A portion of the CEO's annual bonus is delivered in DSUs, in lieu of cash, when earned in excess of two-times target, as occurred in 2017

#### CEO's Performance-Based Annual Bonuses vs. ROE Performance Measures



- Non-GAAP Adjusted ROE Performance Metric. Adjusted ROE is the non-GAAP financial performance metric that is the primary determinant of annual bonuses. As illustrated in the graph above, Redwood's ROE (based on GAAP financial results) and Adjusted ROE are closely correlated
  - Adjusted ROE reflects GAAP earnings divided by average equity capital, adjusted to exclude certain unrealized mark-to-market gains and losses from equity capital
  - The adjustment to exclude these unrealized mark-to-market gains and losses enables the calculation of an "apples-to-apples" non-GAAP ratio of earnings to equity capital for purposes of evaluating financial performance i.e., unrealized gains and losses are disregarded in both the numerator (earnings) and denominator (equity capital)

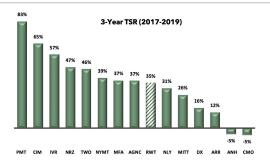
For purposes of determining the CEO's performance-based annual bonus for 2019, the Committee excluded the impact on Redwood's financial performance of certain purchase accounting-related items and out-of-pocket transaction expenses related to acquisitions completed in 2019, as further described within the main body of CD&A and in <u>Annex A</u> to this Proxy Statement.

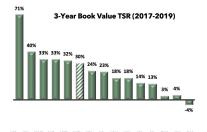
<sup>4/</sup> Non-GAAP Adjusted ROE is further described on page 48-52 within the main body of CD&A and is reconciled to ROE based on GAAP financial results in Annex A to this Proxy Statement.

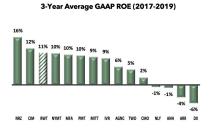
#### VALUE REALIZATION FROM PSUs TRACKS LONG-TERM PERFORMANCE

# >Vesting of PSUs at year-end 2019 correlated with returns to stockholders over a three-year performance measurement period

- PSU vesting for Redwood's CEO at year-end 2019 was at 92.4% of target, based on absolute TSR performance, as measured over four staggered measurement periods over the three-years following the original grant in December 2016
- The graphs below illustrate returns to Redwood stockholders over the 2017-2019 three-year period, as measured by TSR, ROE, and book value TSR, on both an absolute basis and relative to mREIT Peers







# >PSU vesting over the past five years has varied, in correlation with three-year TSR performance for the corresponding three-year performance measurement periods<sup>≤</sup>

Grant Date:	PSU Vesting Date:	Cumulative TSR:	PSU Vesting (% of target):
Dec. 7, 2012	Dec. 6, 2015	4.42%	17.7% (significantly below target)
Dec. 10, 2013	Dec. 9, 2016	-1.57%	0% (forfeiture)
Dec. 17, 2014	Dec. 16, 2017	-0.97%	0% (forfeiture)
Dec. 16, 2015	Dec. 15, 2018	53.84%	128.4% (above target)
Dec. 14, 2016	Dec. 13, 2019	29.93%/13.68%/11.42%/14.05%	92.4% (below target)

<sup>≦</sup>Actual vesting for PSUs granted in 2012-2015 was based on cumulative TSR calculated using an average price for Redwood's common stock over a designated period at the beginning and end of the performance measurement period. Actual vesting for PSUs granted in 2016 was based on cumulative TSR performance as measured over four staggered measurement periods during the three-years following the original grant in December 2016.

#### Compensation Discussion and Analysis (CD&A)

In accordance with SEC regulations, this CD&A is focused on the compensation of Redwood's Named Executive Officers (NEOs) for 2019, although it also provides some general discussion and analysis of aspects of Redwood's compensation programs, plans, and practices that apply to all of Redwood's officers and employees.

#### **Section I - Introduction**

- Named Executive Officers
- Compensation Committee
- > Redwood's Business Model and Internal Management Structure
- Overall Compensation Philosophy and Objectives
- Outreach to Stockholders
- "Say-on-Pay" Support from Stockholders

# Named Executive Officers

Redwood had five NEOs for 2019.

#### Named Executive Officers

- Christopher J. Abate, Chief Executive Officer
- Dashiell I. Robinson, President
- Andrew P. Stone, Executive Vice President, General Counsel, and Secretary
- Collin L. Cochrane, Chief Financial Officer
- Garnet W. Kanouse, Managing Director Head of Residential

# Compensation Committee

The Committee is committed to providing disclosure within this CD&A that gives insight into the process by which it arrives at determinations relating to executive compensation and the underlying rationale for those determinations. Among other things, this CD&A describes:

- The Committee's process for reviewing and determining the elements of the compensation of the Chief Executive Officer (CEO) and of the other NEOs.
- The rationale for the different elements of the NEOs' compensation and Redwood's compensation philosophy, objectives, and methodology for competitive benchmarking.
- The metrics and goals used for performance-based compensation and factors taken into account in the Committee's determination of whether those measures and goals were satisfied.
- The severance and change of control payments that NEOs may become entitled to receive under certain circumstances.
- The role of the Committee's independent compensation consultant.

The Committee meets at least four times annually and follows a defined process in reviewing Redwood's compensation philosophy and its executive compensation plans and programs. After taking into account various factors and analyses, including those described in this CD&A, input from its independent compensation consultant, feedback from stockholders obtained during regular ongoing stockholder outreach efforts, and the outcome of recent stockholder advisory votes on executive compensation (commonly referred to as "Say-on-Pay" votes), the Committee makes compensation determinations it believes are appropriate in light of its executive compensation objectives.

## Redwood's Business Model and Internal Management Structure

Redwood is a specialty finance company structured as an internally-managed real estate investment trust (REIT). Redwood's business is focused on making credit-sensitive investments in single family residential and multifamily mortgage loans and other related assets and engaging in mortgage banking activities. Redwood operates its business in four segments: Residential Lending, Business Purpose Lending, Multifamily Investments, and Third-Party Residential Investments.

Redwood's primary sources of income are net interest income from its investments and non-interest income from its mortgage banking activities. Net interest income consists of the interest income earned on investments less the interest expense incurred on borrowed funds and other liabilities. Income from mortgage banking activities is generated through the origination and acquisition of loans, and their subsequent sale, securitization, or transfer to Redwood's investment portfolios.

Redwood was established in 1994 and is structured as a REIT for tax purposes. Under the Internal Revenue Code, REITs are required to distribute as dividends at least 90% of the income earned under their REIT status. As a result, like other REITs, Redwood is limited in its ability to grow book value and its equity capital base through the reinvestment of retained earnings and a key element of returns to stockholders is the level of dividends paid on shares of Redwood's common stock.

The nature of Redwood's business model and internally-managed REIT structure are key factors the Committee has taken into account in designing Redwood's executive compensation program and determining appropriate metrics and setting targets and goals used for performance-based compensation. For example:

- Return-on-equity, book value total stockholder return, and other profitability-based measures of financial performance have been considered
  highly relevant factors in determining annual bonuses and measuring performance because: (i) these financial performance measures should
  correlate with Redwood's ability to increase book value and pay attractive levels of sustainable dividends; (ii) management has "line-of-sight"
  into how its strategic and operational decisions impact these financial performance measures; and (iii) over the long-term, strong results under
  these financial performance measures should correlate with strong total stockholder returns.
- Redwood's approach to the use of leverage to finance its business and investments, as compared to many of its peers, as well as its approach to
  managing liquidity risk, are factored in when the Committee sets financial performance targets, as the Committee seeks to incentivize attractive
  risk-adjusted returns.

# Overall Compensation Philosophy and Objectives

Redwood maintains a performance-based compensation philosophy and program for its executive officers that seeks to provide incentives to achieve both short-term and long-term business and stockholder return objectives, align the interests of executive officers with those of long-term stockholders, and ensure that it can hire and retain talented individuals in a competitive marketplace. The Committee is responsible for evaluating Redwood's executive compensation programs, plans, and practices to ensure that they provide proper incentives and appropriately support Redwood's business model and performance objectives without creating risks that are likely to have a material adverse effect on Redwood.

Redwood's executive compensation objectives are as follows:

- Attract and retain highly qualified and productive executives
- Motivate executives to enhance the overall performance and profitability of Redwood, both on a short-term and a long-term basis, including by:
  - Achieving stable and attractive returns-on-equity that support payment of attractive levels of sustainable dividends and build book value
  - Meeting annual strategic, business, operational, governance, and risk-management goals
- Foster long-term alignment of the interests of executives and stockholders through ownership of Redwood common stock by executives and by rewarding stockholder value creation
- Ensure that compensation opportunities are competitive
- Avoid incentivizing inappropriate risk taking

Consistent with prior years, during 2019, the Committee, with input and guidance from its independent compensation consultant, Frederic W. Cook & Co., Inc. (FW Cook), engaged in a review of the structure of Redwood's executive compensation program. This included a review of the elements of executive compensation, the mix of annual and long-term compensation, the compensation benchmarking peer group, the overall competitiveness of target levels of cash and equity-based compensation, and the mechanisms through which Redwood's pay-for-performance philosophy is implemented.

#### **Outreach to Stockholders**

Outreach to stockholders regarding executive compensation during 2019 and over the past several years has provided Redwood with the opportunity to discuss and receive stockholder feedback regarding Redwood's philosophy and views on executive compensation and specific compensation practices. In particular:

- <u>Independent Committee Chair Active in Ongoing Outreach to Stockholders</u>. The Chair of the Committee generally leads Redwood's stockholder outreach and engagement efforts, which, in 2019, were primarily in-person meetings between institutional stockholders and the Committee Chair (together with members of Redwood's management), supplemented by telephone conferences.
- 2019 Outreach Efforts. During 2019, in advance of Redwood's 2019 annual stockholders' meeting, Redwood made outreach efforts to 27 of Redwood's top 30 institutional stockholders, which in the aggregate held approximately 70% of then-outstanding shares of Redwood's common stock.
  - 2019 Engagement Response. These outreach efforts resulted in an engagement response from approximately 40% of the ownership of Redwood's then-outstanding common stock, including in-person meetings in 2019 between the Chair of the Committee and five of Redwood's significant stockholders, which in the aggregate held approximately 30% of then-outstanding shares of Redwood's common stock. (Certain stockholders responded to these outreach efforts by indicating that prior years' engagement with Redwood continued to provide the information needed to support their 2019 proxy voting process.)

- 2019 Feedback From Stockholders. Feedback provided to the Chair of the Committee during stockholder engagement in 2019 was generally positive about Redwood's executive compensation program. Examples of executive compensation topics discussed during stockholder engagement (and topics where feedback was provided by stockholders) included:
  - The different risk mitigants that are incorporated into Redwood's executive compensation program and how the Committee seeks to balance Redwood's pay-for-performance philosophy with the risk appetite and tolerances established by the Board of Directors.
  - The process and criteria used by the Committee to select a compensation benchmarking peer group and a separate group of publicly-traded mortgage REITs for financial performance comparisons.
  - How the executive compensation program at Redwood should evolve as Redwood's business model and operations change, over time, in order to ensure the program continues to provide appropriately tailored incentives to drive desired performance outcomes, including the operating and financial performance metrics that should drive performance-based compensation determinations.
  - The methodology stockholders follow as they analyze Redwood's executive compensation and the data and information stockholders rely on in carrying out this analysis, as well as how their analysis translates into a Say-on-Pay vote at Redwood's annual meeting.
- Consistent Outreach and Feedback Over Multiple Years. Outreach to stockholders regarding executive compensation has been a consistent practice at Redwood. In addition to regularly engaging with stockholders following the publication of Redwood's annual proxy statement in 2019, the Chair of the Committee has met in person and telephonically with institutional stockholders over past years outside of "proxy season", which allows for more extensive and in-depth outreach and feedback. Additional in-person meetings and teleconferences between the Chair of the Committee and institutional stockholders are contemplated in the future.
  - Feedback provided to the Chair of the Committee during 2019 and prior years has directly impacted the Committee's approach to executive compensation and disclosures relating to executive compensation, including, for example:
    - The Committee's decision to enhance disclosures within this CD&A to provide further insight regarding how it incorporates risk mitigants into Redwood's executive compensation program, and how it selects the compensation benchmarking peer group and the separate group of publicly-traded mortgage REITs for financial performance comparisons.
    - The Committee's decision to continue its ongoing practice of delivering a majority of the CEO's target annual compensation in the form of long-term equity awards, with half of those awards in the form of PSUs.
    - The Committee's decision in 2018 to update the structure of performance-based equity awards to provide that performance-based vesting of PSUs would be driven by both a book value TSR metric, which measures three-year book value growth and cash dividends paid, and a relative TSR metric, which adjusts vesting based on three-year TSR relative to a large group of publicly-traded mortgage REITs.

The Committee believes that this ongoing stockholder outreach process results in a more detailed understanding of recent "Say-on-Pay" voting results and provides a forum for valuable feedback from stockholders regarding their views on executive compensation philosophy, practices and disclosures.

# "Say-on-Pay" Support from Stockholders

"Say-on-Pay" voting results since 2011 and stockholder outreach and feedback were factors considered by the Committee in: (i) updating in 2019 the structure of certain executives' annual bonuses to incorporate an additional role-specific performance component during 2019, (ii) updating in December 2018 the structure of performance stock units (PSUs) to provide for vesting to be driven by both a book value TSR metric and a relative TSR metric, and (iii) otherwise maintaining during 2019 the basic structure of Redwood's performance-based compensation program that has consistently been in place and supported over recent years.

Last year, 91% of stockholder votes cast at the May 2019 Annual Meeting of Stockholders supported the non-binding resolution to approve executive compensation. Since the inception of "Say-on-Pay" voting in May 2011, on average, approximately 90% of stockholder votes cast at Redwood's annual stockholder meetings supported the annual non-binding resolution to approve executive compensation.

## **Section II - Executive Compensation in 2019**

- Redwood's 2019 and Longer-Term Performance
- ➤ Elements of Compensation in 2019
- Process for Compensation Determinations for 2019
- Compensation Benchmarking for 2019
- ➤ 2019 Base Salaries
- ➤ 2019 Performance-Based Annual Bonus Compensation
- Performance-Based Annual Bonuses Earned for 2019
- > 2019 Long-Term Equity-Based Incentive Awards
- > Vesting and Mandatory Holding Periods for 2019 Long-Term Equity-Based Incentive Awards

#### Redwood's 2019 and Long-Term Performance

Redwood's 2019 financial performance was strong, including:

- Earnings per share of \$1.46 (fully diluted, as reported under GAAP)
- Payment of \$1.20 per share in dividends, a 1.7% increase from dividends paid in 2018
- Book value total stockholder return of 8.1%, which represents the change in GAAP book value, plus cash dividends
  paid
- Return-on-equity (ROE) of 10.6% (based on 2019 GAAP financial results)

Redwood's long-term performance was strong over the three-year period ending December 31, 2019:

- Three-year TSR of 35.0%
- Three-year book value TSR of 30.2%
- Three-year average annual ROE of 10.6%

Graphics illustrating Redwood's 2019 and three-year performance relative to other publicly-traded REITs with business models that share a common focus on investing in residential mortgages and related assets are included within the preceding "Executive Summary of CD&A" beginning on page 28 of this Proxy Statement.

## Elements of Compensation in 2019

In 2019, cash compensation for Redwood's NEOs included a base salary and a performance-based annual bonus. Annual bonuses for 2019 were primarily determined based on company financial performance, with individual and role-specific performance a secondary determinant. For each NEO, the Committee established target annual bonus amount at the beginning of 2019 that would be earned if Redwood's financial performance met a Committee-established target and the NEO's performance merited target-level payment. In particular, one portion of each NEO's annual bonus was determined based on company financial performance (referred to in this CD&A as the company performance component of target bonus or company performance bonus), and another portion of each NEO's annual bonus was determined based on individual performance (referred to in this CD&A as the individual performance component of target bonus or individual performance bonus). In addition, for Mr. Cochrane, a portion of his annual bonus was determined based on a measure of Redwood's operating expense efficiency and, for Mr. Kanouse, a portion of his annual bonus was determined based on a measure of the financial performance of Redwood's residential mortgage banking business (in each case, referred to in this CD&A as a role-specific component of annual bonus).

The Committee generally intends that the base salary and annual bonus target for each NEO be appropriate in comparison to a market-based median benchmark, after taking into account factors such as the NEO's role and responsibilities, competitive factors, and internal equity. In addition, the Committee believes that performance-based bonuses for each NEO should have adequate upside so that total annual compensation actually earned may reach the top-quartile of the market-based benchmark for strong performance.

The market-based benchmarks used by the Committee during 2019 were determined with the assistance of the Committee's independent compensation consultant, FW Cook. The process included reviewing compensation practices of peer companies selected by the Committee (referred to in this CD&A as the compensation benchmarking peer group) as well as other market-based benchmark data provided to FW Cook by Aon plc (formerly referred to as McLagan), a third-party firm that is nationally recognized as qualified to provide such data. Further details regarding the compensation benchmarking peer group and benchmarking practices are provided on pages 44-47 within this CD&A under the heading "Compensation Benchmarking for 2019."

For 2019, the Committee established the company performance component of the annual bonus for each NEO so that it would not be paid at an above-target level unless Redwood's adjusted return-on-equity (Adjusted ROE) exceeded 9.7%, which was a level of Adjusted ROE performance above the level needed to support the payment of regular quarterly dividends declared by the Board of Directors' in 2019. Adjusted ROE is a non-GAAP performance measure that is defined and described on pages 48-52 within this CD&A under the heading "2019 Performance-Based Annual Bonus Compensation."

With respect to long-term equity-based compensation, the Committee generally makes annual awards to NEOs in amounts, and subject to terms and vesting conditions, that provide an incentive to create long-term stockholder value and align the interests of NEOs with the interests of long-term stockholders. These awards are intended to provide performance-based compensation opportunities at levels that will be effective in retaining valued and productive executives. In determining the size of annual long-term equity-based compensation opportunities, the Committee uses the same or similar considerations as are applied when setting salaries and target annual bonus opportunities, with the value actually delivered a result of subsequent performance. For 2019, the value of annual long-term equity-based compensation granted at year-end to NEOs was determined after taking into account the Committee's philosophy that:

- Competitive pressure on NEO compensation levels from higher-paying related market sectors should be addressed with long-term equity-based
  awards. Annual target cash compensation amounts are generally targeted to be in a median range of the compensation benchmarking peer
  group, while long-term equity-based awards may be targeted above the median if justified by performance, experience, or the scope of the
  individual's role.
- The terms and vesting conditions of long-term equity-based awards should result in realized compensation for NEOs that correlates with long-term stockholder value creation (through dividend distributions and share-price growth) over a minimum of three years. The value of long-term equity-based awards should also take into account Redwood's overall performance and each NEO's individual performance.

NEOs are provided with other benefits that are also available to all eligible employees of Redwood on a substantially similar basis. These benefits, which are further described below on pages 59-60 within this CD&A, include standard health and welfare benefits and the ability to participate in Redwood's tax-qualified 401(k) plan and Employee Stock Purchase Plan. In addition, NEOs may participate in Redwood's Executive Deferred Compensation Plan.

<sup>\*</sup> Adjusted ROE is a non-GAAP measure calculated and reconciled to ROE determined in accordance with GAAP in Annex A.

## Process for Compensation Determinations for 2019

Each year the Committee makes determinations regarding the compensation of Redwood's NEOs. The process is dynamic and the Committee has the authority to re-examine and adjust any aspect of the compensation program or process it may determine to be necessary or appropriate to take into account changing circumstances throughout the year. As in prior years, during 2019 the Committee directly engaged and used the services of a nationally recognized compensation consultant, FW Cook, to assist it in, among other things, determining the elements of compensation and providing benchmarking analyses. FW Cook reports directly to the Committee and acts as the Committee's consultant regarding director and executive officer compensation-related matters. FW Cook is not retained by Redwood or its management in any other capacity and the Committee has the sole authority to establish and terminate the relationship with FW Cook. In addition, the Committee conducted an assessment of the independence of FW Cook and concluded that no conflict of interest currently exists or existed in 2019 that would result in FW Cook not being able to provide advice to the Committee independently from management.

On an annual basis, FW Cook reviews the compensation program for Redwood's executive officers with the Committee and assesses the competitiveness of compensation levels and targets to evaluate whether the program is aligned with Redwood's compensation philosophy and is externally competitive. In addition, FW Cook assists the Committee in determining the form and structure of the executive compensation program. FW Cook also provides the Committee with data regarding compensation practices among the compensation benchmarking peer group. FW Cook's analysis covers all elements of direct compensation, including base salary, annual incentives, and long-term incentives. Benefit and perquisite offerings at Redwood are also reviewed, as is total Redwood equity ownership by each NEO (and the value of that equity ownership at different share prices). FW Cook's analysis assists the Committee in understanding the extent to which different elements of each NEO's compensation are above or below benchmark market levels and in understanding the year-to-year changes in awarded, accumulated, and potential NEO compensation.

As part of its process for making compensation determinations for NEOs at the end of 2019, the Committee also considered the following:

- Each NEO's self-assessment of his or her individual performance over the year;
- Mr. Abate's recommendations with respect to the compensation of Mr. Robinson:
- Mr. Abate's and Mr. Robinson's recommendations with respect to the compensation of the other NEOs:
- FW Cook's directional recommendations regarding the elements of compensation for each of the CEO and President, and opinion on the recommendations developed by the CEO and President for the other NEOs. These recommendations and opinions were based on peer comparisons, other supplemental benchmarking data, and Redwood's compensation philosophy.

# Compensation Benchmarking for 2019

As in prior years, in 2019 the Committee asked FW Cook to conduct a market pay analysis with respect to various compensation matters, including compensation of NEOs. FW Cook's market pay analysis relied on publicly disclosed executive compensation data from the compensation benchmarking peer group, as well as supplemental data provided to FW Cook by Aon plc (formerly referred to as McLagan). The supplemental data was obtained because not all of the compensation benchmarking peer group companies publicly disclose information for officers with responsibilities comparable to Redwood's NEOs. In addition, the supplemental data provided insight into executive compensation practices at competitors that are externally managed and, therefore, do not generally disclose comprehensive compensation data for their named executive officers, as well as private companies and divisions of larger public companies for which individual compensation data are not publicly disclosed. For example, many of the publicly-traded REITs referenced within the preceding "Executive Summary of CD&A" on page 34 of this Proxy Statement to which Redwood compares its performance are externally managed and do not publicly disclose comprehensive executive compensation information.

The supplemental data provided by Aon was reviewed and analyzed by FW Cook, who advised the Committee that the information could reasonably be relied upon for its intended purpose. Aon and its affiliates also provide Redwood with compensation-related data and consulting services, including data used for benchmarking compensation for employees below the NEO level, as well as limited other services, including advisory services related to Redwood's captive insurance company subsidiary.

The Committee considers the use of a market-based compensation analysis important for validating competitive positioning in attracting and retaining executive talent. Each year, as part of the competitive pay analysis, the Committee, after consultation with FW Cook, designates a compensation benchmarking peer group. The compensation benchmarking peer group is intended to include companies with which Redwood competes, including for business or for executive talent, and is determined using a pre-defined process and objective industry and size criteria, as detailed below.

The Committee recognizes that the compensation benchmarking peer group does not include generally higher-paying externally-managed REITs, mortgage-focused divisions of large publicly-traded financial institutions, private equity firms, and hedge funds with which Redwood competes for executive talent. These organizations are not included because they have different business economics and pay models from Redwood, and because comprehensive compensation data for their executives are generally not publicly available.

The description below details the process and objective criteria used to select the 2019 compensation benchmarking peer group of companies used for compensation benchmarking.

Step 1: Begin with a broad database consisting of publicly traded, U.S.-based companies that are internally managed (externally-managed companies generally have not disclosed comprehensive compensation data and are therefore excluded)

# Step 2: Identify REITs and other companies most similar to Redwood (i.e., direct peers), including:

- Mortgage REITs, which are considered "direct peers" along with real estate development and financial services companies with a focus on mortgage servicing or mortgage-related assets
- Exclude all companies with market capitalization values outside of a 0.25 4.0x range compared to Redwood, subject to reasonable exceptions for key business competitors

### Step 3: Identify other relevant business and labor-market competitors:

- Financial services companies with both market capitalization value and net income in a 0.5 2.0x range compared to Redwood
- Remove bank holding companies and companies in the cash advance/pawn broker businesses, due to fundamental differences in the underlying business model

## Step 4: Select 15 to 25 companies for inclusion in the compensation benchmarking peer group:

- Include all companies identified in Step 2
- Include companies identified in Step 3 if they: (1) are included in the prior year's compensation benchmarking peer group or (2) have been identified as a peer of Redwood's most-direct peers (e.g., a peer of another mortgage REIT identified in Step 2)
- Add additional companies identified in Step 3 to: (1) ensure that the sample size is sufficient (i.e., 15 to 25 total companies)
  and (2) position Redwood closer to the median on key size measures, focusing primarily on market capitalization and net
  income and secondarily on revenue and total assets

<u>2019 Compensation Benchmarking Peer Group.</u> Based on the above-described methodology, the compensation benchmarking peer group of companies designated by the Committee in 2019 for use in the competitive pay analysis prepared by FW Cook consisted of the following 17 companies:

- AllianceBernstein Holding L.P.
- Capstead Mortgage Corporation
- Cohen & Steers, Inc.
- Essent Group Ltd.
- Hannon Armstrong Sustainable Infrastructure Capital, Inc.
- Ladder Capital Corp.
- MFA Financial, Inc.
- NMI Holdings, Inc.

- Arbor Realty Trust, Inc.
- · Chimera Investment Corporation
- Dynex Capital, Inc.
- Federated Investors, Inc.
- iStar Financial Inc.
- Main Street Capital Corporation
- · New York Mortgage Trust, Inc.
- · PennyMac Financial Services, Inc.
- Stifel Financial Corp.

<u>Changes to Compensation Benchmarking Peer Group</u>. The Committee reviews the compensation benchmarking peer group and the selection process and criteria on an annual basis to confirm that they continue to reflect relevant business and labor market competitors for whom comprehensive data is available. Accordingly, the companies included as peers may change from year to year as a result of updates to the selection process and criteria and changes in the real estate and capital markets. The following were changes made to Redwood's peer group constituent companies from 2018 to 2019:

- Arbor Realty Trust, Inc., a multifamily mortgage-focused REIT of relevant size was added.
- CYS Investments, Inc. and Nationstar Mortgage Holdings Inc., were removed as they were acquired in 2018

<u>Peer Groups Referenced in this CD&A</u>. Within the Executive Summary of CD&A and this main body of CD&A, there is discussion and description of the Committee's use of two distinct peer groups and how those groups are constructed and used by the Committee. In particular:

- <u>Performance Peers ("mREIT Peers")</u>. Within the Executive Summary of CD&A there is reference to Redwood's Performance Peers (also referred to as "mREIT Peers"). Redwood has regularly compared its financial performance to this group of publicly-traded mortgage REITs because their business models share a common focus on investing in residential mortgages and related assets
- Compensation Benchmarking Peer Group ("Benchmarking Peers"). Within this main body of CD&A there is reference to Redwood's Compensation Benchmarking Peer Group (also referred to as "Benchmarking Peers"). Market-based compensation benchmarking is used by the Committee and its compensation consultant, FW Cook, to evaluate executive compensation relative to peer companies and to inform the Committee's compensation determinations. The Benchmarking Peers are intended to include companies with which Redwood competes, including for business or for executive talent, and are determined using a pre-defined process and objective industry and size criteria, as detailed above.

Set forth below is a review of the overlap between the mREIT Peers and the Benchmarking Peers together with related commentary:

2019 mREIT Peers	Included in 2019 Benchmarking	Commentary on exclusion from					
(Trading Symbols):	Peer Group?	2019 Benchmarking Peer Group:					
AG Mortgage Investment Trust Inc. (MITT)	No	Externally managed REIT that does not publicly disclose executive compensation data					
AGNC Investment Corp.							
(AGNC)	No	Did not meet objective size criteria - market capitalization exceeded 4x of Redwood's					
Annaly Capital Management, Inc. (NLY)	No	Did not meet objective size criteria - market capitalization exceeded 4x of Redwood's					
Anworth Mortgage Asset Corp. (ANH)	No	Externally managed REIT that does not publicly disclose executive compensation data					
Armour Residential REIT, Inc. (ARR)	No	Externally managed REIT that does not publicly disclose executive compensation data					
Capstead Mortgage Corp.							
(CMO)	Yes						
Chimera Investment Corporation (CIM)	Yes						
Dynex Capital Inc.							
(DX)	Yes						
Invesco Mortgage Capital Inc. (IVR)	No	Externally managed REIT that does not publicly disclose executive compensation data					
MFA Financial, Inc.							
(MFA)	Yes						
New Residential Investment Corp. (NRZ)	No	Externally managed REIT that does not publicly disclose executive compensation data					
New York Mortgage Trust Inc. (NYMT)	Yes						
PennyMac Mortgage Investment Trust (PMT)	No	Externally managed REIT that does not publicly disclose executive compensation data					
Two Harbors Investment Corp. (TWO)	No	During 2019, TWO was an externally managed REIT that did not publicly disclose executive compensation data					

## 2019 Base Salaries

Base salary is a traditional element of executive compensation. The Committee establishes base salaries for NEOs after reviewing the market data for similar executives, as well as the experience, skills, and responsibilities of each NEO. Base salaries are reviewed annually, and the Committee may adjust salaries in connection with this review or at other times throughout the year, including, for example, at the time of a promotion.

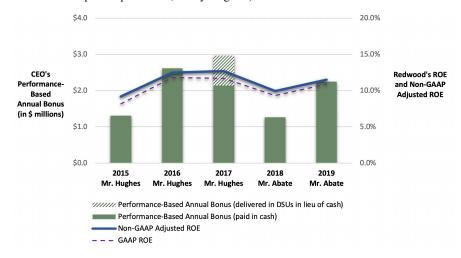
The Committee made determinations, after consultation with FW Cook, with respect to 2019 NEO base salaries as follows:

- Mr. Abate. In December 2018, the Committee determined that the 2019 base salary for Mr. Abate, Redwood's Chief Executive Officer, would be increased from \$675,000 to \$750,000 per annum.
- Mr. Robinson. In December 2018, the Committee determined that the 2019 base salary for Mr. Robinson, Redwood's President, would be increased from \$525,000 to \$600,000 per annum.
- Mr. Stone. In December 2018, the Committee determined that the 2019 base salary for Mr. Stone, Redwood's Executive Vice President and General Counsel, would remain at its year-end 2018 level of \$400,000 per annum.

- Mr. Cochrane. In December 2018, the Committee determined that the 2019 base salary for Mr. Cochrane, Redwood's Chief Financial Officer, would be increased from \$350,000 to \$375,000 per annum.
- Mr. Kanouse. In December 2018, the Committee determined that the 2019 base salary for Mr. Kanouse, Redwood's Managing Director Head of Residential, would be increased from \$450,000 to \$475,000 per annum.

### 2019 Performance-Based Annual Bonus Compensation

Redwood's annual bonus program is designed to reward NEOs based on Redwood's financial performance and each NEO's individual performance. As an example, and as illustrated in the graph below, there has been significant variability in the performance-based annual bonuses paid to Redwood's CEO over the last five years, reflecting the variations in Redwood's financial performance over the same period. (The graph below includes annual bonus amounts paid to prior CEO, Marty Hughes.)



<u>Components of 2019 Annual Bonuses</u>. In order to align their interests with the interests its stockholders, the Committee determined prior to the end of the first quarter of 2019, after consultation with FW Cook, that 2019 target annual bonuses for NEOs would continue to be weighted as follows:

# Mr. Abate, Mr. Robinson, and Mr. Stone:

- 75% on the achievement of a predetermined target level of a company financial performance metric;
   and
- 25% on the achievement of pre-established individual goals relating to strategic, business, operational, governance and risk management objectives.

# Mr. Cochrane and Mr. Kanouse:

- 50% on the achievement of a predetermined target level of a company financial performance metric:
- 25% on role-specific measures of company performance (operating expense efficiency and residential mortgage banking business, respectively); and
- 25% on the achievement of pre-established individual goals relating to strategic, business, operational, governance and risk management objectives.

The weightings described above were used so that most of an NEO's target annual bonus will depend directly on company financial performance, while also providing incentives for achievement of role-specific and individual strategic,

business, operational, governance and risk management goals that the Committee believes are in the interests of Redwood and its stockholders, but in some cases may be difficult to quantitatively link to company financial performance.

<u>Financial Performance Metric for 2019 Annual Bonuses</u>. During the first quarter of 2019, after a review of Redwood's compensation program, and following consultation with FW Cook, the Committee determined to continue to use in 2019 the same financial metric to underlie the company performance bonus that was used in 2018 and prior years. As noted above, the company performance bonus is based on Adjusted ROE. Adjusted ROE is a non-GAAP financial performance measure that reflects GAAP earnings on average equity capital adjusted to exclude certain unrealized mark-to-market gains and losses from equity. Because Adjusted ROE is a ratio of earnings to equity capital, the adjustment to exclude these unrealized mark-to-market gains and losses is made to enable the calculation of an "apples-to-apples" non-GAAP ratio of earnings to equity capital for purposes of evaluating financial performance.

- For example, under GAAP, an unrealized loss recognized in equity capital but not recognized in earnings has the impact, all other factors being equal, of increasing the ratio of earnings to equity capital. Adjusted ROE addresses this by increasing equity capital by the amount of the unrealized loss, allowing for a non-GAAP calculation of a ratio using internally consistent earnings and equity capital amounts.
- Conversely, under GAAP, an unrealized gain recognized in equity capital but not recognized in earnings has the impact, all other factors being equal, of decreasing the ratio of earnings to equity capital. Adjusted ROE addresses this by decreasing equity capital by the amount of the unrealized gain, allowing for a non-GAAP calculation of a ratio using internally consistent earnings and equity capital amounts.

The Committee believes that Adjusted ROE provides an appropriate measure of financial performance for a company like Redwood, whose primary source of earnings is income from investments in mortgage loans and other real estate-related assets, as well as from mortgage banking activities. It is also a performance metric that, over the long-term, should be correlated with long-term stockholder returns. Adjusted ROE is reconciled to ROE determined in accordance with GAAP for the years 2015 through 2019 in Annex A to this Proxy Statement.

Financial Performance Target for 2019 Annual Bonuses. For 2019, the Committee (in consultation with, and taking into account input from, management, FW Cook, and the Board of Directors) reviewed the process used in determining the company performance component of annual bonuses for executive officers. The Committee decided to continue its practice of using an Adjusted ROE financial performance target determined at the beginning of each year based on a risk-free interest rate plus an incremental premium determined by the Committee to be appropriate (each of which can vary from year to year). This decision continued to be premised, as it was in 2018, in large part on the nature of Redwood's business model, which has had a significant focus on investing in residential mortgage loans and other real-estate related loans and debt instruments. Returns that Redwood can earn on new investments in residential mortgage loans and other real-estate related loans and debt investments are, to a certain extent, correlated with the market-driven interest rates for these and other types of loans and debt instruments (which rates depend on the perceived risk of these investments). These market-driven interest rates are typically analyzed as the risk-free interest rate for investment in U.S. Treasury obligations (or other debt backed by the full faith and credit of the U.S.) with a comparable duration plus an incremental risk premium above the risk-free rate.

The decision to use a target based on a risk-free interest rate plus an incremental premium was also premised on the fact that management believes that investors focused on investing in companies like Redwood also compare return on equity to risk-free rates of return in evaluating Redwood's financial performance and that the Adjusted ROE financial performance target should take into account stockholders' return and dividend yield expectations. As a result, the Committee also reviewed recent and historical dividend yields on Redwood's common stock and determined a range of incremental premiums above the risk-free rate that would be consistent with those yields.

In addition to its review of market returns Redwood could earn on new investments and the level of Adjusted ROE financial performance necessary to meet stockholders' return and dividend yield expectations, the Committee reviewed the level of Adjusted ROE performance necessary to support the payment of regular quarterly dividends declared by the Board of Directors.

The Committee believes that setting an Adjusted ROE performance target at an appropriate level above the risk-free interest rate (by adding the incremental premium to the risk-free interest rate) establishes an incentive for executives to

achieve attractive financial performance for Redwood (and aligns the interests of executives and stockholders in seeking this level of financial performance), without exposing Redwood to inappropriate risk. If risk-free interest rates were to rise significantly in future years, all other factors being equal, the company financial performance target used for determining the company performance component of annual bonuses for executive officers could be increased in recognition of the fact that accomplishing the same financial performance in a higher interest rate environment might only require lower risk investments. Conversely, if risk-free interest rates were to decline in future years, all other factors being equal, the company financial performance target used for determining the company performance component of annual bonuses for executive officers could be lowered in recognition of the fact that reaching for the same financial performance in a lower interest environment would necessitate taking greater investment or other risks. Overall, the Committee believes that the use of a performance target that varies from year to year provides the ability to adjust compensation incentives in a manner consistent with Redwood's business model and the market environment in which Redwood operates.

Following this process for determining company performance bonuses, and after consultation with FW Cook, the Committee determined that: (i) with respect to the 2019 financial performance target, the risk-free interest rate for this purpose should be 2.5%, which represented the average interest rate during the prior two calendar years on ten-year U.S. Treasury obligations (after rounding), with the ten-year risk-free interest rate being used because it generally corresponded to the weighted average duration of investments at Redwood; (ii) with respect to 2019 company performance bonuses for NEOs, target bonus amounts would be earned if Adjusted ROE equaled 9.7%, which represented a level of financial performance above the level commensurate with earnings equal to regular quarterly dividends declared by the Board of Directors in 2019; and (iii) with respect to 2019 company performance bonuses for NEOs, no bonuses would be earned if Adjusted ROE was 5.7% or less; bonuses below or at the target bonus amounts would be earned if Adjusted ROE was between 5.7% and 9.7%; and bonuses in excess of the target bonus amounts would not be earned unless Adjusted ROE was more than 9.7%.

The use of an initial performance threshold of greater than 5.7% Adjusted ROE for the payment of any portion of target company performance bonuses represents a determination by the Committee that financial performance below that threshold is not above the risk-free interest rate by a significant enough margin to merit payment of any portion of this component of annual bonuses. The payment of target company performance bonuses or a portion of target company performance bonuses for Adjusted ROE in the range between 5.7% and 9.7% reflects the determination by the Committee that financial performance within this range merits payment of below-target or target company performance bonuses as Adjusted ROE increases above the initial performance threshold to 9.7%.

The Committee also determined that for Adjusted ROE in excess of 9.7%, subject to the maximum total bonus opportunity for each NEO noted below and assuming the individual performance bonuses (and role-specific bonus components of Mr. Cochrane and Mr. Kanouse) are earned at target level, the company performance bonus would be increased by a pro-rated amount above the target company performance bonus (based on a straight-line, mathematical interpolation) such that the total annual bonus for an NEO would be four times the total target bonus for that NEO when Adjusted ROE is 20%.

With respect to the role-specific components of annual bonus applicable to Mr. Cochrane and Mr. Kanouse, the Committee determined to (i) evaluate Mr. Cochrane's role-specific component of annual bonus in the context of year-over-year change in Redwood's operating expense efficiency ratio (calculated by dividing total operating expenses by average total capital (equity plus long-term debt), after excluding certain variable expense amounts) and (ii) evaluate Mr. Kanouse's role-specific component of annual bonus in the context of a return on capital target (or contribution margin target) for Redwood's residential mortgage banking business consistent with the company-wide Adjusted ROE target, and in each case providing for the payment of an above- or below-target amount of this component of annual bonus on a percentage basis consistent with the above- and below-target bonus opportunities described above for the company performance component of annual bonus determined based on Adjusted ROE.

Additionally, the Committee determined prior to the end of the first quarter of 2019 that individual performance in 2019 for each NEO would be reviewed in the context of, among other things, the specific pre-determined goals and factors discussed below under "Performance-Based Annual Bonuses Earned for 2019 — Individual Performance Component of 2019 Annual Bonuses." As in past years, during 2019 these individual factors and goals were subject to adjustment when circumstances warranted, at the discretion of the Committee. For 2019, the individual performance

component of annual bonuses could be earned up to 200% of the target amount depending on the Committee's assessment of individual performance.

The Committee also established that the maximum annual bonus opportunity (i.e., the maximum sum of the two components of the annual bonus) in 2019 would continue to be \$5 million for each of Mr. Abate and Mr. Robinson, and \$3 million for each of the other NEOs. These maximum amounts were determined after consultation with FW Cook, and were considered appropriate based on each NEO's position, responsibilities, required level of performance to reach the maximum, and competitive considerations.

NEOs' 2019 Target Annual Bonus Amounts. In addition, the Committee made determinations, after consultation with FW Cook, with respect to each NEO's target annual bonus (expressed as a percentage of 2019 base salary) as set forth below. In each case of an increase to an NEO's target annual bonus, the increase was made after a review by the Committee of market-based benchmarks for the position and consideration of competitive factors and the NEO's role, experience, and performance at Redwood.

- Mr. Abate. In December 2018, the Committee determined that the 2019 target bonus percentage for Mr. Abate would remain at 175% of base salary for 2019.
- Mr. Robinson. In December 2018, the Committee determined that the 2019 target bonus percentage for Mr. Robinson would be increased from 150% to 165% of base salary for 2019.
- Mr. Stone. In December 2018, the Committee determined that the 2018 target bonus percentage for Mr. Stone would be increased from 115% to 120% of base salary for 2019.
- Mr. Cochrane. In December 2018, the Committee determined that the 2019 target bonus percentage for Mr. Cochrane would be increased from 110% to 125% of base salary for 2019.
- Mr. Kanouse. In December 2018, the Committee determined that the 2019 target bonus percentage for Mr. Kanouse would be increased from 135% to 140% of base salary for 2019.

The table below sets forth the 2019 target annual bonuses that were established for each NEO.

NEO	_	2019 Base Salary er annum)	2019 Target Annual Bonus (as % of Base Salary)	2019 Target nnual Bonus (\$)
Mr. Abate, Chief Executive Officer	\$	750,000	175%	\$ 1,312,500
Mr. Robinson, President	\$	600,000	165%	\$ 990,000
Mr. Stone, Executive Vice President and General Counsel	\$	400,000	120%	\$ 480,000
Mr. Cochrane, Chief Financial Officer	\$	375,000	125%	\$ 468,751
Mr. Kanouse, Managing Director - Head of Residential	\$	475,000	140%	\$ 665,000

Form of Payment of 2019 Performance-Based Annual Bonuses. In addition, the Committee decided, after consultation with FW Cook, to continue an existing practice that results in a portion of annual bonuses not being paid fully in cash in certain above-target performance circumstances. In particular, for 2019 with respect to each of the NEOs, if the performance-based annual bonuses earned by an NEO for 2019 exceeded two times the 2019 target annual bonus opportunity designated for that NEO, the excess portion would be paid 50% in cash and 50% in the form of vested DSUs with a mandatory three-year holding period.

Under this formula, as an NEO's annual bonus increases above a specified multiple of target, an increasingly smaller percentage of that bonus is paid in cash. Payment of annual bonus amounts in this manner invests a greater portion of the NEOs' annual bonuses in Redwood's future financial performance, which the Committee believes supports the alignment of executive and long-term stockholder interests.

# Performance-Based Annual Bonuses Earned for 2019

Annual performance-based bonuses earned by NEOs for 2019 consisted of both a company performance component and an individual performance component (as well as a role-specific bonus component for each of Mr. Cochrane and Mr. Kanouse). A further discussion of each of these components is set forth below.

Company Performance Component of 2019 Annual Bonuses. Redwood's Adjusted ROE for 2019 was 10.9%. Accordingly, the company performance component of annual bonuses earned for 2019 was above the target amount, as set forth in the table below. In addition, in connection with determining the company performance component of annual bonuses earned for 2019, the Committee excluded the impact on Redwood's financial performance of certain purchase accounting-related items and out-of-pocket transaction expenses related to acquisitions completed within 2019 because they were not considered reflective of Redwood's overall 2019 performance. Further detail on these 2019 acquisition-related items and expenses is set forth in Annex A to this Proxy Statement.

NEO	Company Performance Component of 2019 Target Annual Bonus (\$)			2019 Company Performance Component of Annual Bonus Earned (\$)		
Mr. Abate,						
Chief Executive Officer	\$	984,375	\$	1,679,116		
Mr. Robinson, President	\$	742,500	\$	1,266,533		
Mr. Stone,	,	,,	-	-,,-,		
Executive Vice President and General Counsel	\$	360,000	\$	614,077		
Mr. Cochrane,						
Chief Financial Officer	\$	234,375	\$	399,789		
Mr. Kanouse, Managing Director - Head of Residential	\$	332,500	\$	567,168		

Individual Performance and Role-Specific Components of 2019 Annual Bonuses. For 2019, the individual performance components of annual bonuses were determined after a review of each NEO's individual achievements and contributions to the collective achievements of the senior management team. The Committee reviewed the individual performance of each of these NEOs, which included a review of each NEO's self-assessment and the assessment by Mr. Abate of Mr. Robinson, and by Mr. Abate and Mr. Robinson of the other NEOs. Among other factors, the Committee considered each NEO's contribution to the achievement of the company-wide goals noted below in assessing each NEO's individual performance for 2019. With respect to each of these goals, the Committee took into account various factors in evaluating the level of attainment of the goal and each NEO's contribution to achieving the goal, including the principal factors described below and the related level of attainment (presented in italics after each listed goal). In considering these goals and factors, the Committee did not assign specific weightings to each factor and goal, but instead considered them together as part of a comprehensive qualitative review.

Goal: Increase assets held by Redwood within the parameters of deploying capital into housing credit-related assets with attractive risk-adjusted returns that will contribute to increasing net interest income and a strong contribution margin from Redwood's investment portfolio; optimize investment portfolio by opportunistically selling investments and redeploying capital; and improve operating efficiency through growing the investment portfolio without a commensurate increase in associated operating expense.

• The Committee evaluated achievement of this goal in the context of various factors, including that during 2019: Redwood deployed \$1.1 billion of capital through a combination of its own operating and securitization platforms and acquisition activity; Redwood was a leading participant in several distinct sectors of the housing credit markets and Redwood's portfolio evolved to incorporate a diverse mix of residential, business purpose residential, and multifamily investments; and Redwood increased net interest income above both 2018 and 2017 levels and improved risk-adjusted returns through its portfolio optimization activities while effectively managing related operating expense.

Goal: Successfully complete Redwood's acquisition of the 5 Arches business purpose lending platform and continue to maintain the capability to assess and respond to acquisition opportunities that can advance Redwood's strategic initiatives relating to addressing a broad spectrum of the housing finance markets.

• The Committee evaluated achievement of this goal in the context of various factors, including that during 2019: Redwood completed its acquisition of 5 Arches in March 2019; Redwood effectively responded to the additional CoreVest acquisition opportunity that arose in mid-2019 and successfully completed the acquisition of CoreVest in October 2019; and Redwood furthered its strategic objective of expanding into the business purpose mortgage lending sector by initiating the coordination of the 5 Arches and CoreVest loan origination platforms under a unified leadership structure, leveraging the competitive strengths of both businesses to position Redwood for future growth in this sector.

Goal: Position Redwood's residential mortgage banking business to maintain significant mortgage loan purchase volume while increasing efficiency to enable a reduced level of working capital to support this business; monitor and prepare to capitalize on any federal housing finance reform that may level the competitive landscape between the private sector and the government-sponsored enterprises ("GSEs"), Fannie Mae and Freddie Mae; and enhance information technology solutions in furtherance of these goals.

• The Committee evaluated achievement of this goal in the context of various factors, including that during 2019: Redwood continued to purchase a significant volume of residential mortgage loans and, while loan purchase volume decreased compared to 2018, Redwood was able to maintain a strong profit margin for this business by reducing its required working capital; Redwood engaged in effective advocacy with Federal regulatory agencies and other stakeholders in GSE reform relating to allowing the private sector to better compete with the GSEs; and Redwood initiated its efforts to transform its residential loan acquisition platform by implementing and planning for IT enhancements that will assist loan sellers in more efficiently transacting with Redwood, including through automation of key processes relating to the revalidation of underwriting data.

Goal: Maintain a strong corporate culture, an effective risk management structure, and an engaged workforce; effectively communicate Redwood's corporate mission to stakeholders; and positively impact Redwood's employees and the communities Redwood operates in.

• The Committee evaluated achievement of this goal in the context of various factors, including that during 2019: Redwood implemented an updated risk management structure intended to track the evolution of Redwood's expanding business activities; Redwood continued to engage its workforce through townhall meetings, regular communications from the CEO, career development, mentoring and learning programs, a women's employee resource group, and other corporate culture initiatives; Redwood continued to measure and track a high level of employee engagement through a nationally recognized survey methodology; and Redwood and its workforce engaged in numerous charitable giving and volunteer opportunities.

For 2019, the role-specific components of annual bonus applicable to Mr. Cochrane and Mr. Kanouse were separately determined, as follows. With respect to the role-specific component of annual bonus applicable to Mr. Cochrane, the Committee reviewed the year-over-year change in Redwood's operating expense efficiency ratio (as defined above), excluding, for consistency and as applicable, the impact of the 2019 acquisition-related items and expenses described above under the heading "Company Performance Component of 2019 Annual Bonuses", and determined that the results merited an above-target payment for Mr. Cochrane with respect to this component of his annual bonus. With respect to the role-specific component of annual bonus applicable to Mr. Kanouse, the Committee reviewed the 2019 return on capital (or contribution margin) generated by Redwood's residential mortgage banking business, which results were above the target previously established and resulted in the Committee determining that the results merited an above-target payment for Mr. Kanouse with respect to this component of his annual bonus.

Based on its review, the Committee determined the individual performance and role-specific components of annual bonuses for each NEO for 2019, as set forth in the table below.

NEO	P C 2	Individual terformance omponent of 019 Annual onus Earned (\$)	P Co 2	cole-Specific derformance component of 019 Annual conus Earned (\$)	In Re Po Co	old Total of dividual & ole-Specific erformance mponents of anual Bonus Earned (\$)
Mr. Abate, Chief Executive Officer	\$	574,219		N.A.	\$	574,219
Mr. Robinson,	Ψ	371,217		14.71.	Ψ	371,217
President	\$	495,000		N.A.	\$	495,000
Mr. Stone,	¢	144,000		NT A	ø	144,000
Executive Vice President and General Counsel	\$	144,000		N.A.	\$	144,000
Mr. Cochrane, Chief Financial Officer	\$	117,188	\$	198,182	\$	315,370
Mr. Kanouse,						
Managing Director - Head of Residential	\$	166,250	\$	338,960	\$	505,210

# 2019 Long-Term Equity-Based Incentive Awards

Equity ownership in Redwood provides an important linkage between the interests of stockholders and executives by rewarding long-term stockholder value creation. To meet this objective, officers, directors, key employees, and other persons expected to contribute to Redwood's management, growth, and profitability are eligible to receive long-term equity-based awards. The Committee oversees the issuance of these awards to NEOs. The Committee, in consultation with FW Cook, determines the types and sizes of awards granted based upon a number of factors, including the NEO's position, responsibilities, total compensation level, individual and company financial performance, competitive factors, and market-based benchmarks.

The Committee's normal practice is to make long-term equity-based awards to NEOs at the regularly scheduled (pre-established) fourth quarter meeting of the Committee, which for 2019 occurred on December 12, 2019. On December 12, 2019, the Committee made 2019 year-end long-term equity-based awards to NEOs in two forms: DSUs and PSUs, the key terms of which are summarized below.

- The DSUs granted on December 12, 2019 will vest over four years, with 25% vesting on January 31, 2021, and an additional 6.25% vesting on the last day of each subsequent quarter (beginning with the quarter ending March 31, 2021), with full vesting occurring on December 11, 2023. Shares of Redwood common stock underlying these DSUs will be distributed to the recipients not earlier than December 11, 2023 and not later than December 31, 2023, unless electively deferred under the terms of Redwood's Executive Deferred Compensation Plan. The number of DSUs granted to each officer was determined as a targeted dollar amount, divided by the closing price of Redwood's common stock on the grant date.
- The PSUs granted on December 12, 2019 are performance-based equity awards which provide for vesting of 0% to 250% of the target number of PSUs granted, with the target number of PSUs adjusted to reflect the value of any dividends declared on Redwood common stock during the vesting period (as further described below). Vesting of these PSUs will generally occur based on the performance metrics described below during the three-year measurement period and continued employment through January 1, 2023.

Performance-based vesting of the PSUs granted in December 2019 will generally occur as of January 1, 2023 based on a three-step process as described below.

• First, baseline vesting will range from 0% - 200% of the target number of PSUs granted based on the level of book value total stockholder return ("book value TSR") attained over a three-year performance measurement period of January 1, 2020 through December 31, 2022, with 100% of the target number of PSUs vesting if three-year book value TSR is 25%. Book value TSR for the PSUs granted in December 2019 is defined as the percentage by which Redwood's GAAP book value per share (after reversing the net impact of specified acquisition-related accounting items) has increased or decreased as of the last day of the three-year performance measurement period relative to the first day of such period, plus the value of cash dividends declared and/or paid during such period on our common stock. In particular, baseline vesting of PSUs will be in accordance with the following table:

	% of
Book Value TSR ("bvTSR")	Performance-Based Vesting*
Less than 50% bvTSR target	0%
50% of bvTSR target	50%
100% of bvTSR target	100%
150% or greater of bvTSR target	200%

<sup>\*</sup> If actual bvTSR is between two of the performance thresholds set forth in this table, the percentage of baseline vesting shall be determined based on a straight-line, mathematical interpolation between the applicable performance-based vesting percentages.

• Second, the baseline vesting level would then be adjusted to increase or decrease by up to an additional 50 percentage points based on Redwood's relative total stockholder return ("relative TSR") over the three-year performance measurement period compared to the component companies of the FTSE Nareit Mortgage REIT Index, with median relative TSR performance correlating to no adjustment from the baseline level of vesting. In particular, adjustments to baseline vesting of PSUs will be in accordance with the following table:

Relative TSR	Relative TSR Adjustment to Baseline Vesting*
Less than 25th percentile	minus 50 percentage points
25th percentile	minus 50 percentage points
50th percentile	No change
75th percentile or greater	plus 50 percentage points

- \* If actual relative TSR is between two of the performance thresholds set forth in this table, the adjustment to baseline vesting shall be determined based on a straight-line, mathematical interpolation between the applicable percentage point adjustments.
- Third, if the vesting level after steps one and two is greater than 100% of the target number of PSUs, but absolute total shareholder return ("TSR") is negative over the three-year performance measurement period, vesting would be capped at 100% of target number of PSUs. TSR is defined as the percentage by which the per share price of Redwood's common stock has increased or decreased as of the last day of the three-year performance measurement period relative to the first day of such period, adjusted to reflect the reinvestment of all dividends declared and/or paid on our common stock.

Vested shares of Redwood common stock underlying these PSUs will be distributed to the recipients not later than May 1, 2023, unless electively deferred under the terms of Redwood's Executive Deferred Compensation Plan. Prior to vesting, no dividend equivalent rights are paid in respect of PSUs.

- At the time of vesting, the value of any dividends paid during the vesting period will be reflected in the PSUs by increasing the target number
  of PSUs granted by an amount corresponding to the incremental number of shares of Redwood common stock that a stockholder would have
  acquired during the three-year performance measurement period had all dividends during that period been reinvested in Redwood common
  stock on the applicable dividend payment dates.
- After the vesting of these PSUs on January 1, 2023 (if any vest) and until the delivery of the underlying shares of Redwood common stock, the underlying vested award shares will have attached dividend equivalent rights, resulting in the payment of dividend equivalents each time Redwood pays a common stock dividend.

The terms of the DSUs and PSUs granted on December 12, 2019 are established under a deferred stock unit award agreement or performance stock unit award agreement, as applicable, and Redwood's 2014 Incentive Plan. These terms include provisions relating to dividend equivalent rights, forfeiture, retirement, mandatory net settlement for income tax withholding purposes, and change-in-control.

NEOs' 2019 Long-Term Equity Awards. The Committee made determinations, after consultation with FW Cook, with respect to the value of each NEO's 2019 long-term equity-based incentive awards set forth below. In each case, the value of long-term equity-based incentive awards were determined after a review by the Committee of market-based benchmarks for the position and consideration of competitive factors and the NEO's role, experience, and performance at Redwood.

- Mr. Abate. In December 2019, the Committee determined that the aggregate grant date fair value of year-end, long-term equity-based incentive awards granted to Mr. Abate would be \$3.75 million - awarded \$1.875 million in DSUs and \$1.875 million in PSUs.
- Mr. Robinson. In December 2019, the Committee determined that the aggregate grant date fair value of year-end, long-term equity-based incentive awards granted to Mr. Robinson would be \$3.5 million awarded \$2.25 million in DSUs and \$1.25 million in PSUs.
- Mr. Stone. In December 2019, the Committee determined that the aggregate grant date fair value of year-end, long-term equity-based incentive awards granted to Mr. Stone would be \$1.05 million - awarded \$525,000 in DSUs and \$525,000 in PSUs.
- Mr. Cochrane. In December 2019, the Committee determined that the aggregate grant date fair value of year-end, long-term equity-based incentive awards granted to Mr. Cochrane would be \$850,000 awarded \$425,000 in DSUs and \$425,000 in PSUs.
- Mr. Kanouse. In December 2019, the Committee determined that the aggregate grant date fair value of year-end, long-term equity-based incentive awards granted to Mr. Kanouse would be \$1.1 million awarded \$550,000 in DSUs and \$550,000 in PSUs.

The number and grant date fair value of DSUs and PSUs comprising the 2019 year-end long-term equity-based awards granted to each NEO in December 2019 are set forth in the table below:

	Deferred ("DS	Stock (Us")		Performance Stock Units ("PSUs")(1)			
NEO	#	Aggregate Grant Date # Fair Value		#		Aggregate Grant Date Fair Value	
Mr. Abate, Chief Executive Officer	113,636	\$	1,875,000	109,457	\$	1,875,000	
Mr. Robinson, President	136,363	\$	2,250,000	72,971	\$	1,250,000	
Mr. Stone, Executive Vice President and General Counsel	31,818	\$	525,000	30,648	\$	525,000	
Mr. Cochrane, Chief Financial Officer	25,757	\$	425,000	24,810	\$	425,000	
Mr. Kanouse, Managing Director - Head of Residential	33,333	\$	550,000	32,107	\$	550,000	

<sup>(1)</sup> Grant date fair value determined at the time the grant was made in accordance with FASB Accounting Standards Codification Topic 718. The value of dividend equivalent rights associated with DSUs and the value of any increase in the target number of PSUs to reflect dividends paid during the performance period were taken into account in establishing the grant date fair value of these DSUs and PSUs under FASB Accounting Standards Codification Topic 718 at the time the awards were granted. Therefore, dividend equivalent right payments and any increase in the target number of PSUs to reflect dividends paid during the performance period are not considered part of the compensation or other amounts reported in the summary table of NEO compensation under "Executive Compensation Tables — Summary Compensation," or reported below under "Executive Compensation Tables — Grants of Plan-Based Awards."

# Vesting and Mandatory Holding Periods for 2019 Long-Term Equity-Based Incentive Awards

DSUs Granted in December 2019. The DSUs granted to NEOs in 2019 have the four-year vesting schedule described above on page 55 within this CD&A under the heading "2019 Long-Term Equity-Based Incentive Awards." Notwithstanding this vesting schedule, while continuously employed, the NEOs are subject to a mandatory four-year holding period with respect to these DSU awards, with the result that these DSU awards are not scheduled to be distributed to recipients in shares of Redwood common stock until four years following the respective grant dates (i.e., in December 2023).

PSUs Granted in December 2019. The PSUs granted to NEOs in December 2019 have the three-year vesting schedule described above on pages 55-57 within this CD&A under the heading "2019 Long-Term Equity-Based Incentive Awards." For NEOs receiving these awards, if any of these PSUs vest, they are not scheduled to be distributed to recipients in shares of Redwood common stock until May 1, 2023.

## Section III - Other Compensation, Plans and Benefits

- Deferred Compensation
- > Employee Stock Purchase Plan
- ➤ 401(k) Plan and Other Matching Contributions
- > Other Compensation and Benefits
- ➤ Severance and Change of Control Arrangements

#### **Deferred Compensation**

Under Redwood's Executive Deferred Compensation Plan, NEOs (and other eligible officers of Redwood) may elect to defer up to 100% of their cash compensation as well as dividend equivalent right payments on DSUs and vested PSUs and, under certain circumstances, can also elect to re-defer scheduled distributions of cash or stock from the plan. Additionally, delivery of shares of Redwood common stock underlying DSUs and PSUs granted under Redwood's 2014 Incentive Plan is deferred under the Executive Deferred Compensation Plan. Deferred amounts may be deferred until a date chosen by the participant in the plan at the time of the initial deferral (subject to certain restrictions) or until separation from service, at which time the balance in the participant's account will be delivered in cash or common stock (as applicable), or will be paid out over a period of up to 15 years, depending upon deferral elections.

Cash amounts deferred under the Executive Deferred Compensation Plan are credited with interest at 120% of the long-term applicable federal rate as published by the IRS, which does not constitute above-market interest under IRS regulations. As an example, for December 2019, 120% of the long-term applicable federal rate was 2.49% per annum. Cash balances deferred under the Executive Deferred Compensation Plan remain available to Redwood for general corporate purposes pending the obligation to deliver the deferred amounts on the deferral date. The ability of participants to elect to receive interest on deferred amounts is one incentive to participate in this Plan, thereby making funds available for use to Redwood.

Redwood also matches 50% of cash compensation deferred by participants in the Executive Deferred Compensation Plan, provided that total matching payments and contributions made by Redwood to participants in the Executive Deferred Compensation Plan and Redwood's 401(k) plan (discussed below) are limited to 6% of base salary. Participants are fully vested in all prior and all new matching payments after three years of employment. Redwood believes the Executive Deferred Compensation Plan provides a vehicle for executive officers and other participants to plan for retirement and tax planning flexibility.

## Employee Stock Purchase Plan

Redwood offers all eligible employees (including NEOs) the opportunity to participate in a tax-qualified Employee Stock Purchase Plan (ESPP). Through payroll deductions, employees can purchase shares of Redwood's common stock at a discount from fair market value on a quarterly basis. The purchase price per share is the lower of (a) 85% of the fair market value per share on the first day of each 12-month offering period (January 1st) or (b) 85% of the fair market value per share on the purchase date (the end of each calendar quarter, March 31st, June 30th, September 30th, and December 31st). An employee is eligible to participate in the ESPP at the beginning of the quarter following 90 consecutive days of employment. Employees are allowed to contribute up to 15% of their cash compensation, subject to a limit of \$25,000 per offering period, which is equivalent to a calendar year.

# 401(k) Plan and Other Matching Contributions

During 2019, Redwood offered a tax-qualified 401(k) plan to all eligible employees (including NEOs) for retirement savings. Under this plan, during 2019, NEOs were allowed to defer and invest up to 100% of their cash earnings, subject to the maximum 401(k) contribution amount (which, in 2019, was \$19,000 for those under 50 years of age and \$25,000 for those 50 years of age or older). Contributions can be invested in a diversified selection of mutual funds.

In order to encourage participation and to provide a retirement planning benefit to employees, during 2019 Redwood also generally provided a matching contribution of up to 50% of employees' 401(k) plan contributions, provided that matching contributions to the 401(k) plan were limited to the lesser of 4% of an employee's cash compensation or, in 2019, \$9,500. Employees who are provided with matching contributions are fully vested in all prior and all new matching contributions after three years of employment.

As noted above, for 2019 total matching payments made to participants in the Executive Deferred Compensation Plan (including deferred compensation matching plus matches in the 401(k) plan) were limited to 6% of base salary.

## Other Compensation and Benefits

During 2019, Redwood also provided employees (including NEOs) with certain other health and welfare benefits, generally consisting of: medical, dental, vision, disability, and life insurance, a disability income continuation program (which can supplement disability insurance payments), an employee assistance program (which is a standard package of assistance benefits such as counseling and legal and financial consultation and referral services), a fitness-related activity reimbursement program, and a flexible spending account program. The provision of these types of benefits is important in attracting and retaining employees. These plans were available in 2019 to all eligible employees on a substantially similar basis. During 2019, Redwood paid a portion of all employees' monthly premium for medical and dental coverage, as well as for basic long-term disability and life insurance provided through Redwood plans.

#### Severance and Change of Control Arrangements

For NEOs and other Redwood employees, the terms of outstanding equity award agreements include a "change of control" double-trigger protection that provide for the acceleration of outstanding awards in the event a termination without "cause" or a termination of employment with "good reason", following a "change of control".

In addition, certain of Redwood's NEOs have entered into employment agreements with Redwood, which provide for severance payments and vesting of equity-related awards in the event Redwood terminates the executive's employment without "cause" or the executive terminates his employment for "good reason." These employment agreements also provide for payments and vesting of equity-related awards in the event of the executive's death or disability.

In the event of a "change of control," these employment agreements provide for vesting of equity-related awards only after a "double trigger" - meaning that no awards would vest unless the executive is terminated without "cause" or terminates his employment with "good reason", following such a "change of control".

In addition, under these employment agreements if the surviving or acquiring corporation does not assume outstanding equity-related awards or substitute equivalent awards, then the equity-related awards will generally vest in full. These agreements were entered into in order to attract and retain these executives in the competitive marketplace for executive talent.

For all NEOs, under the equity award agreements governing outstanding PSUs, in the event of a "change of control," the per share price paid in connection with the change of control will be used to calculate total stockholder return when determining the vesting of outstanding PSU awards, and total stockholder return performance goals, when applicable, will be annualized to reflect the number of days completed in the performance-measurement period (from the first day of the period through the closing date of the change of control).

The various levels of post-termination benefits for each of the NEOs were determined by the Committee to be appropriate based on that executive's duties and responsibilities with Redwood and were the result of arm's-length negotiations with these individuals. The different levels were also determined to be appropriate and reasonable when generally compared to post-termination benefits provided by Redwood's peers to executives with similar titles and similar levels of responsibility. The levels of benefit were also intended to take into account the expected length of time and difficulty the executive may experience in trying to secure new employment. The amount of the severance is balanced against Redwood's need to be responsible to its stockholders and also takes into account the potential impact the severance payments may have on other potential parties to a change in control transaction.

The terms of the executive severance and change of control arrangements that were in place during 2019 are described in more detail below under "Potential Payments upon Termination or Change of Control."

Redwood does not provide for excise tax gross-ups for change-in-control severance payments. Redwood does not have any agreements in place with any executive (or any other employee) that provide for an excise tax gross-up for a change-in-control severance payment, whether imposed under Section 280G of the Internal Revenue Code of 1986, as amended (the Code) or otherwise. The Committee does not intend to offer any such excise tax gross-up provisions in any future agreements.

## Section IV - Compensation-Related Policies and Tax Considerations

- Mandatory Executive Stock Ownership Requirements
- Prohibition on Use of Margin, Pledging, and Hedging in Respect of Redwood Shares
- Clawback Policy
- Tax Considerations
- > Accounting Standards

#### Mandatory Executive Stock Ownership Requirements

As described on pages 9-10 of this Proxy Statement under the heading "Stock Ownership Requirements — Required Stock Ownership by Executive Officers," the Committee maintains mandatory stock ownership requirements with respect to Redwood's executive officers, which the Committee believes foster long-term alignment between executives and stockholders. The Committee conducts a review of the executive stock ownership requirements each year.

### Mandatory Executive Stock Ownership Requirements

- The Chief Executive Officer, the President, and the other executive officers are required to own stock with a value at least equal to (i) six times current salary in the case of the Chief Executive Officer, (ii) three times current salary in the case of the President, and (iii) two times current salary in the case of the other executive officers;
- Executive officers are allowed three years to attain the required level of ownership and three years to acquire additional incremental shares if promoted to a position with a higher ownership requirement or when a salary increase results in a higher ownership requirement (if not in compliance at the compliance deadlines, the executive officer is required to retain net after-tax shares delivered as compensation or from the Executive Deferred Compensation Plan until compliance is achieved);
- All shares owned outright are counted, including those held in trust for the executive officer and his or her immediate family, as well as vested DSUs and vested shares held pursuant to other employee plans; and
- For purposes of determining compliance, the purchase or acquisition price is used as the value of shares held.

As of the date of this Proxy Statement, all of Redwood's executive officers were in compliance with these requirements either due to ownership of the requisite number of shares or because the time period during which the executive officer is permitted to attain the required level of ownership had not expired.

### Prohibition on Use of Margin, Pledging, and Hedging in Respect of Redwood Shares

Under Redwood's Insider Trading Policy, Redwood's executive officers, employees and directors may not acquire securities issued by Redwood using borrowed funds, may not use margin in respect of the purchase of securities issued by Redwood, may not use margin accounts to hold Redwood securities, may not pledge or otherwise use as collateral securities issued by Redwood, and may not engage in hedging or other transactions with respect to their ownership of securities issued by Redwood (including short sales or transactions in puts, calls, or other derivative securities). The Committee believes these proscribed activities would be inconsistent with the purposes and intent of Redwood's stock ownership requirements.

## Clawback Policy

Redwood continues to maintain a "clawback" policy with respect to bonus, equity, and other incentive payments made to any executive officer whose fraud or misconduct resulted in a financial restatement. Pursuant to this policy, in the event of a significant restatement of Redwood's financial results due to fraud or misconduct, the Board of Directors of Redwood will review all bonus and incentive compensation payments made on the basis of Redwood having met or exceeded specific performance targets during the period affected by the restatement. If any of the payments would have been lower if determined using the restated results, the Board of Directors will, in its discretion and to the extent permitted by law, seek to recoup from the executive officers whose fraud or misconduct materially contributed to the restatement the excess value or benefit of the prior payments made to those executive officers.

#### Tax Considerations

In general, Section 162(m) places a \$1,000,000 annual limit on a publicly-held corporation's tax deduction for compensation paid to certain executive officers. Prior to the enactment of the Tax Cuts and Jobs Act of 2017 (the "2017 Tax Cut"), this limit did not apply to compensation that satisfied the applicable requirements for the "qualified performance-based compensation" exception to the Section 162(m) deductibility limitation. However, under the 2017 Tax Act, effective for tax years commencing after December 31, 2017, the performance-based compensation exception, and our ability to rely on this exception, were eliminated (other than with respect to grandfathered arrangements in effect on November 2, 2017), and the meaning of "covered employee" generally was expanded.

Redwood has elected to be taxed as a REIT under the Code and generally is not subject to federal income taxes, provided it distributes to stockholders at least 90% of taxable income each year. As a result of Redwood's tax status as a REIT, the loss of a deduction under Section 162(m) of the Code is not expected to have a material impact on the amount of federal income tax payable by Redwood.

The Committee considers the anticipated tax treatment to Redwood and to executive officers when reviewing executive compensation levels and Redwood's compensation programs. The deductibility of some types of compensation payments can depend upon the timing of an executive's vesting or exercise of previously granted rights or termination of employment. Interpretations of and changes in applicable tax laws and regulations, as well as other factors beyond the Committee's control, also can affect the deductibility of compensation.

While the tax impact of any compensation arrangement is one factor considered by the Committee, that impact is evaluated in light of the Committee's overall compensation philosophy and objectives. The Committee will consider the deductibility of executive compensation, while retaining the discretion it deems necessary to compensate officers in a manner commensurate with performance and the competitive environment for executive talent.

#### Accounting Standards

Under GAAP, ASC Topic 718 requires Redwood to calculate the grant date "fair value" of stock-based awards using a variety of assumptions. ASC Topic 718 also requires Redwood to recognize an expense for the fair value of equity-based compensation awards. Grants of deferred stock units, restricted stock, restricted stock units and performance units under equity incentive award plans will be accounted for under ASC Topic 718. The Compensation Committee regularly considers the accounting implications of significant compensation decisions, especially in connection with decisions that relate to equity incentive award plans and programs. As accounting standards change, the Committee may revise certain programs to align appropriately the accounting expense of equity awards with Redwood's overall executive compensation philosophy and objectives.

#### Section V - Conclusion

- Certain Compensation Determinations Relating to 2020
- > Compensation Committee Report

## Certain Compensation Determinations Relating to 2020

In accordance with its normal practice, at its meeting in December 2019, the Committee made certain decisions relating to the NEOs' 2020 base salaries and 2020 targets for performance-based annual bonuses, as further described below. The Committee retains the discretion to make adjustments to these decisions prior to the completion of its annual year-end review in December 2020, including in connection with addressing the impacts of the Covid-19 pandemic. In the interim, as noted below, Redwood's CEO has voluntarily waived continued receipt of the 2020 base salary increase that was provided to him at the end of 2019, effective May 1, 2020, and continuing through the end of the year.

2020 Base Salaries. In accordance with its above-described policy and practice relating to base salaries (see discussion above on page 47 within this CD&A under the heading "2019 Base Salaries"), in December 2019 the Committee reviewed the base salaries of the current executive officers for 2020. Effective as of January 1, 2020, the following NEOs' base salaries were increased from their 2019 year-end level.

	Base Salary				
		2019		2020	
Mr. Abate, Chief Executive Officer	\$	750,000	\$	800,000 (1)	
Mr. Robinson, President	\$	600,000	\$	700,000	
Mr. Stone, Executive Vice President and General Counsel	\$	400,000	\$	420,000	
Mr. Cochrane, Chief Financial Officer	\$	375,000	\$	385,000	
Mr. Kanouse, Managing Director - Head of Residential	\$	475,000	\$	500,000	

Effective May 1, 2020, and continuing through 2020, Redwood's CEO has voluntarily waived continued receipt of this base salary increase.

2020 Targets for Performance-Based Annual Bonuses. In accordance with its above-described policy and practice relating to target annual bonuses (see discussion above on pages 48-52 within this CD&A under the heading "2019 Performance-Based Annual Bonus Compensation"), in December 2019 the Committee established a 2020 target annual bonus for each current executive officer.

The table below sets forth the 2020 target annual bonuses for each of the current NEOs.

Current NEO	2020 Target 2020 Base Annual Bonus Salary (%)		Annual Bonus	Change from 2019 Target Annual Bonus Percentage (%) <sup>(1)</sup>	Total 2020 Target Annual Bonus (\$)		
Mr. Abate, President	\$	800,000	185%	6%	\$	1,480,000	
Mr. Robinson, Executive Vice President	\$	700,000	175%	6%	\$	1,225,000	
Mr. Stone, Executive Vice President and General Counsel	\$	420,000	125%	4%	\$	525,000	
Mr. Cochrane, Chief Financial Officer	\$	385,000	125%	_	\$	481,250	
Mr. Kanouse, Managing Director - Head of Residential	\$	500,000	140%	_	\$	700,000	

<sup>(1)</sup> Amounts set forth in the table under "Change from 2019 Target Annual Bonus Percentage (%)" reflect the

2020 Maximum Total Annual Bonuses. The Committee also determined that the maximum total annual bonus for 2020 will continue to be \$5 million for each of the CEO and President, and \$3 million for each of the other current executive officers.

<u>Form of Payment of 2020 Performance-Based Annual Bonuses</u>. As in prior years, for 2020, the Committee determined that if the performance-based annual bonus earned by an executive officer exceeds two times the target annual bonus designated for that executive officer, the excess portion will not be paid fully in cash, but will instead be paid 50% in cash and 50% in the form of vested DSUs with a mandatory three-year holding period.

### Compensation Committee Report

The Compensation Committee has reviewed and discussed with management the Compensation Discussion and Analysis and Executive Summary of Compensation Discussion and Analysis included in this Proxy Statement. Based on this review and discussion, the Committee recommended to the Board of Directors that the Compensation Discussion and Analysis and Executive Summary of Compensation Discussion and Analysis be included in this Proxy Statement.

Compensation Committee: Georganne C. Proctor, Chair Richard D. Baum Debora D. Horvath Jeffrey T. Pero

increase, if any, in the 2020 Target Annual Bonus (%) from the 2019 Target Annual Bonus (%) in effect for each NEO at the end of 2019.

# **Executive Compensation Tables**

## **Summary Compensation**

The following table includes information concerning compensation earned by the NEOs for the years ended December 31, 2019, 2018, and 2017, as applicable. Titles shown in the table are those held by the NEOs on December 31, 2019.

						Non-Equity		
				Stock		Incentive	All Other	
Name and Principal Position	Year	 Salary	 Bonus	Awards (1)	Pla	n Compensation(2)	Compensation(3)	 Total
Christopher J. Abate,	2019	\$ 750,000	_	\$ 3,749,992	\$	2,253,335	\$ 46,000	\$ 6,799,327
Chief Executive Officer	2018	\$ 645,833	_	\$ 2,999,963	\$	1,267,778	\$ 37,000	\$ 4,950,574
	2017	\$ 550,000	_	\$ 1,502,057	\$	1,652,076	\$ 33,000	\$ 3,737,133
Dashiell I. Robinson,	2019	\$ 600,000	_	\$ 3,499,982	\$	1,761,533	\$ 36,000	\$ 5,897,515
President	2018	\$ 515,278	_	\$ 2,199,973	\$	866,996	\$ 19,625	\$ 3,601,872
	2017	\$ 128,846	\$ 1,000,000	\$ 2,499,377		_	\$ 1,255,250	\$ 4,883,473
Andrew P. Stone,	2019	\$ 400,000	_	\$ 1,049,997	\$	758,077	\$ 25,000	\$ 2,233,074
Executive Vice President and	2018	\$ 400,000	_	\$ 949,993	\$	515,991	\$ 25,000	\$ 1,890,984
General Counsel	2017	\$ 400,000	_	\$ 851,093	\$	881,107	\$ 24,000	\$ 2,156,200
Collin L. Cochrane,	2019	\$ 375,000	_	\$ 849,986	\$	715,159	\$ 22,500	\$ 1,962,645
Chief Financial Officer	2018	\$ 350,000	_	\$ 799,980	\$	407,800	\$ 21,000	\$ 1,578,780
	2017	\$ 314,583	_	\$ 1,250,846	\$	692,954	\$ 16,500	\$ 2,274,883
Garnet W. Kanouse,	2019	\$ 475,000	_	\$ 1,099,987	\$	1,072,378	\$ 28,500	\$ 2,675,865
Managing Director - Head of	2018	\$ 450,000	_	\$ 999,991	\$	658,664	\$ 27,634	\$ 2,136,289
Residential	2017	\$ 400,000	_	\$ 1,482,484	\$	1,032,508	\$ 23,600	\$ 2,938,592

Represents the grant date fair value of stock units awarded, as determined in accordance with FASB Accounting Standards Codification Topic 718. Information regarding
the assumptions used to value our NEOs' stock units is provided in Note 18 to our consolidated financial statements included in our Annual Report on Form 10-K filed
February 28, 2020.

For 2019, our NEOs received the following stock unit awards:

<sup>-</sup> All current NEOs received annual grants of deferred stock units and performance stock units onDecember 12, 2019. These deferred stock units and performance stock units were granted with the grant date fair values of \$16.50, and \$17.13 per unit, respectively.

<sup>-</sup>For additional details regarding these awards and the vesting of performance stock units, see the "Grants of Plan-Based Awards"

<sup>(2)</sup> These amounts are annual performance-based bonuses paid in cash for each fiscal year indicated with respect to performance during such fiscal year (but paid early in the following fiscal year). See pages 52-54 of this Proxy Statement under the heading "Compensation Discussion and Analysis — Performance-Based Annual Bonuses Earned for 2019" for additional details.

<sup>(3)</sup> Represents matching contributions to our 401(k) Plan and Executive Deferred Compensation Plan, as well as amounts provided under our fitness-related activity reimbursement program. Details for these matching contributions and reimbursement program are outlined on page 60 under headings "401(k) Plan and Other Contributions" and "Other Compensation and Benefits". With respect to Mr. Robinson, amount in the "All Other Compensation" column for 2017 also includes a hire date cash payment and a relocation allowance paid in connection with hiring Mr. Robinson in 2017.

## Grants of Plan-Based Awards

The following table reflects estimated possible payouts to current NEOs in 2019 under Redwood's performance-based bonus compensation plan, as well as actual equity-related grants made in 2019 under Redwood's Incentive Plan. Actual bonus payouts for performance in 2019 are reflected in the "Summary Compensation" table above. As discussed above under "Executive Compensation — Compensation Discussion and Analysis — 2019 Performance-Based Annual Bonus Compensation," 2019 target annual performance-based bonuses were weighted based on Adjusted ROE and on achievement of pre-established role-specific and individual goals. For 2019, annual bonuses were subject to an overall maximum of \$5 million for Mr. Abate and Mr. Robinson, and \$3 million for each of the other NEOs.

			Estimated Possible Payouts Under Non- Equity Incentive Estimated Possible Payouts Under Equity Plan Awards (\$) <sup>(4)</sup> Incentive Plan Awards						_	All Other Stock Awards: Number of	Grant Date Fair Value of Stock
Name	Type of Award <sup>(1)</sup>	Grant Date	Threshold	Target	Maximum	Threshold	Target <sup>(5)</sup>	Maximum		Shares of Stock or Units (#) <sup>(8)</sup>	and Option Awards (\$) <sup>(8)</sup>
Christopher J. Abate	_	_	_	1,312,500	3,812,500	_	_	71,796	(6)	_	_
	DSU (2)	12/12/2019	_	_	_	_	_	_		113,636	1,874,994
	PSU (3)	12/12/2019	_	_	_	_	109,457	273,643	(7)		1,874,998
Dashiell I. Robinson	_	_	_	990,000	3,490,000	_	_	91,294	(6)	_	_
	DSU (2)	12/12/2019	_	_	_	_	_	_		136,363	2,249,990
	PSU (3)	12/12/2019	_	_	_	_	72,971	182,428	(7)	_	1,249,993
Andrew P. Stone	_	_	_	480,000	1,980,000	_	_	61,669	(6)	_	_
	DSU (2)	12/12/2019	_	_	_	_	_	_		31,818	524,997
	PSU (3)	12/12/2019	_	_	_	_	30,648	76,620	(7)	_	525,000
Collin L. Cochrane	_	_	_	468,750	1,968,750	_	_	62,349	(6)	_	_
	DSU (2)	12/12/2019	_	_	_	_	_	_		25,757	424,991
	PSU (3)	12/12/2019	_	_	_	_	24,810	62,025	(7)	_	424,995
Garnet W. Kanouse	_	_	_	665,000	2,165,000	_	_	50,484	(6)	_	499,994
	DSU (2)	12/12/2019	_	_	_	_	_	_		33,333	549,995
	PSU (3)	12/12/2019	_	_	_	_	32,107	80,268	(7)	_	549,993

<sup>(1)</sup> DSU refers to deferred stock units; PSU refers to performance stock units.

<sup>(2)</sup> All NEOs who received a 2019 annual long-term incentive grant in December 2019 received one half of that grant in the form of deferred stock units orDecember 12, 2019 with a grant date fair value of \$16.50 per unit, subject to a four-year vesting schedule (fully vesting on December 11, 2023). The distribution of shares underlying vested DSUs is deferred under Redwood's Executive Deferred Compensation Plan, with a distribution date of December 20, 2023, unless distribution is electively further deferred by the recipient under the terms of the Company's Executive Deferred Compensation Plan.

- (3) All NEOs who received a 2019 annual long-term incentive grant in December 2019 received one half of that grant in the form of a target number of performance stock units on December 12, 2019 with a grant date fair value of \$17.13 per unit. Vesting of these PSUs will generally occur, if at all, as of January 1, 2023 based on a three-step process as described below.
  - First, baseline vesting would range from 0 200% of the target PSUs granted based on a measure of book value total stockholder return ("bvTSR") attained over the three-year vesting period, with 100% of the target PSUs vesting if three-year bvTSR is 25%.
  - Second, the vesting level would then be adjusted to increase or decrease by up to an additional 50 percentage points based on Redwood's relative total stockholder return ("rTSR") against a comparator group of companies measured over the three-year vesting period, with median rTSR performance correlating to no adjustment from the baseline level of vesting.
  - Third, if the vesting level after steps one and two is greater than 100% of the target PSUs, but absolute total shareholder return ("TSR") is negative over the three-year performance period, vesting would be capped at 100% of target PSUs.
- (4) The amounts reported in the "Estimated Possible Payouts Under Non-Equity Incentive Plan Awards" column reflect the target, threshold and maximum short-term incentive cash award opportunity for each of the NEOs under Redwood's performance-based annual bonus program which could be earned based on Redwood's 2019 Adjusted ROE and pre-established role specific and individual performance goals for 2019. See "Compensation Discussion and Analysis 2019 Performance-Based Annual Bonus Compensation" beginning on page 48 for a more complete description of the Company's performance-based annual bonus program. Actual amounts awarded to our NEOs for fiscal year 2019 are reflected in the "Summary Compensation" table on page 66.
- (5) Represents the target number of shares to be awarded upon the contingent vesting of performance stock units as discussed above in Note 3.
- (6) Represents the dollar-denominated value of the portion of 2019 performance-based annual bonuses that would have been paid in vested deferred stock units assuming a maximum performance-based annual bonus (\$5 million for each of Mr. Abate and Mr. Robinson and \$3 million for each of the other NEOs). The number of deferred stock units was calculated using a common stock price of \$16.54 per share (the closing price of Redwood's common stock on the NYSE on December 31, 2019).
- (7) For performance stock units, represents the maximum number of shares that could contingently vest, as discussed above in Note 3, subject to adjustment of the target number of performance stock units granted to reflect the value of any dividends paid on Redwood common stock during the vesting period.
- (8) These awards were approved by the Compensation Committee of the Board of Directors and granted pursuant to Redwood's 2014 Incentive Plan. The value of these awards is determined in accordance with FASB Accounting Standards Codification Topic 718 based on the closing price of Redwood's common stock on the grant date. Information regarding the assumptions used to value our NEOs' stock units is provided in Note 18 to our consolidated financial statements included in Redwood's Annual Report on Form 10-K filed February 28, 2020.

#### Outstanding Equity Awards at Fiscal Year-End

The following table sets forth certain information regarding outstanding equity awards for each NEO as of December 31, 2019.

			Stock A	wards	
NEO	Number of Shares or Units of Stock That Have Not Vested (#) <sup>(1)</sup>		Market Value of Shares or Units of Stock That Have Not Vested (\$) <sup>(2)</sup>	Equity Incentive Plan Awards: Number of Unearned Shares, Units or Other Rights That Have Not Vested (#)(3)	Equity Incentive Plan Awards: Market or Payout Value of Unearned Shares, That Have Not Vested (\$)(4)
Christopher J. Abate	246,684	1 \$	4,080,153	265,595	\$ 4,392,941
Dashiell I. Robinson	230,075	5 \$	3,805,441	204,731	\$ 3,386,251
Andrew P. Stone	85,091	\$	1,407,405	96,265	\$ 1,592,223
Collin L. Cochrane	80,929	\$	1,338,566	77,121	\$ 1,275,581
Garnet W. Kanouse	98,847	7 \$	1,634,921	99,175	\$ 1,640,355

<sup>(1)</sup> Represents unvested deferred stock units as ofDecember 31, 2019. The table below shows the vesting schedule for unvested deferred stock units as ofDecember 31, 2019. Deferred stock units are time-vested and generally vest over four years as follows: 25% after the first year, and 6.25% every quarter thereafter. Deferred stock unit awards relating to the schedule below were granted from December 2016 through December 2019.

Total DSUs Scheduled to Vest On:	Christopher J. Abate	Dashiell I. Robinson	Andrew P. Stone	Collin L. Cochrane	Garnet W. Kanouse
1/1/2020	8,079	3,462	3,385	5,279	6,647
1/31/2020	19,313	15,451	7,339	6,180	7,725
2/28/2020	_	_	_	1,682	2,628
4/1/2020	12,908	7,325	5,220	5,143	5,951
6/7/2020	1,292	_	_	_	_
7/1/2020	11,616	7,325	5,220	5,142	5,951
10/1/2020	11,616	7,325	5,220	5,142	5,951
12/13/2020	2,761	_	1,636	_	_
1/1/2021	8,855	7,325	3,583	5,142	5,950
1/31/2021	28,410	34,091	7,955	6,440	8,334
2/26/2021	_	_	_	1,513	2,269
4/1/2021	15,958	15,848	5,572	5,239	5,764
7/1/2021	15,957	15,847	5,571	5,239	5,762
8/31/2021	_	_	_	747	_
10/1/2021	15,955	15,847	5,572	4,491	5,762
12/12/2021	3,085	3,085	1,748	1,337	
1/1/2022	12,870	12,761	3,823	3,155	5,763
4/1/2022	12,871	12,762	3,824	3,155	4,014
5/21/2022	940	376	_	_	_
7/1/2022	11,930	12,384	3,823	3,155	4,014
10/1/2022	11,930	12,385	3,823	3,155	4,014
12/11/2022	4,828	3,862	1,834	1,545	1,931

Total DSUs Scheduled to Vest On:	Christopher J. Abate	Dashiell I. Robinson	Andrew P. Stone	Collin L. Cochrane	Garnet W. Kanouse
1/1/2023	7,102	8,522	1,988	1,610	2,084
4/1/2023	7,102	8,523	1,989	1,610	2,083
7/1/2023	7,102	8,523	1,988	1,610	2,083
10/1/2023	7,102	8,523	1,989	1,609	2,083
12/11/2023	7,102	8,523	1,989	1,609	2,083
TOTAL	246,684	230,075	85,091	80,929	98,847

- (2) Assumes a common stock value of \$16.54 per share (the closing price of Redwood's common stock on the NYSE onDecember 31, 2019).
- (3) Represents unearned performance stock units as of December 31, 2019. Performance stock units are performance-based equity awards under which the number of underlying shares of Redwood common stock that vest and that the award recipient becomes entitled to receive at the time of vesting will generally range from 0% to 250% based on absolute, book value, and/or relative total shareholder return goals over the three-year performance period. Performance stock units are granted annually and vest, if at all, at the end of the three-year performance period. The table below shows the vesting schedule for unearned performance stock units as of December 31, 2019. The number of PSUs shown below is dependent on the interim performance of the respective PSU grants as of December 31, 2019. Grant(s) performing at below-target on December 31, 2019 are reflected as target number of shares, and grant(s) performing above-target on December 31, 2019 are reflected as the maximum number of shares that can be earned. The performance stock unit awards relating to the schedule below were granted from December 2017 through December 2019.

Total PSUs Scheduled to Vest On:	PSUs Shown	Christopher J. Abate	Dashiell I. Robinson	Andrew P. Stone	Collin L. Cochrane	Garnet W. Kanouse
12/12/2020	Target	67,144	67,144	38,049	29,096	38,049
5/21/2021	Target	16,447	6,578	_	_	_
12/31/2021	Target	72,547	58,038	27,568	23,215	29,019
12/31/2022	Target	109,457	72,971	30,648	24,810	32,107
	Total	265,595	204,731	96,265	77,121	99,175

Please refer to "Grants of Plan-Based Awards" table above for additional detail on the vesting of PSUs.

(4) Represents the applicable number of award shares multiplied by a value per share of \$16.54 (the closing price of Redwood common stock on the NYSE onDecember 31, 2019).

#### Options Exercised and Stock Vested

The following table sets forth the value of accumulated deferred stock unit awards and performance stock unit awards that vested during 2020 for each NEO.

	Stock Awards						
NEO	Number of Shares Acquired on Vesting (#)		Value Realized on Vesting (\$) <sup>(1)</sup>				
Christopher J. Abate	114,111	\$	1,846,853				
Dashiell I. Robinson	23,107	\$	374,362				
Andrew P. Stone	61,791	\$	1,000,267				
Collin L. Cochrane	26,440	\$	423,692				
Garnet W. Kanouse	34,124	\$	546,452				

<sup>(1)</sup> The value realized on vesting is calculated by multiplying the number of shares vesting by the fair market value of Redwood's stock on the respective vesting date.

#### Non-Qualified Deferred Compensation

Our Executive Deferred Compensation Plan permits eligible employees to voluntarily defer receipt of a portion or all of their salary, bonus, and/or dividend equivalent right payments on a tax deferred basis for distribution from the plan to the employee at a later date, and requires all deferred stock units awarded to be deferred into the plan for distribution from the plan to the employee at a later date. Distributions of deferred stock units and voluntary cash amounts deferred under the Executive Deferred Compensation Plan are distributed according to the date provided in the Deferral Election Form, in accordance with the terms and conditions of the Executive Deferred Compensation Plan. The earliest permissible distribution date for deferred stock units is generally four years after the grant date, when they have vested in full. The earliest distribution date of voluntary cash amounts deferred is the May 1 that occurs sixteen months after the end of the plan year in which the deferral occurred. Each of our NEOs is a participant in our Executive Deferred Compensation Plan. Each of our NEOs voluntarily deferred a portion of his cash earnings during fiscal year 2019.

Interest accrual in respect of cash amounts deferred in our Executive Deferred Compensation Plan is described above under "Executive Compensation — Compensation Discussion and Analysis — Deferred Compensation." Our NEOs are also entitled to a Redwood matching contribution on all or a portion of their executive deferred compensation cash deferrals subject to vesting requirements and a matching contribution limit, as described above under "Executive Compensation — Compensation Discussion and Analysis — Deferred Compensation." As of December 31, 2019, with the exception of Mr. Robinson, all of our NEOs were fully vested in matching payments made under our Executive Deferred Compensation Plan.

The following table sets forth information with respect to our NEOs' cash contributions, vested deferred stock unit contributions, cash and deferred stock unit withdrawals, earnings, and aggregate balances in our Executive Deferred Compensation Plan for the fiscal year ended December 31, 2019.

NEO	C	Executive Contributions in 2019	dwood Matching Contributions in 2019	Aggregate Earnings in 2019 <sup>(1)</sup>	Aggregate Withdrawals/ Distributions in 2019	Aggregate Balance at 12/31/2019 <sup>(2)</sup>
Christopher J. Abate <sup>(3)</sup>	\$	1,917,853	\$ 35,500	\$ 5,768	\$ (1,752,065)	\$ 1,411,684
Dashiell I. Robinson <sup>(4)</sup>	\$	427,362	\$ 26,500	\$ 3,118	\$ (12,843)	\$ 506,210
Andrew P. Stone <sup>(5)</sup>	\$	1,029,267	\$ 14,500	\$ 2,353	\$ (1,070,987)	\$ 591,753
Collin L. Cochrane <sup>(6)</sup>	\$	449,692	\$ 13,000	\$ 2,350	\$ (357,903)	\$ 971,817
Garnet W. Kanouse <sup>(7)</sup>	\$	584,452	\$ 19,000	\$ 3,464	\$ (613,432)	\$ 1,338,004

<sup>(1)</sup> Represents market rate interest earned on cash balances in our Executive Deferred Compensation Plan. "Market rate interest" is defined as 120% of long-term applicable federal rate compounded monthly, as published by the IRS.

<sup>(2)</sup> The balance indicated reflects the value of vested deferred stock units in the plan assuming the price of \$16.54 per share (the closing price of Redwood common stock on the NYSE on December 31, 2019) and the cash balance in Redwood's Deferred Compensation Plan, all of which has been previously reported as compensation in prior years.

<sup>(3)</sup> Mr. Abate's contribution included \$71,000 in voluntary cash deferrals from his 2019 compensation (reported as compensation in the "Summary Compensation" table above) and \$1,846,853 as a result of vesting of previously awarded deferred stock units and performance stock units (reported as compensation in previous years). Mr. Abate received a distribution of 100,637 shares of common stock underlying deferred stock units and performance stock units which were previously awarded in 2015 and 2016 respectively.

<sup>(4)</sup> Mr. Robinson's contribution included \$53,000 in voluntary cash deferrals from his 2019 compensation (reported as compensation in the "Summary Compensation" table above) and \$374,362 as a result of vesting of previously awarded deferred stock units (reported as compensation in previous years).

- (5) Mr. Stone's contribution included \$29,000 in voluntary cash deferrals from his 2019 compensation (reported as compensation in the "Summary Compensation" table above) and \$1,000,267 as a result of vesting of previously awarded deferred stock units and performance stock units (reported as compensation in previous years). Mr. Stone received a distribution of 61,486 shares of common stock underlying deferred stock units and performance stock units which were previously awarded in 2015 and 2016 respectively.
- (6) Mr. Cochrane's contribution included \$26,000 in voluntary cash deferrals from his 2019 compensation (reported as compensation in the "Summary Compensation" table above) and \$423,692 as a result of vesting of previously awarded deferred stock units. Mr. Cochrane received a distribution of 20,931 shares of common stock underlying deferred stock units which was previously awarded in 2015.
- (7) Mr. Kanouse's contribution included \$38,000 in voluntary cash deferrals from his 2019 compensation (reported as compensation in the "Summary Compensation" table above) and \$546,452 as a result of vesting of previously awarded deferred stock units. Mr. Kanouse received a distribution of 36,360 shares of common stock underlying deferred stock units which was previously awarded in 2015.

#### Potential Payments upon Termination or Change of Control

Among our Named Executive Officers, each of Mr. Abate, Mr. Robinson, and Mr. Stone had an employment agreement in place with Redwood during 2019 that currently remains in place and provides for severance payments, vesting of equity-related awards, and other benefits in the event the executive is terminated without "cause" or resigns with "good reason," which are each defined in the applicable agreement. The employment agreements provide for one-year terms ending on December 31 of each year and are subject to automatic one-year renewals if not terminated by either party.

The employment agreements with each of Mr. Abate, Mr. Robinson, and Mr. Stone provide for the executive to receive severance payments in the event Redwood terminates the executive's employment without "cause" or the executive resigns for "good reason" (each as defined below). The severance payments would be in addition to payment of the executive's base salary through the date of termination of the executive's employment, as well as payment of the executive's target annual bonus prorated through the date of termination of the executive's employment. If terminated without "cause" or if the executive had terminated for "good reason," the amount of these additional severance payments are as set forth in the table below.

	Add	litional Cash Severance
	In Connection With a	Other Than in Connection With a
Name	Change of Control	Change of Control
Christopher J. Abate	2x the sum of Base Salary plus Target Annual Bonus (1)	1.5x the sum of Base Salary plus Target Annual Bonus
Dashiell I. Robinson	1.5x the sum of Base Salary plus Target Annual Bonus(2)	1x the sum of Base Salary plus Target Annual Bonus
Andrew P. Stone	1x the sum of Base Salary plus Target Annual Bonus <sup>(3)</sup>	0.75x the sum of Base Salary plus Target Annual Bonus <sup>(4)</sup>

- (1) The total of the amount of the Cash Severance in Connection With a Change of Control and the amount of the pro-rated target annual bonus, cannot exceed \$6.5 million
- (2) The total of the amount of the Cash Severance in Connection With a Change of Control and the amount of the pro-rated target annual bonus cannot exceed \$4 million
- (3) The total of the amount of the Cash Severance in Connection With a Change of Control and the amount of the pro-rated target annual bonus cannot exceed \$1.75 million
- (4) Subject to a minimum of 2x Base Salary plus pro-rated Base Salary

In addition, for Mr. Abate, Mr. Robinson, and Mr. Stone, upon either such type of termination, all outstanding equity-related awards with time-based vesting will vest in full, and outstanding equity-related awards with performance-based vesting will remain outstanding and continue to be eligible to vest in full or in part based on the relevant performance goals granted to these three executives. Additionally, these three executives would be entitled to receive all life insurance, disability insurance, and medical coverage fringe benefits for periods ranging from nine to 24 months following termination of employment, depending on the individual executive and the type of termination.

The employment agreements with Mr. Abate, Mr. Robinson, and Mr. Stone provide that 75% of severance amounts due will be paid in a lump sum six months following termination and the remaining 25% will be paid in equal monthly installments over the succeeding six months.

The employment agreements with these three executives do not permit for the provision of excise tax gross-ups with respect to excise taxes that may be imposed on change-in-control severance payments. The agreements provide that in the event that any payments or benefits under these employment agreements constitute an "excess parachute payment" for purposes of Section 280G of the Code, the amounts otherwise payable and benefits otherwise due under these employment agreements will either (i) be delivered in full or (ii) be reduced or limited to the minimum extent necessary to ensure that no payments under these employment agreements will be subject to the excise tax imposed under Section 4999 of the Code, whichever of the foregoing amounts, taking into account applicable federal, state and local income and employment taxes and the excise tax imposed under Section 4999 of the Code, results in the largest benefit to the executive on an after-tax basis, notwithstanding that all or some portion of such payments and/or benefits may be subject to the excise tax imposed under Section 4999 of the Code.

All severance benefits under each agreement with these three executives are contingent on the executive agreeing to execute an agreement releasing all claims against Redwood and the executives are subject to non-solicitation restrictions for a year following a termination for which severance is paid.

"Cause" for Mr. Abate, Mr. Robinson, and Mr. Stone is defined as (i) the executive's material failure to substantially perform the reasonable and lawful duties of his position for Redwood, which failure shall continue for 30 days after notice thereof; (ii) acts or omissions constituting gross negligence, recklessness, or willful misconduct in the performance of the executive's duties, fiduciary obligations or otherwise relating to the business of Redwood; (iii) the habitual or repeated neglect of the executive's duties; (iv) the executive's conviction of a felony; (v) theft or embezzlement, or attempted theft or embezzlement, of money, tangible, or intangible assets or property of Redwood or its employees; (vi) any act of moral turpitude by the executive injurious to the interest, property, operations, business, or reputation of Redwood; or (vii) unauthorized use or disclosure of trade secrets or confidential or proprietary information pertaining to Redwood's business.

"Good reason" for Mr. Abate, Mr. Robinson and Mr. Stone is defined as the occurrence, without the executive's written consent, of (i) a significant reduction in the executive's responsibilities/duties or title; (ii) a reduction in the executive's base salary or a material reduction by Redwood in the value of the executive's total compensation package if such a reduction is not made in proportion to an across-the-board reduction of all senior executives of Redwood and a change of control has not occurred, or, in the case of Mr. Robinson, prior to September 27, 2020 (third anniversary of his hire date), a reduction in base salary below \$500,000 per annum or a reduction of target bonus below 140% of base salary; (iii) the relocation of the executive's principal office to a location more than 25 miles from its location as of the effective date of the agreement; (iv) a failure at any time to renew the employment agreement; (v) the complete liquidation of Redwood; or (vi) in the event of a merger, consolidation, transfer, or closing of a sale of all or substantially all the assets of Redwood, the failure of the successor company to affirmatively adopt the employment agreement.

In the event of a "change of control" (as defined below) in which the surviving or acquiring corporation does not assume outstanding equity-related awards or substitute equivalent awards, outstanding equity-related awards for all the NEOs will immediately vest and become exercisable.

In the event of a "change of control" in which outstanding equity-related awards are assumed or substituted, then acceleration only would occur upon a qualifying employment termination as specified in the grant agreement for such award or the executives' employment agreements. The number of any outstanding performance-based equity awards eligible to vest will be determined by reference to the applicable performance goals for each such award, pro-rated on an annualized basis to reflect the shortened performance period.

In addition, in the event of termination due to the executive's death or disability, the employment agreements with Mr. Abate, Mr. Robinson, and Mr. Stone provide for (i) the payment to the executive or his estate of (a) the executive's base salary to the date of termination, and (b) the executive's target annual bonus for the year, prorated to the date of termination, (ii) vesting in full of all stock options or other equity-related awards with time-based vesting, including deferred or restricted stock units, and (iii) with respect to other equity-related awards with performance-based vesting, including performance stock units, such awards to remain outstanding and to continue to be eligible to vest and become payable based on the number of target shares and the performance goals set forth in the applicable award agreement by which such awards are evidenced, in each case unless otherwise provided in the grant agreement for an equity-related award.

"Change of control" is defined as the occurrence of any of the following:

- (1) any one person, or more than one person acting as a group (within the meaning of Section 409A of the Code), acquires ownership of stock of Redwood that, together with other stock held by such person or group constitutes more than 50 percent of the total fair market value or total voting power of all stock of Redwood; or
- (2) any one person, or more than one person acting as a group (within the meaning of Section 409A of the Code), acquires (or has acquired during the 12-month period ending on the date of the most recent acquisition by such person or persons) ownership of stock of Redwood possessing 30 percent or more of the total voting power of the stock of Redwood; or

- (3) during any 12-month period, a majority of the members of Redwood's Board of Directors is replaced by directors whose appointment or election is not endorsed by a majority of the members of Redwood's Board of Directors prior to such appointment or election; or
- (4) any one person, or more than one person acting as a group (within the meaning of Section 409A of the Code), acquires (or has acquired during the 12-month period ending on the date of the most recent acquisition by such person or persons) assets from Redwood that have a total gross fair market value equal to or more than 40 percent of the total gross fair market value of all of the assets of Redwood immediately before such acquisition or acquisition; provided, that no change of control shall be deemed to occur when the assets are transferred to (x) a stockholder of Redwood in exchange for or with respect to its stock, (y) a person, or more than one person acting as a group (within the meaning of Section 409A of the Code), that owns, directly or indirectly, 50 percent or more of the total value or voting power of all of the outstanding stock of Redwood, or (z) an entity, at least 50 percent of the total value or voting power of which is owned, directly or indirectly, by a person that owns directly or indirectly 50 percent or more of the total value or voting power of all of the outstanding stock of Redwood, in each case with such persons status determined immediately after the transfer of assets.

#### **Termination (No Change of Control)**

If any of Mr. Abate, Mr. Robinson, or Mr. Stone had been terminated as of December 31, 2019 without "cause" or had terminated his employment as of that date for "good reason," the approximate value of the severance benefits payable to the executive would have been as follows, as calculated in accordance with the terms of the respective employment agreements in place on December 31, 2019. Any executive officer not contractually entitled to severance benefits on December 31, 2019 is not listed in the table below.

Name		Cash Severance Payment	Accelerated Vesting of Deferred Stock Units <sup>(1)</sup>	Benefits <sup>(2)</sup>	Total Value Involuntary Termination Without "Cause" or Voluntary Termination for "Good Reason"
Christopher J. Abate	\$	4,406,250	\$ 4,080,153	\$ 138,711	\$ 8,625,114
Dashiell I. Robinson	\$	2,580,000	\$ 3,805,441	\$ 92,637	\$ 6,478,078
Andrew P. Stone	\$	1,140,000	\$ 1,407,405	\$ 59,625	\$ 2,607,030
Christopher J. Abate Dashiell I. Robinson	Φ.	4,406,250 2,580,000	\$ 4,080,153 3,805,441	\$ 138,711 92,637	\$ 8,625,114 6,478,078

- (1) The value of acceleration of deferred stock units assumes a common stock price of \$16.54 per share (the closing price of Redwood's common stock on the NYSE on December 31, 2019). Although unvested performance stock units are not forfeited following a termination without "Cause" or, for Mr. Abate, Mr. Robinson, or Mr. Stone, a voluntary termination for "Good Reason," no value for unvested performance stock units was included due to the fact that under the applicable award agreements the performance stock units would vest, if at all, only at the end of the performance period and only to the extent the performance vesting threshold is met at the end of the performance period.
- (2) Each of Mr. Abate, Mr. Robinson, and Mr. Stone is entitled to a continuation of health insurance, life insurance, and long-term disability insurance for the respective periods specified in their employment agreement (ranging from nine to 18 months depending on the individual executive) following a termination without "Cause" or a voluntary termination for "Good Reason".

#### **Termination (Change of Control)**

If a "change of control" occurred on December 31, 2019 and any of Mr. Abate, Mr. Robinson, or Mr. Stone had been terminated as of December 31, 2019 without "Cause" or had terminated his employment as of that date for "Good Reason," the approximate value of the severance benefits payable to the executive would have been as reported in the table below, as calculated in accordance with the terms of the respective employment agreements in place on December 31, 2019. With respect to Mr. Cochrane and Mr. Kanouse, the terms of their DSU and PSU award agreements provide for the acceleration of any outstanding awards as of December 31, 2019, however neither of them was contractually entitled to any other severance benefits as of December 31, 2019, as reported in the table below.

**Total Value** 

	Cash Severance		Accelerated Vesting of Deferred	celerated Vesting erformance Stock		Involuntary Termination Without "Cause" or Voluntary Termination for "Good
Name	Payment	S	stock Units(1)	Units(1)(2)	Benefits(3)	Reason" (4)
Christopher J. Abate	\$ 5,437,500	\$	4,080,153	\$ 2,747,806	\$ 184,948	\$ 12,450,407
Dashiell I. Robinson	\$ 3,375,000	\$	3,805,441	\$ 2,339,690	\$ 138,956	\$ 9,659,087
Andrew P. Stone	\$ 1,360,000	\$	1,407,405	\$ 1,173,851	\$ 79,499	\$ 4,020,755
Collin L. Cochrane	-	\$	1,338,566	\$ 926,432	-	\$ 2,264,998
Garnet W. Kanouse	-	\$	1,634,921	\$ 1,193,429	-	\$ 2,828,350

<sup>(1)</sup> The value of acceleration of deferred stock units and performance stock units assumes a "change in control" price of \$16.54 per share (the closing price of Redwood's common stock on the NYSE on December 31, 2019).

<sup>(2)</sup> The number of performance-based equity awards eligible to vest is determined by reference to the performance attainment through December 31, 2019. Further details regarding the terms of the 2019 PSUs are provided on pages 60-61 of this Proxy Statement under the heading "Executive Compensation - Severance and Change of Control Arrangements."

<sup>(3)</sup> Each of Mr. Abate, Mr. Robinson, and Mr. Stone is entitled to a continuation of health insurance, life insurance, and long-term disability insurance for the period specified in their employment agreement (ranging from 12 to 24 months depending on the executive) following a termination without "Cause" or, for "Good Reason".

<sup>(4)</sup> In accordance with the employment agreement terms, if any payments made in connection with a change in control would otherwise be subject to an excise tax under Section 4999 of the Code by reason of the "golden parachute" rules contained in Section 280G of the Code, such payments will be reduced if and to the extent that doing so will result in net after-tax payments and benefits for the executive officer that are more favorable than the net after-tax payments and benefits payable to the executive officer in the absence of such a reduction after the imposition of the excise tax. The figures reported in this table do not reflect any such reductions as a result of Code Section 280G limits. No executive officer is entitled to any tax gross-up payment in connection with change in control payments (or otherwise).

#### **Termination (Death or Disability)**

If any of Mr. Abate, Mr. Robinson, or Mr. Stone had his employment terminated as of December 31, 2019 as a result of death or disability, the approximate value of the severance benefits payable to the executive would have been as follows, as calculated in accordance with the terms of the respective employment agreements in place on December 31, 2019. With respect to Mr. Cochrane and Mr. Kanouse, the terms of their DSU and PSU award agreements provide, for the acceleration of any outstanding awards as of December 31, 2019, however neither of them was contractually entitled to any other severance benefits as of December 31, 2019, as reported in the table below.

Name	Cash Severance Payment	Accelerated Vesting of Deferred Stock Units <sup>(1)</sup>	Total Value Termination "Death or Disability"		
Christopher J. Abate	\$ 1,312,500	\$ 4,080,153	\$	5,392,653	
Dashiell I. Robinson	\$ 990,000	\$ 3,805,441	\$	4,795,441	
Andrew P. Stone	\$ 480,000	\$ 1,407,405	\$	1,887,405	
Collin L. Cochrane	-	\$ 1,338,566	\$	1,338,566	
Garnet W. Kanouse	-	\$ 1,634,921	\$	1,634,921	

<sup>(1)</sup> The value of acceleration of deferred stock units assumes a common stock price of \$16.54 per share (the closing price of Redwood's common stock on the NYSE on December 31, 2019). Although unvested performance stock units are not forfeited following death or disability, no value for unvested performance stock units was included due to the fact that under the applicable award agreements the performance stock units would vest, if at all, only at the end of the performance period and only to the extent the performance vesting threshold is met at the end of the performance period.

#### **Compensation Risks**

As noted above, the Compensation Committee reviews risks that may arise from Redwood's compensation policies and practices. In particular, during the fourth quarter of 2019, management, in consultation with FW Cook and the Compensation Committee, prepared a framework for performing a compensation risk assessment, which framework provided for assessment of risks relating to, among other things, components of compensation, performance metrics, performance-based compensation leverage, the timing of compensation delivery, equity-based incentive compensation, stock ownership requirements, stock trading policies, methods for assessing performance, and performance culture. Subsequently, management utilized the framework to prepare a compensation risk assessment for review and consideration by the Compensation Committee and the Audit Committee. Following the review and discussion of this assessment by those committees, as well as other reviews and discussions relating to risks that may arise from Redwood's compensation policies and practices, the Compensation Committee determined, after consultation with FW Cook, that it does not currently believe that Redwood's compensation policies and practices are reasonably likely to have a material adverse effect on Redwood.

#### CEO Pay Ratio

As required by Section 953(b) of the Dodd-Frank Wall Street Reform and Consumer Protection Act, and Item 402(u) of the SEC's Regulation S-K, the following information is being provided regarding the ratio of the total compensation of Redwood's median compensated employee to the total compensation of Redwood's CEO during 2019.

For 2019, Redwood's most recently completed fiscal year:

- Median Total Compensation 2019. The annual total compensation of the employee who represents Redwood's median compensated employee (other than our CEO) was \$141,500; and
- <u>CEO's Total Annualized Compensation 2019</u>. The annualized total compensation of Redwood's CEO was \$6,799,327.

Based on this information, for 2019, the estimated ratio of (x) the annual total compensation of Redwood's CEO, to (y) the annual total compensation of Redwood's median compensated employee, was 48 to 1. This pay ratio is a reasonable estimate calculated in a manner that is intended to be consistent with Item 402(u) of Regulation S-K.

#### Determining the Median Compensated Employee

• Employee

Population

For purposes of determining the median compensated employee, Redwood determined that, as of December 31, 2019, its employee population, excluding the Chief Executive Officer, consisted of 153 individuals. Redwood's employee workforce consists of full-time employees.

 Methodology for Determining Redwood's Median Compensated Employee

To identify the median compensated employee from Redwood's employee population, a review of the annual total compensation of each of Redwood's employees was conducted. For purposes of measuring the annual total compensation of each employee, Redwood selected base salary, overtime pay and bonus as the most appropriate measure of compensation, which was consistently applied to all of Redwood's employees. In identifying the median compensated employee, the compensation of all permanent employees who were new-hires in 2019 was annualized.

• Compensation Measure and Annual Total Compensation of Median Compensated Employee

With respect to the annual total compensation of the median compensated employee, Redwood calculated the elements of such employee's compensation for 2019 in accordance with the requirements of Item 402(c)(2)(x) of Regulation S-K, resulting in annual total compensation of \$141,500.

• Annualized Total Compensation of CEO

With respect to the annual total compensation of Redwood's CEO, Redwood used the annualized total compensation amount as described above, and not the total compensation for CEO as reported in the "Summary Compensation Table" in the Proxy.

#### Securities Authorized For Issuance Under Equity Compensation Plans

The following table provides information, as of December 31, 2019, with respect to compensation plans under which equity securities of the registrant are authorized for issuance.

Plan Category	Plan Name	Number of Securities to B Issued Upon Exercise of Outstanding Options, Warrants and Rights (a)		Weighted- Average Exercise Price of Outstanding Options, Warrants and Rights (b)	Number of Securities Remaining Available for Future Issuance under Equity Compensation Plans (excluding securities reflected in column (a))
Equity compensation plans approved by security holders:	2014 Incentive Award Plan	3,613,337	(1)(2)	(3)	3,637,480
	2002 Employee Stock Purchase Plan	_		_	169,228
Equity compensation plan not approved by security holders:	Amended and Restated Executive Deferred Compensation Plan	131,711	(4)	(3)	166,130
Total		3,745,048		_	3,972,838

- (1) As of December 31, 2019, 3,613,337 shares of common stock may be issued pursuant to 2014 Incentive Award Plan, consisting of (i) 2,774,267 outstanding deferred stock units (DSUs) and restricted stock units (RSUs), and (ii) 839,070 outstanding performance stock units (PSUs) based on target number of shares awarded. Does not include 216,470 shares of restricted stock where the restrictions have not yet lapsed, but which shares are issued and outstanding. For additional information regarding each category of equity awards, please refer to Note 2 below.
- (2) As of December 31, 2019, 2,774,267 outstanding DSUs and RSUs issuable under the 2014 Incentive Award Plan, consisted of 1,154,351 units which were vested and 1,619,916 units which were unvested. As of December 31, 2019, there were no outstanding stock options. As of December 31, 2019, all 839,070 PSUs were unearned and outstanding (based on the target number of shares to be awarded upon the contingent vesting of PSUs). PSUs are performance-based equity awards under which the number of shares of common stock that may be issued at the time of vesting will generally range from 0% to 250% of the number of PSUs granted based on the level of satisfaction of the applicable performance-based vesting condition over the vesting period, with the number of PSUs granted being adjusted to reflect the value of any dividends paid on shares of common stock during the vesting period.
- (3) As of December 31, 2019, there were no outstanding stock options and under our equity compensation plans no exercise price is applicable to DSUs, RSUs and PSUs.
- (4) As of December 31, 2019, 131,711 shares of common stock may be issued pursuant to Redwood's Amended and Restated Executive Deferred Compensation Plan. Through this plan, directors may elect to defer receipt of cash compensation and/or dividend equivalent rights, and instead acquire fully vested DSUs.

#### ADDITIONAL INFORMATION ABOUT DIRECTORS AND EXECUTIVE OFFICERS

#### **Delinquent Section 16(a) Reports**

Section 16(a) of the Securities Exchange Act of 1934, as amended, requires our directors and executive officers, and persons who own more than 10% of our common stock, to file reports of ownership of, and transactions in, our common stock with the SEC within certain time periods following events giving rise to such filing requirements. Their initial report must be filed using the SEC's Form 3 and subsequent stock purchases, sales, option exercises and other changes must be reported on the SEC's Form 4, which must be filed within two business days of most transactions. In some cases, such as changes in ownership arising from gifts and inheritances, the SEC allows delayed reporting at year-end on the SEC's Form 5. Based solely on a review of the copies of such reports, we believe that all Section 16(a) filing requirements applicable to our directors, executive officers, and stockholders were complied with during 2019.

#### Absence of Compensation Committee Interlocks and No Insider Participation on Compensation Committee

Our Compensation Committee currently consists of Ms. Proctor (the Chair), Mr. Baum, Ms. Horvath and Mr. Pero. No member of our Compensation Committee has served as an officer or employee of Redwood at any time. None of our executive officers serve as a member of the compensation committee of any other company that has an executive officer serving as a member of our Board of Directors. None of our executive officers serve as a member of the board of directors of any other company that has an executive officer serving as a member of our Compensation Committee.

#### **Certain Relationships and Related Transactions**

Our Board of Directors monitors and reviews issues involving potential conflicts of interest and related party transactions. In this regard, the Board of Directors applies Redwood's Code of Ethics, which provides that directors, officers, and all other employees are prohibited from taking actions, having interests, or having relationships that would cause a conflict of interest, and our directors, officers, and all other employees are expected to refrain from taking actions, having interests, or having relationships that would appear to cause a conflict of interest. Except as described below, there were no relationships or related party transactions between Redwood and any affiliated parties that are required to be reported in this Proxy Statement.

Relationship with Latham & Watkins LLP. Mr. Pero is a retired partner of Latham & Watkins LLP and has been a director of Redwood since November 2009. Latham & Watkins LLP provides legal services to Redwood. Retirement payments from Latham & Watkins LLP to Mr. Pero during 2019 and prior years were adjusted to exclude any proportionate benefit received from the fees paid by Redwood to Latham & Watkins LLP.

#### **AUDIT COMMITTEE MATTERS**

#### **Audit Committee Report**

The Audit Committee of the Board of Directors reports to and acts on behalf of the Board of Directors in providing oversight of the financial and risk management, independent registered public accounting firm, and financial reporting procedures of Redwood. Redwood's management is responsible for internal controls and for preparing Redwood's financial statements. The independent registered public accounting firm is responsible for performing an independent audit of Redwood's consolidated financial statements in accordance with the Public Company Accounting Oversight Board (PCAOB) standards and issuing a report thereon. The Audit Committee is responsible for overseeing the conduct of these activities by Redwood's management and the independent registered public accounting firm, including responsibility for the appointment, compensation and oversight of the independent registered public accounting firm.

In this context the Audit Committee met and held discussions during 2019 and 2020 with management and the independent registered public accounting firm (including private sessions with the independent registered public accounting firm and Redwood's head of internal audit). During these meetings, the Audit Committee, among other things, reviewed and discussed with both management and the independent registered public accounting firm the quarterly and audited year-end financial statements and reports prior to their issuance. These meetings also included an overview of the preparation and review of these financial statements and a discussion of any significant accounting issues. Management and the independent registered public accounting firm advised the Audit Committee that these financial statements were prepared under generally accepted accounting principles in all material respects. The Audit Committee also discussed the quality, not just the acceptability, of the accounting principles used in preparing the financial statements, the reasonableness of significant accounting judgments and estimates, and the clarity of disclosures in the financial statements.

The Audit Committee discussed with the independent registered public accounting firm the matters required to be discussed by the PCAOB Auditing Standard No. 1301 "Communications with Audit Committees."

In addition, the Audit Committee received from the independent registered public accounting firm the written disclosures and the letter regarding the firm's independence as required by Independence Standards Board Standard No. 1, Independence Discussions with Audit Committees. The independent registered public accounting firm provided certain other services in 2019. These disclosures and other matters relating to the firm's independence, including any provision of non-audit services and the fees billed for professional services by the independent registered public accounting firm, were reviewed by the Audit Committee and discussed with the independent registered public accounting firm.

The independent registered public accounting firm discussed the scope of its audit with the Audit Committee prior to the audit. The Audit Committee discussed the results of the audit with management and the independent registered public accounting firm. The Audit Committee also discussed with management and the independent registered public accounting firm the adequacy of Redwood's internal controls, policies, and systems, and the overall quality of Redwood's financial reporting.

The Audit Committee also considered the reappointment of the independent registered public accounting firm, including based on an assessment of the service provided by the independent registered public accounting firm and the effectiveness of the external audit process. The Audit Committee considered, among other factors, the independence and integrity of the independent registered public accounting firm and its controls and procedures; the performance and qualifications of the independent registered public accounting firm, including expertise related to Redwood's business and operations; the quality and effectiveness of the independent registered public accounting firm's personnel and communications; and the appropriateness of fees for professional services.

Based on its review of the financial statements, and in reliance on its review and discussions with management and the independent registered public accounting firm, the results of internal and external audit examinations, evaluations by the independent registered public accounting firm of Redwood's internal controls, and the quality of Redwood's financial reporting, the Audit Committee recommended to the Board of Directors that Redwood's audited financial statements be included in Redwood's Annual Report on Form 10-K for the fiscal year ended December 31, 2019 for filing with the Securities and Exchange Commission.

Audit Committee:
Greg H. Kubicek, Chair
Mariann Byerwalter
Debora D. Horvath
Georganne C. Proctor

#### Fees to Independent Registered Public Accounting Firm for 2019 and 2018

Grant Thornton LLP audited Redwood's financial statements and otherwise acted as Redwood's independent registered public accounting firm with respect to the fiscal years ended December 31, 2019 and 2018. The following is a summary of the fees billed to Redwood by Grant Thornton LLP for professional services rendered for 2019 and 2018:

	l Year 119	Fiscal Year 2018	
Audit Fees	\$ 2,038,430	\$ 1,716,9	978
Audit-Related Fees	32,100	28,8	390
Total Fees	\$ 2,070,530	\$ 1,745,8	368

Audit Fees were for the audits of our annual consolidated financial statements included in our Annual Report on Form 10-K, review of the consolidated financial statements included in our Quarterly Reports on Form 10-Q, audits of our internal controls over financial reporting as required by Sarbanes Oxley, audits of annual financial statements of certain of our subsidiaries, as well as other services in connection with statutory and regulatory filings or engagements.

Audit-Related Fees reflect fees for attestation services related to certain of our subsidiaries.

#### Policy on Audit Committee Pre-Approval of Audit and Permissible Non-Audit Services of Independent Registered Public Accounting Firm

It is the Audit Committee's policy to review and pre-approve the scope, terms, and related fees of all auditing services and permitted non-audit services provided by the Independent Registered Accounting Firm, subject to *de minimis* exceptions for non-audit services which are approved by the Audit Committee prior to the completion of the audit.

# ITEM 2 — RATIFICATION OF APPOINTMENT OF THE INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Audit Committee has selected Grant Thornton LLP as the independent registered public accounting firm to audit the books of Redwood and its subsidiaries for the year ending December 31, 2020, to report on the consolidated financial statements of Redwood and its subsidiaries, and to perform such other appropriate accounting services as may be required by our Board of Directors. The Board of Directors recommends that the stockholders vote in favor of ratifying the appointment of Grant Thornton LLP for the purposes set forth above. If the stockholders do not ratify the appointment of Grant Thornton LLP, the Audit Committee will consider a change in auditors for the next year. Even if the selection is ratified, the Audit Committee in its discretion may direct the appointment of a different independent registered public accounting firm at any time during the year if the Audit Committee determines that such a change would be in the best interests of Redwood.

Grant Thornton LLP has advised the Audit Committee that they are independent accountants with respect to Redwood, within the meaning of standards established by the American Institute of Certified Public Accountants, the PCAOB, and the Independence Standards Board and federal securities laws administered by the SEC. A representative of Grant Thornton LLP will be present either in-person or telephonically at the Annual Meeting, will have the opportunity to make a statement if so desired, and will be available to respond to appropriate questions.

#### Vote Required

If a quorum is present, the affirmative vote of a majority of the votes cast at the Annual Meeting is required for ratification of the appointment of Grant Thornton LLP as our independent registered public accounting firm for the year ending December 31, 2020. Abstentions and broker non-votes will not be counted as votes cast and will have no effect on the results of the vote in ratifying the appointment of Grant Thornton LLP.

THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS A VOTE FOR THE RATIFICATION OF THE APPOINTMENT OF GRANT THORNTON LLP AS REDWOOD'S INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM FOR 2020.

### ITEM 3 — VOTE ON ADVISORY RESOLUTION TO APPROVE NAMED EXECUTIVE OFFICER COMPENSATION

Each year, Redwood's stockholders have an opportunity to vote on a resolution to approve, on an advisory (non-binding) basis, the compensation of Redwood's Named Executive Officers (also referred to as NEOs) as disclosed in this Proxy Statement in the "Compensation Discussion and Analysis" section and the related executive compensation tables and narrative discussion. This proposal, commonly known as a "Say-on-Pay" proposal, gives Redwood's stockholders the opportunity to express their views on the compensation of Redwood's Named Executive Officers. This vote is not intended to address any specific item of compensation, but rather the overall compensation of Redwood's NEOs and the executive compensation philosophy, objectives, programs, plans, policies, and practices described in this Proxy Statement. Redwood's NEOs are the officers listed in the various compensation tables of the "Compensation Discussion and Analysis" section of this Proxy Statement and the related executive compensation tables that follow the "Compensation Discussion and Analysis" section.

The Compensation Committee of Redwood's Board of Directors acts on behalf of the Board of Directors in administering Redwood's executive compensation plans and programs. As described in detail within the "Compensation Discussion and Analysis" section of this Proxy Statement, Redwood has a performance-based executive compensation philosophy that seeks to provide incentives to achieve both short-term and long-term business and stockholder return objectives, align the interests of executive officers with those of long-term stockholders, and ensure that Redwood can hire and retain talented individuals in a competitive marketplace.

The Compensation Committee is committed to providing disclosure within the "Compensation Discussion and Analysis" section of this Proxy Statement that gives insight into the process by which it arrives at determinations relating to executive compensation and the underlying rationale for those determinations. Among other things, the Compensation Discussion and Analysis describes:

- The Compensation Committee's process for reviewing and determining the elements of the CEO's compensation and that of the other NEOs
- The rationale for the different elements of the NEOs' compensation and Redwood's compensation philosophy, objectives, and methodology for competitive benchmarking
- The metrics and goals used for performance-based compensation and factors taken into account in the Committee's determination of whether those measures and goals were satisfied
- The severance and change of control payments that NEOs may become entitled to receive under certain circumstances
- The role of the Compensation Committee's independent compensation consultant

Each year the Committee reviews Redwood's compensation philosophy and its executive compensation plans and programs. After taking into account various factors and analyses, input from its independent compensation consultant, feedback from stockholders obtained during stockholder outreach efforts, and the outcome of recent stockholder advisory votes on executive compensation (commonly referred to as "Say-on-Pay" votes), the Committee makes compensation determinations it believes are appropriate in light of its executive compensation objectives.

Please read the "Executive Summary of Compensation Discussion and Analysis" and "Compensation Discussion and Analysis" sections of this Proxy Statement, which begin on pages 28 and 37, respectively, and the related executive compensation tables, which begin on page 66, for more information about the compensation of Redwood's NEOs for 2019. *The Board of Directors and the Compensation Committee believe these disclosures should be taken into consideration by stockholders in exercising their advisory vote on executive compensation.* 

\* \* \*

At this 2020 Annual Meeting, stockholders are being asked to indicate their support for the compensation of Redwood's Named Executive Officers as disclosed in this Proxy Statement. As noted above, this vote is not intended to address any specific item of compensation, but rather the overall compensation of Redwood's Named Executive Officers and the executive compensation philosophy, objectives, programs, plans, policies, and practices described in this Proxy Statement.

Accordingly, Redwood's stockholders are asked to vote "FOR" the following advisory resolution at the Annual Meeting:

"RESOLVED, that the compensation of the Named Executive Officers, as disclosed in the Annual Proxy Statement for the 2020 Annual Meeting of Stockholders pursuant to the compensation disclosure rules of the Securities and Exchange Commission, including the Compensation Discussion and Analysis, the Summary Compensation Table, and the related tables and narrative disclosure, is hereby approved."

This "Say-on-Pay" vote is a non-binding advisory vote. The approval or disapproval of this resolution by stockholders will not require the Board of Directors or the Compensation Committee to take any action regarding Redwood's executive compensation practices. The final decision on the compensation and benefits of Redwood's Named Executive Officers and on whether, and if so, how, to address stockholder disapproval of this resolution remains with the Board of Directors and the Compensation Committee. In 2011, and again in 2017, the Board of Directors determined to hold an advisory "Say-on-Pay" vote every year. Unless the Board of Directors modifies its determination of the frequency of future "Say-on-Pay" advisory votes, the next "Say-on-Pay" advisory vote (following the 2020 Annual Meeting) will be held at Redwood's 2021 annual meeting of stockholders.

#### Vote Required

If a quorum is present, the affirmative vote of a majority of the votes cast at the Annual Meeting is required to approve, on an advisory basis, the resolution approving the compensation of Redwood's Named Executive Officers. Abstentions and broker non-votes will not be counted as votes cast and will have no effect on the result of the vote.

THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS A VOTE FOR THE APPROVAL OF THE NON-BINDING RESOLUTION APPROVING THE COMPENSATION OF THE NAMED EXECUTIVE OFFICERS AS DISCLOSED IN THIS PROXY STATEMENT PURSUANT TO THE COMPENSATION DISCLOSURE RULES OF THE SECURITIES AND EXCHANGE COMMISSION.

# ITEM 4 - VOTE ON AN AMENDMENT TO REDWOOD'S CHARTER TO INCREASE THE NUMBER OF SHARES AUTHORIZED FOR ISSUANCE

Under Redwood's charter, as currently in effect (the Charter), Redwood has authority to issue an aggregate of 270,000,000 shares of capital stock all of which is currently classified as common stock. At a meeting on April 9, 2020, the Board of Directors deemed advisable and approved an amendment to the first sentence of Section A of Article VI of the Charter to increase the number of shares of capital stock authorized for issuance to 395,000,000 as follows:

"The total number of shares of stock of all classes which the Corporation has authority to issue is Three Hundred Ninety Five Million (395,000,000) shares of capital stock, par value one cent (\$0.01) per share, amounting in aggregate par value to Three Million Nine Hundred Fifty Thousand Dollars (\$3,950,000)."

#### **Purpose and Effect of the Amendment**

In order to maintain Redwood's status as a real estate investment trust for federal income tax purposes, Redwood is required to distribute 90% of its REIT taxable income. Accordingly, access to external sources of capital at attractive rates is important to Redwood's ability to grow.

As of April 15, 2020, Redwood had 114,837,533 shares of capital stock issued and outstanding, leaving 155,162,467 shares of capital stock available for future issuances, of which approximately 57 million shares are reserved for issuance under our equity compensation plans, Direct Stock Purchase and Dividend Reinvestment Plan, "at-the-market" ("ATM") equity offering program, and outstanding convertible notes and exchangeable notes. The Board of Directors believes that the number of remaining shares authorized for issuance may not be adequate for additional capital raising opportunities that could arise in the future. Approval of an amendment to the Charter increasing the authorized number of shares will provide Redwood with valuable flexibility to take advantage of opportunities to raise additional capital to finance Redwood's business and its operations.

For example, in 2019 and 2018, Redwood issued an aggregate of approximately 33.1 million shares of common stock in underwritten public offerings, resulting in net proceeds of approximately \$522 million. In November 2018, Redwood established a program to sell up to an aggregate of \$150 million of common stock from time to time in at-the-market offerings, under which program we have, to date, issued approximately 3.8 million shares resulting in approximately \$61 million of net proceeds. Redwood has also issued convertible and exchangeable senior notes during 2018 and 2019 in an aggregate principal amount of \$401 million, which notes are convertible or exchangeable into shares of common stock. The proceeds from these offerings have been used to fund Redwood's business and investment activity, which included funding investment transactions as well as for its mortgage banking business and general corporate purposes. Additionally, Redwood issued shares of common stock as a component of transaction consideration in connection with each of the acquisitions of 5 Arches, LLC and CoreVest American Finance Lender LLC during 2019.

Redwood currently has no specific plans, arrangements, or agreements relating to the issuance of the additional shares of capital stock, other than the shares reserved for issuance described above. If the amendment to Redwood's Amended and Restated 2014 Incentive Award Plan contemplated by Item 5 of this Proxy Statement is approved by stockholders, then 5,000,000 additional shares of common stock will be reserved for issuance. Additional shares of capital stock may be reserved for future issuance or issued from time to time for cash or other consideration in public offerings or private placements, under our equity compensation plans, Direct Stock Purchase and Dividend Reinvestment Plan, or ATM equity offering program, to fund Redwood's business and investment activity or for other general corporate purposes, or under our outstanding convertible notes and exchangeable notes. The issuance of additional shares of common stock or securities convertible into common stock could have the effect of diluting existing stockholder earnings per share, book value per share, and voting power. Redwood's stockholders do not have any preemptive right to purchase or subscribe for any part of any new or additional issuances of securities by Redwood.

The Board of Directors has the authority under the Charter to reclassify any authorized but unissued shares into one or more classes or series having such preferences, conversion, or other rights, voting powers, restrictions, limitations as to dividends and other distributions, and qualifications or terms or conditions of redemption as may be determined by the Board of Directors. Prior to the issuance of shares of any class or series, other than common stock,

articles supplementary establishing the class or series and determining its relative rights and preferences must be filed with the State Department of Assessments and Taxation of Maryland.

#### **Vote Required**

The affirmative vote of stockholders entitled to cast a majority of the votes entitled to be cast at the Annual Meeting is required to approve this amendment to Redwood's Charter. Abstentions and broker non-votes will not be counted as votes cast and will have the effect of a vote against this amendment to Redwood's Charter.

If this amendment to the Charter is approved by the stockholders, it will become effective upon the filing of articles of amendment with the State Department of Assessments and Taxation of Maryland, which we would expect to accomplish promptly after the Annual Meeting. If this amendment to the Charter is not approved by the stockholders, the first sentence of Section A of Article VI of the Charter will remain as currently in effect.

THE BOARD OF DIRECTORS RECOMMENDS THAT THE STOCKHOLDERS VOTE FOR THE APPROVAL OF THE AMENDMENT TO THE CHARTER TO INCREASE THE NUMBER OF SHARES AUTHORIZED FOR ISSUANCE.

# ITEM 5 — VOTE ON AN AMENDMENT TO REDWOOD'S AMENDED AND RESTATED 2014 INCENTIVE AWARD PLAN TO INCREASE THE NUMBER OF SHARES AUTHORIZED FOR ISSUANCE

We are asking our stockholders to approve an amendment to our Amended and Restated 2014 Incentive Award Plan to comply with NYSE stockholder approval requirements and to satisfy the stockholder approval requirements of Section 422 of the Internal Revenue Code of 1986, as amended (the "Code") related to incentive stock options. The Amended and Restated 2014 Incentive Award Plan is referred to herein as the "Plan", and the amendment to the Plan is referred to herein as the "Amendment". On April 9, 2020, Redwood's Board of Directors adopted the Amendment, subject to stockholder approval, which makes the following material changes to the Plan:

Increases the number of shares available for issuance by 5,000,000 shares

THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS A VOTE "FOR" THE APPROVAL OF THE AMENDMENT TO THE AMENDED AND RESTATED 2014 INCENTIVE PLAN TO INCREASE THE NUMBER OF SHARES AUTHORIZED FOR ISSUANCE.

#### Stockholder Approval Requirement

Approval of the Amendment will constitute approval pursuant to the stockholder approval requirements of Section 422 of the Code relating to incentive stock options ("ISOs") (to the extent required by the Code) and approval pursuant to the NYSE stockholder approval requirements applicable to equity compensation plans.

If our stockholders do not approve the Amendment pursuant to this Item 5, then the proposed additional 5,000,000 shares will not become available for issuance pursuant to the Plan

#### **Background for Request to Increase the Share Reserve**

In its determination to adopt the Amendment (and thereby increase the number of shares available under the Plan by 5,000,000 shares), the Board of Directors and Compensation Committee reviewed the analysis and recommendations of management and Frederic W. Cook & Co., Inc. (FW Cook), the Compensation Committee's independent compensation consultant. In particular, among other things, the Board of Directors and Compensation Committee considered management's and FW Cook's recommendations, the basis for which included the following quantitative factors:

- Over the last three calendar years, equity awards granted (including performance stock unit awards based on their target award amounts) represent a three-year average "burn" rate of share usage equal to 1.32% of weighted average basic common shares outstanding over that period, which is at approximately the 55th percentile of the 2019 compensation benchmarking peer group described within the Compensation Discussion and Analysis section of this Proxy Statement under the heading "Compensation Benchmarking for 2019." Redwood and FW Cook consider this three-year average level of share usage to be in line with appropriate compensation practices after taking into account Redwood's overall compensation philosophy and objectives, where long-term equity-based compensation has historically been emphasized over short-term cash compensation.
- On average, over the last three calendar years, equity awards granted (including performance stock unit awards based on actual awards vested and, with respect to unvested awards, target award amounts) represent an average annual aggregate fair value equal to 1.30% of market capitalization at the time of grant, which is at approximately the 55th percentile of the 2019 compensation benchmarking peer group described above. Management and FW Cook consider this average annual level of aggregate grant date fair value of awards to be in line with appropriate compensation practices after taking into account Redwood's overall compensation philosophy and objectives. Assuming comparable annual award grant levels in the future, the share authorization under the Plan, as amended by the Amendment, could be expected to cover at least three years of grants (the actual life of the Plan will be impacted by, among other things, the value of future equity awards,

Redwood's share price at the time future grants are issued, the earn-out of performance-contingent equity awards, and equity award forfeitures).

• If the Amendment is approved, the issuance of the additional 5,000,000 authorized shares (together with the issuance of shares underlying outstanding awards under the Plan and shares remaining authorized for issuance under the Plan, in each case as of December 31, 2019), would represent total potential dilution equal to approximately 9.9% (fully diluted on the basis of outstanding shares, plus shares underlying outstanding awards and shares that would be available for issuance under the Plan, as amended by the Amendment, in each case at December 31, 2019), which is between the median and 75th percentile of our 2019 compensation benchmarking peer group described above. Based on Redwood's and FW Cook's analysis, this level of total dilution is in line with appropriate compensation practices after taking into account Redwood's overall compensation philosophy and objectives.

In light of the factors described above, Redwood's Board of Directors believes the additional authorized shares being requested under the Amendment represents reasonable potential equity dilution and provides a significant incentive for officers, employees, non-employee directors and consultants to increase the value of the Company for all stockholders.

#### General

The Plan provides for the grant of stock options (both ISOs and nonqualified stock options), restricted stock, stock appreciation rights ("SARs"), performance awards, dividend equivalents, stock payments, deferred stock units, and restricted stock units ("RSUs") to eligible participants, including employees and consultants of Redwood and its affiliates and members of Redwood's Board of Directors. A summary of the principal provisions of the Plan, as amended by the Amendment, is set forth below, and the summary is qualified in its entirety by reference to the full text of the Plan, as amended by the Amendment, which is attached as <u>Annex C</u> to this Proxy Statement.

#### Administration

Unless otherwise determined by the Board of Directors, the Plan is administered by the Compensation Committee (collectively with Board, the "Administrator"), except that with respect to awards granted to independent directors, the Board of Directors administers the Plan. The Administrator may delegate to a committee of one or more directors or one or more Company officers the authority to grant or amend awards under the Plan to participants other than (i) senior Company executives who are subject to Section 16 of the Securities Exchange Act of 1934 ("Exchange Act"), (ii) employees who are covered employees within the meaning of Section 162(m) of the Code ("Section 162(m)"), and (iii) Company officers or directors to whom the authority to grant or amend awards under the Plan has been delegated. To the extent necessary to comply with requirements of the Exchange Act or the Code, the Administrator will consist solely of two or more directors who are outside directors for purposes of Section 162(m) and non-employee directors (as defined in Rule 16b-3(b)(3) of the Exchange Act).

Unless otherwise determined by the Board of Directors, the Administrator has the authority to administer the Plan, including the power to (i) designate participants under the Plan, (ii) determine the types of awards granted to participants under the Plan, the number of such awards, and the number of shares of Common Stock subject to such awards, (iii) determine and interpret the terms and conditions of any awards under the Plan, including the vesting schedule, exercise price, whether to settle, or accept the payment of any exercise price, in cash, Common Stock, other awards or other property, and whether an award may be canceled, forfeited, or surrendered, (iv) prescribe the form of each award agreement, and (v) adopt rules for the administration, interpretation, and application of the Plan.

#### **Eligibility**

Persons eligible to participate in the Plan include all employees (including officers of the Company) and consultants of the Company and of its affiliates, as well as members of the Board of Directors, as determined by the Administrator. As of April 9, 2020, approximately 356 employees, eight non-employee directors and one consultant were eligible to participate in the Plan.

#### Limitation on Awards and Shares Available

As of April 9, 2020, the aggregate share limit under the Plan was 6,383,956 shares, out of which 3,326,806 shares remained available for future issuance under the Plan. If the proposal in this Item 5 is approved, then the aggregate share limit will be increased by 5,000,000 shares, such that the aggregate number of shares of common stock that may be issued or transferred under the Plan, as amended by the Amendment, will be 11,383,956 shares, of which 8,326,806 shares will be available for future issuance under the Plan, as amended. If any shares subject to an award are forfeited or expire or an award is settled for cash (in whole or in part) or otherwise does not result in the issuance of all or a portion of the shares subject to such award, such shares shall be added to the shares available for awards under the Plan on a one-for-one basis. The shares of Common Stock covered by the Plan (including those covered by the Amendment) may be authorized but unissued shares or shares purchased in the open market.

Generally, shares of Common Stock subject to an award under the Plan that terminates, expires, is forfeited, or lapses for any reason are made available for issuance again under the Plan. Additionally, shares withheld in connection with the payment of tax liabilities are made available for issuance again under the Plan. The payment of dividend equivalents in cash in conjunction with outstanding and future awards will not be counted against the shares available for issuance under the Plan. Furthermore, shares of Common Stock may not be optioned, granted, or awarded again if it would prevent any stock option that is intended to qualify as an incentive stock option under Section 422 of the Code from so qualifying.

The maximum number of shares of Common Stock that may be subject to one or more awards of options and/or SARs granted to any person pursuant to the Plan during any calendar year is 1,000,000 and the maximum number of shares of Common Stock that may be subject to one or more awards other than options and/or SARs that are denominated in shares and intended to qualify as qualified performance-based compensation under Section 162(m) that may be granted to any person pursuant to the Plan during any calendar year with respect to awards that are denominated in cash and intended to qualify as qualified performance-based compensation under Section 162(m) is \$10,000,000. In addition, under the Plan, the maximum aggregate cash consideration and grant date fair value of all equity-based awards that can be granted to any non-employee director during any calendar year may not exceed \$600,000 (which we refer to herein as the "director limit").

#### Awards

The Plan provides for grants of stock options (both incentive stock options and nonqualified stock options), restricted stock, SARs, performance awards, dividend equivalents, stock payments, deferred stock units and RSUs. Each award must be evidenced by a written award agreement with terms and conditions consistent with the Plan. Upon the exercise or vesting of an award, the exercise or purchase price must be paid in full by: cash or check; tendering shares of Common Stock with a fair market value at the time of exercise or vesting equal to the aggregate exercise or purchase price of the award or the exercised portion thereof, if applicable; delivery of a written or electronic notice that the holder has placed a market sell order with a broker with respect to shares then issuable upon exercise or vesting of an award, and that the broker has been directed to pay a sufficient portion of the net proceeds of the sale to the Company in satisfaction of the aggregate payments required, provided that payment of such proceeds is then made to the Company upon settlement of such sale; or by tendering other property acceptable to the Administrator. Under the terms of the Plan, a holder's withholding obligations may generally be satisfied by withholding shares otherwise issuable under an award which are equal to the fair market value on the date of withholding or repurchase no greater than the aggregate amount of such liabilities based on the maximum individual statutory withholding rates for the applicable jurisdictions, on the date of withholding or repurchase equal to aggregate amount of such liabilities.

Stock Options. Stock options, including incentive stock options (as defined under Section 422 of the Code) and nonqualified stock options may be granted pursuant to the Plan. The exercise price of incentive stock options and nonqualified stock options granted pursuant to the Plan will not be less than 100% of the fair market value of the Common Stock on the date of grant, unless incentive stock options are granted to any individual who owns, as of the date of grant, stock possessing more than 10% of the total combined voting power of all classes of Company stock (a "Ten Percent Owner"), in which case the exercise price of such incentive stock options will not be less than 110% of the fair market value of the Common Stock on the date of grant. Incentive stock options and nonqualified stock options may be exercised as determined by the Administrator, but in no event after (i) the fifth anniversary of the date of grant with respect to incentive stock options granted to a Ten Percent Owner, or (ii) the tenth anniversary of the date of grant with respect to incentive stock options granted to other employees and nonqualified stock options.

Restricted Stock. Restricted stock awards may be granted pursuant to the Plan. A restricted stock award is the grant of shares of Common Stock at a price determined by the Administrator (including zero), that is subject to transfer restrictions and may be subject to substantial risk of forfeiture until specific conditions are met. Conditions may be based on continuing employment or achieving performance goals. During the period of restriction, participants holding shares of restricted stock may have full voting rights with respect to such shares. In addition, with respect to a share of restricted stock with performance-based vesting, dividends which are paid prior to vesting shall only be paid out to the holder to the extent that the performance-based vesting conditions are subsequently satisfied and the share of restricted stock vests. The restrictions will lapse in accordance with a schedule or other conditions determined by the Administrator.

Stock Appreciation Rights. A SAR is the right to receive payment of an amount equal to (i) the excess of (A) the fair market value of a share of Common Stock on the date of exercise of the SAR over (B) the fair market value of a share of Common Stock on the date of grant of the SAR, multiplied by (ii) the aggregate number of shares of Common Stock subject to the SAR. Such payment will be in the form of cash, Common Stock or a combination of cash and Common Stock, as determined by the Administrator. The Administrator will determine the time or times at which a SAR may be exercised in whole or in part, provided that the term of any SAR will not exceed ten years.

Restricted Stock Units. RSUs may be granted pursuant to the Plan, typically without consideration from the participant. RSUs may be subject to vesting conditions including continued employment or achievement of performance criteria established by the Administrator. Like restricted stock, RSUs may not be sold or otherwise transferred or hypothecated until vesting conditions are removed or expire. Unlike restricted stock, the Common Stock underlying RSUs will not be issued until the RSUs have vested, and recipients of RSUs generally will have no voting rights prior to the time when vesting conditions are satisfied.

Performance Awards. Awards of performance awards, including performance stock units, are denominated in shares of Common Stock or unit equivalent of shares of Common Stock and/or units of value, including dollar value of shares of Common Stock, and may be linked to any one or more performance criteria determined appropriate by the Administrator, in each case on a specified date or dates or over any period or periods determined by the Administrator. Any participant selected by the Administrator may be granted a cash bonus payable upon the attainment of performance goals that are established by the Administrator and relate to any one or more performance criteria determined appropriate by the Administrator on a specified date or dates or over any period or periods determined by the Administrator. Any performance award in the form of a cash bonus paid to a covered employee within the meaning of Section 162(m) may be a performance-based award as described below.

Dividend Equivalents. Dividend equivalents are rights to receive the equivalent value (in cash or Common Stock) of dividends paid on Common Stock. Dividend equivalents represent the value of the dividends per share of Common Stock paid by the Company, calculated with reference to the number of shares that are subject to any award held by the participant. Dividend equivalents are converted to cash or additional shares of Common Stock by such formula and at such time subject to such limitations as may be determined by the Administrator. In addition, with respect to an award with performance-based vesting, dividend equivalents which are paid prior to vesting shall only be paid out to the holder to the extent that the performance-based vesting conditions are subsequently satisfied and the award vests. Dividend equivalents cannot be granted with respect to options or SARs.

Stock Payments. Stock payments include payments in the form of Common Stock, options or other rights to purchase Common Stock made in lieu of all or any portion of the compensation that would otherwise be paid to the participant. The number of shares will be determined by the Administrator and may be based upon performance criteria determined appropriate by the Administrator, determined on the date such stock payment is made or on any date thereafter. Unless otherwise provided by the Administrator, a holder of a stock payment shall have no rights as a Company shareholder with respect to such stock payment until such time as the stock payment has vested and the shares underlying the Award have been issued to the holder.

Deferred Stock Units. Awards of deferred stock units are denominated in unit equivalent of shares of Common Stock and/or units of value, including dollar value of shares of Common Stock, and vest pursuant to a vesting schedule or performance criteria set by the Administrator. The Common Stock underlying deferred stock units will not be issued until the deferred stock units have vested, and recipients of deferred stock units generally will have no voting rights prior to the time when vesting conditions are satisfied.

Performance-based Awards. Under the Plan, pre-established performance goals for awards may be based on one or more of the following performance criteria: net earnings or net income (in either case before or after one or more of the following: interest, taxes, depreciation and amortization); adjusted net income or adjusted net earnings; interest income or net interest income; revenue, earnings, or income from mortgage banking activities; taxable earnings or taxable income; REIT taxable earnings or REIT taxable income; gross or net sales or revenue (including, without limitation, revenue from gains); operating earnings, income or profit; gross or net profit or operating margin; cash flow (including, but not limited to, operating cash flow and free cash flow); return on assets (including adjusted return on assets); return on capital (including adjusted return on capital); return on investment (including adjusted return on investment); return on equity or stockholders' equity); return on sales or revenue (including adjusted return on sales or revenue); total stockholder return; productivity or efficiency; expenses, including, without limitation, expenses associated with a particular administrative department, business function or activity or expenses per loan or designated unit; working capital; any measure of revenue, sales, income, earnings, or profit measured on a per share basis (basic or diluted) or per employee basis; price per share; implementation or completion of designated projects or initiatives or milestones relating to any such projects or initiatives; market share; dividends paid or payable; and economic value (including economic profit), any of which may be measured either in absolute terms or as compared to any incremental increase or decrease or as compared to results of a competitor or group of competitors, to results of a peer group, to market performance indicators or indices, or to other objective benchmarks.

The Plan provides that the Administrator may grant performance-based awards to employees who are or may be covered employees, as defined in Section 162(m), that are intended to be qualified performance-based compensation within the meaning of Section 162(m). Section 162(m) generally places a \$1,000,000 annual limit on a publicly-held corporation's tax deduction for compensation paid to certain executive officers. Prior to the enactment of the Tax Cuts and Jobs Act of 2017 ("TCJA"), this limit did not apply to compensation that satisfied the applicable requirements for the qualified performance-based compensation exception to the Section 162(m) deductibility limitation. However, under the TCJA, effective for tax years commencing after December 31, 2017, the performance-based compensation exception, and our ability to rely on this exception, were eliminated (other than with respect to certain grandfathered arrangements in effect on November 2, 2017), and the meaning of "covered employee" generally was expanded;

therefore, new awards of performance-based compensation within the meaning of Section 162(m) may no longer be granted.

Transferability of awards. Awards cannot be assigned, transferred or otherwise disposed of by a participant other than by will or the laws of descent and distribution or pursuant to beneficiary designation procedures approved from time to time by the Administrator. The Administrator may provide in any award agreement that an award (other than an incentive stock option) may be transferred to certain persons or entities related to a participant in the Plan, including but not limited to members of the participant's family, charitable institutions or trusts or other entities whose beneficiaries or beneficial owners are members of the participant's family and/or charitable institutions, or to such other persons or entities as may be expressly permitted by the Administrator. Such permitted assignees will be bound by and subject to such terms and conditions as determined by the Administrator.

Repricing. The Administrator cannot, without the approval of the stockholders of the Company, authorize the amendment of any outstanding option or SAR to reduce its price per share, cancel any option or SAR in exchange for cash or another award when the option or SAR price per share exceeds the fair market value of the underlying shares of Common Stock, or take any other action with respect to an option or SAR that would be treated as repricing under the rules and regulations of the principal United States national securities exchange on which the shares underlying such award are traded. Subject to adjustment of awards as described below, the Administrator does have the authority, without the approval of the stockholders of the Company, to amend any outstanding award to increase the price per share or to cancel and replace an award with the grant of an award having a price per share that is greater than or equal to the price per share of the original award.

#### Adjustments to Awards

If there is a stock dividend, stock split, combination or exchange of shares, merger, consolidation or other distribution (other than normal cash dividends), that affects the shares of Common Stock (or other securities of the Company) or the stock price of Common Stock (or other securities), then the Administrator will make equitable adjustments to the number and kind of shares that may be issued under the Plan (including adjustments to award limits and the director limit), the number and kind of shares subject to each outstanding award under the Plan, the exercise price or grant price of such outstanding award (if applicable), the terms and conditions of any outstanding awards (including any applicable performance targets or criteria), and the number and kind of shares for which automatic grants are subsequently made to non-employee directors pursuant to any director compensation policy implemented pursuant to the Plan (if any). The Administrator will make other equitable adjustments it determines are appropriate to reflect such an event with respect to the aggregate number and kind of shares that may be issued under the Plan. The Company may refuse to permit the exercise of any award during a period of 30 days prior to the consummation of any such transaction.

If there is any stock dividend, stock split, combination or exchange of shares, merger, consolidation or other distribution (other than normal cash dividends) of Company assets to stockholders, or other unusual or nonrecurring transactions or events, the Administrator may, in its discretion:

- provide for the termination of any award in exchange for an amount of cash (if any) and/or other property equal to the amount that would have been attained upon the exercise of such award or realization of the participant's rights;
- provide for the replacement of any award with other rights or property selected by the Administrator in its sole discretion having an aggregate value not exceeding the amount that could have been attained upon exercise of such award or realization or the participant's rights:
- provide that any outstanding award cannot vest, be exercised or become payable after such event;
- provide that awards may be exercisable, payable or fully vested as to shares of Common Stock covered thereby:
- provide that any surviving corporation (or its parent or subsidiary) will assume awards outstanding under the Plan or will substitute similar awards for those outstanding under the Plan, with appropriate adjustment of the number and kind of shares and the prices of such awards; or

• make adjustments (i) in the number and type of shares of Common Stock (or other securities or property) subject to outstanding awards or in the number and type of shares of restricted stock or (ii) to the terms and conditions of (including the grant or exercise price) and the criteria included in, outstanding awards or future awards.

If there is a nonreciprocal transaction between the Company and its stockholders, such as a stock dividend, stock split, spin-off, rights offering or recapitalization through a large, nonrecurring cash dividend, that affects the shares of Common Stock (or other securities of the Company) or the stock price of Common Stock (or other securities) and causes a change in the per share value of the Common Stock underlying outstanding awards, then the Administrator will make equitable adjustments to the number and type of securities subject to each outstanding award under the Plan, and the exercise price or grant price of such outstanding award (if applicable). The Administrator will make other equitable adjustments it determines are appropriate to reflect such an event with respect to the aggregate number and kind of shares that may be issued under the Plan. The Company may refuse to permit the exercise of any award during a period of 30 days prior to the consummation of any such transaction.

#### Amendment and Termination

The Administrator, subject to approval of the Board, may terminate, amend or modify the Plan at any time; *provided, however*, that shareholder approval will be obtained (i) to increase the number of shares of Common Stock available under the Plan or to increase the director limit, (ii) to reduce the per share exercise price of any outstanding option or SAR, and (iii) to cancel any option or SAR in exchange for cash or another award when the option or SAR price per share exceeds the fair market value of the underlying shares of Common Stock. Generally, no amendment, suspension or termination of the Plan shall, without the consent of the holder, impair any rights or obligations under any awards unless the award itself expressly provides.

In no event may an award be granted pursuant to the Plan on or after May 22, 2028 (the "Expiration Date"), although ISOs may not be granted under the Plan after March 20, 2028. Any awards that are outstanding on the Expiration Date will remain in force according to the terms of the Plan and the applicable award agreement.

#### Material Federal Income Tax Consequences Associated with the Plan

The following is a general summary under current law of the principal United States federal income tax consequences related to awards under the Plan. This summary addresses the general federal income tax principles that apply and is provided only for general information. Some kinds of taxes, such as state, local, and foreign income taxes and federal employment taxes, are not discussed. This summary is not intended as tax advice to participants, who should consult their own tax advisors.

Non-Qualified Stock Options. If an optionee is granted a non-qualified stock option under the Plan, the optionee should not have taxable income on the grant of the option. Generally, the optionee should recognize ordinary income at the time of exercise in an amount equal to the fair market value of the shares acquired on the date of exercise, less the exercise price paid for the shares. The optionee's basis in the common stock for purposes of determining gain or loss on a subsequent sale or disposition of such shares generally will be the fair market value of our common stock on the date the optionee exercises such option. Any subsequent gain or loss will be taxable as a long-term or short-term capital gain or loss. We or our subsidiaries or affiliates generally should be entitled to a federal income tax deduction at the time and for the same amount as the optionee recognizes ordinary income.

Incentive Stock Options. A participant receiving ISOs should not recognize taxable income upon grant. Additionally, if applicable holding period requirements are met, the participant should not recognize taxable income at the time of exercise. However, the excess of the fair market value of the shares of our common stock received over the option exercise price is an item of tax preference income potentially subject to the alternative minimum tax. If stock acquired upon exercise of an ISO is held for a minimum of two years from the date of grant and one year from the date of exercise and otherwise satisfies the ISO requirements, the gain or loss (in an amount equal to the difference between the fair market value on the date of disposition and the exercise price) upon disposition of the stock will be treated as a long-term capital gain or loss, and we will not be entitled to any deduction. If the holding period requirements

are not met, the ISO will be treated as one that does not meet the requirements of the Code for ISOs and the participant will recognize ordinary income at the time of the disposition equal to the excess of the amount realized over the exercise price, but not more than the excess of the fair market value of the shares on the date the ISO is exercised over the exercise price, with any remaining gain or loss being treated as capital gain or capital loss. We are not entitled to a tax deduction upon either the exercise of an ISO or upon disposition of the shares acquired pursuant to such exercise, except to the extent that the participant recognizes ordinary income on disposition of the shares.

Other Awards. The current federal income tax consequences of other awards authorized under the Plan generally follow certain basic patterns: SARs are taxed and deductible in substantially the same manner as non-qualified stock options; restricted stock subject to a substantial risk of forfeiture results in income recognition equal to the excess of the fair market value over the price paid, if any, only at the time the restrictions lapse (unless the recipient elects to accelerate recognition as of the date of grant through a Section 83(b) election); RSUs, deferred stock units, dividend equivalents, performance awards and stock payments are generally subject to tax at the time of payment.

Section 409A. Certain types of awards under the Plan may constitute, or provide for, a deferral of compensation subject to Section 409A of the Code. Unless certain requirements set forth in Section 409A of the Code are complied with, holders of such awards may be taxed earlier than would otherwise be the case (e.g., at the time of vesting instead of the time of payment) and may be subject to an additional 20% penalty tax (and, potentially, certain interest penalties and additional state taxes). To the extent applicable, the Plan and awards granted under the Plan are intended to be structured and interpreted in a manner intended to either comply with or be exempt from Section 409A of the Code and the Department of Treasury regulations and other interpretive guidance that may be issued under Section 409A of the Code. To the extent determined necessary or appropriate by the plan administrator, the Plan and applicable award agreements may be amended to further comply with Section 409A of the Code or to exempt the applicable awards from Section 409A of the Code.

#### **Share Price**

On April 24, 2020, the closing price of our common stock on NYSE was \$3.15 per share.

#### **New Plan Benefits**

Awards under the Plan (including as amended by the Amendment) are subject to the discretion of the Administrator and, other than awards that are scheduled to be granted to non-employee directors under our director compensation program at the time of the 2020 Annual Meeting, no determinations have been made by the Administrator as to any future awards that may be granted pursuant to the Plan. Pursuant to our director compensation program, non-employee directors elected at our 2020 Annual Meeting of Stockholders will be granted deferred stock units on the 2020 Annual Meeting date (scheduled for June 11, 2020) in an amount determined by dividing the dollar value of the grant, currently \$77,000, by the closing price of our common stock on the day of grant (and rounding to the nearest whole share), which grants are set forth in the aggregate for the seven non-employee directors nominated for election in the table below.

_	Dollar Value	Number of Shares/Units Covered by Awards
Christopher J. Abate, Chief Executive Officer	_	_
Dashiell I. Robinson, President	_	_
Andrew P. Stone, Executive Vice President, General Counsel, and Secretary	_	_
Collin L. Cochrane, Chief Financial Officer	_	_
Garnet W. Kanouse, Managing Director - Head of Residential	_	_
All current executive officers, as a group	_	_
All non-employee directors, as a group (8 persons)	\$539,000	*
All employees, including all current officers who are not executive officers, as a group	_	_

<sup>\*</sup> The number of deferred stock units granted will be determined by dividing the dollar grant value by the closing price of Redwood common stock on the date of the 2020 Annual Meeting (rounded down to the nearest whole number).

#### **Plan Benefits**

The table below sets forth summary information concerning the number of shares of our common stock subject to equity awards granted to certain persons under the Plan since the original effective date of the Plan (May 20, 2014) through April 9, 2020.

Certain awards set forth in this table for the named executive officers were granted in 2019 and therefore also are included in the Summary Compensation Table and in the Grants of Plan-Based Awards Table set forth in this Proxy Statement and are not additional awards. Certain awards set forth in this table for the non-employee directors were granted in 2019 and therefore also are included in the Director Compensation Table set forth in this Proxy Statement and are not additional awards.

	Deferred Stock Units	Performance Stock Units (1)	Restricted Stock Units	Restricted Stock Awards
Christopher J. Abate, Chief Executive Officer	387,704	408,070	_	_
Dashiell I. Robinson, President	314,795	204,731	_	_
Andrew P. Stone, Executive Vice President, General Counsel, and Secretary	159,901	186,821	_	_
Collin L. Cochrane, Chief Financial Officer	155,943	77,121	_	_
Garnet W. Kanouse, Managing Director - Head of Residential	209,431	99,175	_	_
All current executive officers, as a group (5 persons) <sup>(2)</sup>	1,078,750	888,418	_	_
All current non-employee directors, as a group (8 persons)	240,514	_	_	_
Baum, Richard,	34,411	_	_	_
Hansen, Douglas B.	34,411	_	_	_
Horvath, Debora D.	25,906	_	_	_
Kubicek, Greg H.	34,411	_	_	_
Matera, Fred J.	8,142			
Pero, Jeffrey T.	34,411	_	_	_
Proctor, Georganne C.	34,411	_	_	_
List each associate of any directors, executives or director nominees	_	_	_	_
List each person who received or is to receive 5% of awards under the plan	_	_	_	_
All employees, including all current officers who are not executive officers, as a group	1,999,066	671,233	465,797	590,600

<sup>(1)</sup> Amounts calculated based on target number of performance stock units. The maximum number of performance stock units that may become issuable pursuant to these awards is up to 250% of the target amount and would become issuable only upon achieving maximum performance against the applicable performance goals.

<sup>(2)</sup> Redwood's current executive officers as of April 9, 2020 are Christopher J. Abate, Dashiell I. Robinson, Andrew P. Stone, Collin L. Cochrane and Sasha G. Macomber.

#### **Vote Required**

The affirmative vote of a majority of the votes cast on the proposal is required for approval of the adoption of the Amendment to the Amended and Restated 2014 Incentive Plan. For purposes of this vote, abstentions will have the same effect as votes against the proposal and broker non-votes will not have any effect on the result of the vote.

THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS A VOTE FOR THE APPROVAL OF THE AMENDMENT TO THE AMENDED AND RESTATED 2014 INCENTIVE PLAN TO INCREASE THE NUMBER OF SHARES AUTHORIZED FOR ISSUANCE.

#### STOCKHOLDER PROPOSALS FOR THE 2021 ANNUAL MEETING

Pursuant to Rule 14a-8 under the Securities Exchange Act of 1934, as amended (the Exchange Act), stockholders may present proper proposals for inclusion in Redwood's 2021 annual proxy statement and for consideration at Redwood's 2021 annual meeting of stockholders. To be eligible for inclusion in Redwood's 2021 annual proxy statement, a stockholder proposal must be received in writing not less than 120 calendar days before the first anniversary of the date Redwood released its proxy statement for the preceding year's annual meeting and must otherwise comply with Rule 14a-8 under the Exchange Act. Accordingly, a stockholder nomination for director or proposal of business intended to be considered at the 2021 annual meeting of stockholders must be received by Redwood's Secretary not later than January 1, 2021 to be eligible for inclusion in Redwood's 2021 annual proxy statement. While the Board of Directors will consider stockholder proposals, Redwood reserves the right to omit from its annual proxy statement stockholder proposals that it is not required to include under the Exchange Act and Redwood's Bylaws, including as a result of Rule 14a-8 under the Exchange Act.

In addition, Redwood's current Bylaws contain advance notice provisions with respect to matters to be brought before an annual meeting, including nominations for election to the Board of Directors. Redwood's Bylaws currently provide that in order for a stockholder to nominate a candidate for election as a director at an annual meeting of stockholders or propose business for consideration at an annual meeting, written notice containing the information required by the Bylaws must be delivered to the Secretary at Redwood's principal executive office not earlier than the 150th calendar day prior to the first anniversary of the date we released the proxy statement for the preceding year's annual meeting nor later than 5:00 p.m., Pacific Time, on the 120th calendar day prior to the first anniversary of the date we released the proxy statement for the preceding year's annual meeting. Accordingly, under Redwood's current Bylaws, a stockholder nomination for director or proposal of business intended to be considered at the 2021 annual meeting of stockholders must be received by the Secretary not earlier than December 2, 2020, and not later than 5:00 p.m., Pacific Time, on January 1, 2021. Proposals should be mailed to Redwood Trust, Inc., Attention: Secretary, One Belvedere Place, Suite 300, Mill Valley, CA 94941. A copy of the Bylaws may be obtained from Redwood's Secretary by written request to the same address.

#### INFORMATION INCORPORATED BY REFERENCE

This Proxy Statement incorporates by reference the information set forth in Redwood's Annual Report on Form 10-K for the year ended December 31, 2019 (the 2019 Annual Report) under the following headings: Item 6. Selected Financial Data; Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations; Item 7A. Quantitative and Qualitative Disclosures about Market Risk; Item 8. Financial Statements and Supplementary Data; and Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.

Copies of our 2019 Annual Report on Form 10-K are available upon request without charge. Requests may be oral or written and should be directed to the attention of the Secretary of Redwood at (415) 389-7373 or at the principal executive offices of Redwood at the address set forth above under "Stockholder Proposals for the 2021 Annual Meeting." In addition, within the Investor Information section of Redwood's website located at www.redwoodtrust.com, you can obtain, without charge, a copy of Redwood's 2019 Annual Report on Form 10-K. Please note that the information on Redwood's website is not part of this Proxy Statement.

#### BY ORDER OF THE BOARD OF DIRECTORS

April 27, 2020 /s/ Andrew P. Stone Mill Valley, California Secretary

### ANNEX A

Reconciliation of
Non-GAAP Adjusted Return on Equity
to
Return on Equity Based on GAAP Financial Results

# Reconciliation of: 2019 Adjusted Return on Equity (Adjusted ROE) to 2019 GAAP Return on Equity (ROE) (\$ in thousands)

	Calculation of:		
	GAAP ROE		Adjusted ROE
2019 GAAP Net Income	\$ 169,183	\$	169,183
2019 Average GAAP Equity	\$ 1,601,259	\$	1,601,259
Adjustment: Subtract average 2019 GAAP Accumulated Other Comprehensive Income <sup>(1)</sup>	_	\$	46,531
2019 Average Equity	\$ 1,601,259	\$	1,554,727
Calculation: Divide 2019 GAAP Net Income by 2019 Average Equity	10.6 %		10.9%(2)

- (1) Represents cumulative net unrealized mark-to-market gains and losses on available-for-sale securities and cash flow hedges on certain of Redwood's long-term debt.
- (2) In determining the company performance component of NEOs' annual bonuses earned for 2019, the Compensation Committee excluded the impact on Redwood's financial performance of certain purchase accounting-related items and out-of-pocket transaction expenses related to acquisitions completed within 2019, as detailed in the table below. Adjusted ROE for 2019 would have been 6/10ths of a percentage point higher had the net impact of these items been excluded from net income when calculating Adjusted ROE.

	Purchase Accounting-Related Items and Transaction Expenses, Net		
	(\$ in thousands)		
		2	2019
Purc	hase accounting items:		
	Eliminate gain on remeasuremen(1)	\$	(2,441
	Add back intangible asset/equity amortization(2)	\$	9,524
	Add back contingent consideration expense <sup>(3)</sup>	\$	3,217
Add	back corporate acquisition and related expenses:	\$	2,176
Estiı	nated tax impact:	\$	(2,620
Tota	l Purchase Accounting-Related Items and Transaction Expenses, Net	\$	9,856
(1)	One-time gain associated with the re-measurement of initial minority investment and purchase option in 5 Arches		
(2)	Amortization of purchase-related intangible assets and stock-based purchase consideration		
	Fair value adjustments to the contingent consideration liability related to the remaining purchase		

# Reconciliation of: 2018 Adjusted Return on Equity (Adjusted ROE) to 2018 GAAP Return on Equity (ROE) (\$ in thousands)

	Calculation of:		
	GAAP ROE		Adjusted ROE
2018 GAAP Net Income	\$ 119,600	\$	119,600
2018 Average GAAP Equity	\$ 1,280,287	\$	1,280,287
Adjustment: Subtract average 2018 GAAP Accumulated Other Comprehensive Incomé <sup>1)</sup>	_	\$	76,309
2018 Average Equity	\$ 1,280,287	\$	1,203,978
Calculation: Divide 2018 GAAP Net Income by 2018 Average Equity	9.3 % 9.		9.9%

(1) Represents cumulative net unrealized mark-to-market gains and losses on available-for-sale securities and cash flow hedges on certain of Redwood's long-term debt.

# Reconciliation of: 2017 Adjusted Return on Equity (Adjusted ROE) to 2017 GAAP Return on Equity (ROE) (\$ in thousands)

		Calculation of:			
	GAAP ROE		Adjusted ROE		
2017 GAAP Net Income	\$	140,406	\$	140,406	
2017 Average GAAP Equity	\$	1,181,056	\$	1,181,056	
Adjustment: Subtract average 2017 GAAP Accumulated Other Comprehensive Income <sup>(1)</sup>		_	\$	74,202	
2017 Average Equity	\$	1,181,056	\$	1,106,854	
Calculation: Divide 2017 GAAP Net Income by 2017 Average Equity		11.9 %		12.7 %	

<sup>(1)</sup> Represents cumulative net unrealized mark-to-market gains and losses on available-for-sale securities and cash flow hedges on certain of Redwood's long-term debt.

# Reconciliation of: 2016 Adjusted Return on Equity (Adjusted ROE) to 2016 GAAP Return on Equity (ROE) (\$ in thousands)

	Calculation of:			
	GAAP ROE		Adjusted ROE	
2016 GAAP Net Income	\$	131,252	\$	131,252
2016 Average GAAP Equity	\$	1,112,313	\$	1,112,313
Adjustment: Subtract average 2016 GAAP Accumulated Other Comprehensive Income <sup>(1)</sup>		_	\$	58,803
2016 Average Equity	\$	1,112,313	\$	1,053,510
Calculation: Divide 2016 GAAP Net Income by 2016 Average Equity		11.8% 12.		12.5 %

(1) Represents cumulative net unrealized mark-to-market gains and losses on available-for-sale securities and cash flow hedges on certain of Redwood's long-term debt.

# Reconciliation of: 2015 Adjusted Return on Equity (Adjusted ROE) to 2015 GAAP Return on Equity (ROE) (\$ in thousands)

	Calculation of:			
	GAAP ROE		Adjusted ROE	
2015 GAAP Net Income	\$ 102,088	\$	102,088	
2015 Average GAAP Equity	\$ 1,240,345	\$	1,240,345	
Adjustment: Subtract average 2015 GAAP Accumulated Other Comprehensive Income <sup>(1)</sup>	_	\$	129,858	
2015 Average Equity	\$ 1,240,345	\$	1,110,487	
Calculation: Divide 2015 GAAP Net Income by 2015 Average Equity	8.2%		9.2 %	

(1) Represents cumulative net unrealized mark-to-market gains and losses on available-for-sale securities and cash flow hedges on certain of Redwood's long-term debt.

# ANNEX B

# Mortgage REIT Peers and Component Companies of the FTSE Nareit Mortgage REIT Index

## mREIT Peers / Agency Peers / Hybrid Credit Peers

As discussed in the Executive Summary of CD&A section of this proxy statement, Redwood has regularly compared its financial performance to a group of publicly-traded mortgage REITs because their business models share a common focus on investing in residential mortgages and related assets.

• This group of publicly-traded mortgage REITs ("mREIT Peers") is used in the performance comparisons in the Executive Summary of CD&A. Each mREIT peer is listed below, together with its ticker symbol.

#### mREIT Peers

- AG Mortgage Investment Trust Inc. (MITT)
- · AGNC Investment Corp.

(AGNC)

· Annaly Capital Management, Inc.

(NLY)

· Anworth Mortgage Asset Corp.

(ANH)

• Armour Residential REIT, Inc.

(ARR)

· Capstead Mortgage Corp.

(CMO)

· Chimera Investment Corporation

(CIM)

· Dynex Capital Inc.

(DX)

Invesco Mortgage Capital Inc.

(IVR)

• MFA Financial, Inc.

(MFA)

• New Residential Investment Corp.

(NRZ)

· New York Mortgage Trust Inc.

(NYMT)

PennyMac Mortgage Investment Trust

(PMT)

Two Harbors Investment Corp.

(TWO)

A subset of the mREIT peers ("Agency Peers") are publicly-traded mortgage REITs that focus on investing in mortgage-backed securities issued or guaranteed by, Fannie Mae, Freddie Mac, or other government-sponsored enterprises or Federal agencies ("Agency MBS"). This subset of Agency Peers is comprised of the following:

# Agency Peers

· AGNC Investment Corp.

(AGNC)

· Annaly Capital Management, Inc.

(NLY)

Armour Residential REIT, Inc.

(ARR)

- Anworth Mortgage Asset Corp. (ANH)
- Capstead Mortgage Corp.
   (CMO)
- Dynex Capital Inc. (DX)

• Another subset of the mREIT peers ("Hybrid/Credit Peers") are publicly-traded mortgage REITs that focus on investing in residential mortgages with credit risk exposure, as well as Agency MBS. This subset of Agency Peers is comprised of the following:

# Hybrid/Credit Peers

- AG Mortgage Investment Trust Inc. (MITT)
- Chimera Investment Corporation

(CIM)

• Invesco Mortgage Capital Inc.

(IVR)

• MFA Financial, Inc.

(MFA)

• New Residential Investment Corp.

(NRZ)

• New York Mortgage Trust Inc.

(NYMT)

• PennyMac Mortgage Investment Trust

(PMT)

• Two Harbors Investment Corp.

(TWO)

 Redwood Trust, Inc. is identified by its ticker symbol (RWT)

# **Component Companies of the**

## FTSE Nareit Mortgage REIT Index

As discussed in the Executive Summary of CD&A section of this proxy statement, as well as in the CD&A section of this proxy statement, performance stock units (PSUs) awarded at year-end 2019 to executive officers of Redwood include the use of a performance metric referred to as "relative TSR". Relative TSR measures Redwood's total stockholder return ("TSR") over a three-year performance measurement period compared to the component companies of the FTSE Nareit Mortgage REIT Index, a broad-based index of mortgage REITs, as constituted on the date PSUs are awarded. Listed below are the companies that were a component of the FTSE Nareit Mortgage REIT Index at the time PSUs were granted to executive officers in December 2019:

- Redwood Trust, Inc. (RWT)
- AG Mortgage Investment Trust, Inc. (MITT)
- AGNC Investment Corp. (AGNC)
- Annaly Capital Management, Inc. (NLY)
- Anworth Mortgage Asset Corporation (ANH)
- Apollo Commercial Real Estate Finance, Inc. (ARI)
- Arbor Realty Trust, Inc. (ABR)
- Ares Commercial Real Estate Corporation (ACRE)
- Arlington Asset Investment Corp.
   (AI)
- ARMOUR Residential REIT, Inc. (ARR)
- Blackstone Mortgage Trust, Inc. (BXMT)
- Capstead Mortgage Corporation (CMO)
- Cherry Hill Mortgage Investment Corporation (CHMI)
- Chimera Investment Corporation (CIM)
- Colony Credit Real Estate, Inc. (CLNC)
- Dynex Capital, Inc. (DX)
- Ellington Financial Inc. (EFC)
- Ellington Residential Mortgage REIT (EARN)
- Exantas Capital Corp. (XAN)
- Granite Point Mortgage Trust Inc. (GPMT)
- Great Ajax Corp. (AJX)
- Hannon Armstrong Sustainable Infrastructure Capital, Inc. (HASI)
- Hunt Companies Finance Trust, Inc. (HCFT)
- Invesco Mortgage Capital Inc. (IVR)
- iStar Inc. (STAR)
- Jernigan Capital, Inc. (JCAP)
- KKR Real Estate Finance Trust Inc. (KREF)
- Ladder Capital Corp (LADR)
- MFA Financial, Inc. (MFA)

- New Residential Investment Corp. (NRZ)
- New York Mortgage Trust, Inc. (NYMT)
- Orchid Island Capital, Inc.
   (ORC)
- PennyMac Mortgage Investment Trust (PMT)
- Ready Capital Corporation (RC)
- Sachem Capital Corp. (SACH)
- Starwood Property Trust, Inc. (STWD)
- TPG RE Finance Trust, Inc. (TRTX)
- Tremont Mortgage Trust (TRMT)
- Two Harbors Investment Corp. (TWO)
- Western Asset Mortgage Capital Corporation (WMC)

# **ANNEX C**

Redwood Trust, Inc.
Amended and Restated
2014 Incentive Award Plan,
as amended by the Amendment

# REDWOOD TRUST, INC. AMENDED AND RESTATED 2014 INCENTIVE AWARD PLAN

## ARTICLE 1.

#### **PURPOSE**

The purpose of the Amended and Restated Redwood Trust, Inc. 2014 Incentive Award Plan, as amended March 20, 2018 and on April 9, 2020 (as it may be amended or restated from time to time, the "Plan"), is to promote the success and enhance the value of Redwood Trust, Inc. (the "Company") by linking the individual interests of the members of the Board, Employees, and Consultants to those of Company stockholders and by providing such individuals with an incentive for outstanding performance to generate superior returns to Company stockholders. The Plan is further intended to provide flexibility to the Company in its ability to motivate, attract, and retain the services of members of the Board, Employees, and Consultants upon whose judgment, interest, and special effort the successful conduct of the Company's operation is largely dependent. The Plan amends and restates in its entirety the Redwood Trust, Inc. 2014 Incentive Award Plan (the "Original Plan").

#### ARTICLE 2.

# **DEFINITIONS AND CONSTRUCTION**

Wherever the following terms are used in the Plan they shall have the meanings specified below, unless the context clearly indicates otherwise. The singular pronoun shall include the plural where the context so indicates.

- 2.1 "Administrator" shall mean the entity that conducts the general administration of the Plan as provided in Article 13. With reference to the duties of the Committee under the Plan which have been delegated to one or more persons pursuant to Section 13.6, or as to which the Board has assumed, the term "Administrator" shall refer to such person(s) unless the Committee or the Board has revoked such delegation or the Board has terminated the assumption of such duties.
- 2.2 "Affiliate" shall mean (a) any Subsidiary; and (b) any domestic eligible entity that is disregarded, under Treasury Regulation Section 301.7701-3, as an entity separate from either (i) the Company or (ii) any Subsidiary.
- 2.3 "Applicable Accounting Standards" shall mean Generally Accepted Accounting Principles in the United States, International Financial Reporting Standards or such other accounting principles or standards as may apply to the Company's financial statements under United States federal securities laws from time to time.
- 2.4 "Applicable Law" shall mean any applicable law, including without limitation: (i) provisions of the Code, the Securities Act, the Exchange Act and any rules or regulations thereunder; (ii) corporate, securities, tax or other laws, statutes, rules, requirements or regulations, whether federal, state, local or foreign; and (iii) rules of any securities exchange or automated quotation system on which the Shares are listed, quoted or traded.
- 2.5 "Award" shall mean an Option, a Restricted Stock award, a Restricted Stock Unit award, a Performance Award, a Dividend Equivalents award, a Deferred Stock Unit award, a Stock Payment award or a Stock Appreciation Right, which may be awarded or granted under the Plan (collectively, "Awards").
- 2.6 "Award Agreement" shall mean any written notice, agreement, terms and conditions, contract or other instrument or document evidencing an Award, including through electronic medium, which shall contain such terms and conditions with respect to an Award as the Administrator shall determine consistent with the Plan.

- 2.7 "Award Limit" shall mean with respect to Awards that shall be payable in Shares or in cash, as the case may be, the respective limit set forth in the first sentence of Section 3.3.
  - 2.8 "Board" shall mean the Board of Directors of the Company.
  - 2.9 "Change in Control" shall mean and includes each of the following:
- (a) any one person, or more than one person acting as a group (within the meaning of Section 409A of the Code), acquires ownership of stock of the Company that, together with other stock held by such person or group constitutes more than fifty percent (50%) of the total fair market value or total voting power of all stock of the Company;
- (b) any one person, or more than one person acting as a group (within the meaning of Section 409A of the Code), acquires (or has acquired during the twelve (12)-month period ending on the date of the most recent acquisition by such person or persons) ownership of stock of the Company possessing thirty percent (30%) or more of the total voting power of the stock of the Company;
- (c) during any twelve (12)-month period, a majority of the members of the Company's Board is replaced by directors whose appointment or election is not endorsed by a majority of the members of the Board prior to such appointment or election; or
- (d) any one person, or more than one person acting as a group (within the meaning of Section 409A of the Code), acquires (or has acquired during the twelve (12)-month period ending on the date of the most recent acquisition by such person or persons) assets from the Company that have a total gross fair market value equal to or more than forty percent (40%) of the total gross fair market value of all of the assets of the Company immediately before such acquisition or acquisition; provided, that that no "Change in Control" shall be deemed to occur when the assets are transferred to (x) a shareholder of the Company in exchange for or with respect to its stock, (y) a person, or more than one person acting as a group (within the meaning of Section 409A of the Code), that owns, directly or indirectly, fifty percent (50%) or more of the total value or voting power of all of the outstanding stock of the Company, or (z) an entity, at least fifty percent (50%) or more of the total value or voting power of which is owned, directly or indirectly, by a person that owns directly or indirectly fifty percent (50%) or more of the total value or voting power of all of the outstanding stock of the Company, in each case with such persons status determined immediately after the transfer of assets.

Notwithstanding the foregoing, if a Change in Control constitutes a payment event with respect to any portion of an Award that provides for the deferral of compensation and is subject to Section 409A of the Code, the transaction or event described in subsection (a), (b), (c) or (d) with respect to such Award (or portion thereof) must also constitute a "change in control event," as defined in Treasury Regulation Section 1.409A-3(i)(5) to the extent required by Section 409A.

The Committee shall have full and final authority, which shall be exercised in its sole discretion, to determine conclusively whether a Change in Control of the Company has occurred pursuant to the above definition, and the date of the occurrence of such Change in Control and any incidental matters relating thereto; <u>provided</u> that any exercise of authority in conjunction with a determination of whether a Change in Control is a "change in control event" as defined in Treasury Regulation Section 1.409A-3(i)(5) shall be consistent with such regulation.

- 2.10 "Code" shall mean the Internal Revenue Code of 1986, as amended from time to time, together with the regulations and official guidance promulgated thereunder.
- 2.11 "Committee" shall mean the Compensation Committee of the Board, or another committee or subcommittee of the Board or the Compensation Committee, appointed as provided in Section 13.1.
  - 2.12 "Common Stock" shall mean the common stock of the Company, par value \$0.01 per share.
  - 2.13 "Company" shall have the meaning set forth in Article 1.

- 2.14 "Consultant" shall mean any consultant or adviser engaged to provide services to the Company or any Affiliate that qualifies as a consultant under the applicable rules of the Securities and Exchange Commission for registration of shares on a Form S-8 Registration Statement.
- 2.15 "Covered Employee" shall mean any Employee who is, or could be, a "covered employee" within the meaning of Section 162(m) of the Code.
  - 2.16 "Data" shall have the meaning set forth in Section 12.7.
  - 2.17 "Deferred Stock Unit" shall mean a right to receive Shares awarded under Section 10.4.
  - 2.18 "Director" shall mean a member of the Board, as constituted from time to time.
  - 2.19 "Director Limit" shall have the meaning set forth in Section 3.3.
- 2.20 "Dividend Equivalent" shall mean a right to receive the equivalent value (in cash or Shares) of dividends paid on Shares, awarded under Section 10.2.
- 2.21 "<u>DRO</u>" shall mean a domestic relations order as defined by the Code or Title I of the Employee Retirement Income Security Act of 1974, as amended from time to time, or the rules thereunder.
- 2.22 "Effective Date" shall mean May 22, 2018, for purposes of the Plan (as amended and restated), the date on which the Plan is approved by the Company's stockholders; provided, however, that solely for purposes of the second to last sentence of Section 14.1 hereof, the Effective Date shall be March 20, 2018 the date on which the Plan (as amended and restated) is adopted by the Board, subject to approval of the Plan (as amended and restated) by the Company's stockholders. Notwithstanding the foregoing, the Original Plan shall remain in effect on its existing terms unless and until the Plan (as amended and restated) is approved by the Company's stockholders.
- 2.23 "Eligible Individual" shall mean any person who is an Employee, a Consultant or a Non-Employee Director, as determined by the Committee.
- 2.24 "Employee" shall mean any officer or other employee (as determined in accordance with Section 3401(c) of the Code and the Treasury Regulations thereunder) of the Company or of any Affiliate.
- 2.25 "Equity Restructuring" shall mean a nonreciprocal transaction between the Company and its stockholders, such as a stock dividend, stock split, spin-off, rights offering or recapitalization through a large, nonrecurring cash dividend, that affects the number or kind of Shares (or other securities of the Company) or the share price of Common Stock (or other securities) and causes a change in the per-share value of the Common Stock underlying outstanding Awards.
  - 2.26 "Exchange Act" shall mean the Securities Exchange Act of 1934, as amended from time to time.
  - 2.27 "Expiration Date" shall have the meaning given to such term in Section 14.1.
  - 2.28 "Fair Market Value" shall mean, as of any given date, the value of a Share determined as follows:
- (a) If the Common Stock is listed on any (i) established securities exchange (such as the New York Stock Exchange, the NASDAQ Global Market and the NASDAQ Global Select Market), (ii) national market system or (iii) automated quotation system on which the Shares are listed, quoted or traded, its Fair Market Value shall be the closing sales price for a Share as quoted on such exchange or system for such date or, if there is no closing sales price for a Share on the last preceding date for which such quotation exists, as reported in *The Wall Street Journal* or such other source as the Administrator deems reliable;

- (b) If the Common Stock is not listed on an established securities exchange, national market system or automated quotation system, but the Common Stock is regularly quoted by a recognized securities dealer, its Fair Market Value shall be the mean of the high bid and low asked prices for such date or, if there are no high bid and low asked prices for a Share on such date, the high bid and low asked prices for a Share on the last preceding date for which such information exists, as reported in *The Wall Street Journal* or such other source as the Administrator deems reliable; or
- (c) If the Common Stock is neither listed on an established securities exchange, national market system or automated quotation system nor regularly quoted by a recognized securities dealer, its Fair Market Value shall be established by the Administrator in good faith.
- 2.29 "<u>Greater Than 10% Stockholder</u>" shall mean an individual then owning (within the meaning of Section 424(d) of the Code) more than 10% of the total combined voting power of all classes of stock of the Company or any subsidiary corporation (as defined in Section 424(f) of the Code) or parent corporation thereof (as defined in Section 424(e) of the Code).
  - 2.30 "Holder" shall mean a person who has been granted an Award.
- 2.31 "Incentive Stock Option" shall mean an Option that is intended to qualify as an incentive stock option and conforms to the applicable provisions of Section 422 of the Code.
  - 2.32 "Non-Employee Director" shall mean a Director of the Company who is not an Employee.
  - 2.33 "Non-Employee Director Equity Compensation Policy" shall have the meaning set forth in Section 4.6.
- 2.34 "Non-Qualified Stock Option" shall mean an Option that is not an Incentive Stock Option or which is designated as an Incentive Stock Option but does not meet the applicable requirements of Section 422 of the Code.
- 2.35 "Option" shall mean a right to purchase Shares at a specified exercise price, granted under Article 6. An Option shall be either a Non-Qualified Stock Option or an Incentive Stock Option; provided, however, that Options granted to Non-Employee Directors and Consultants shall only be Non-Qualified Stock Options.
  - 2.36 "Option Term" shall have the meaning set forth in Section 6.4.
  - 2.37 "Original Plan" shall have the meaning set forth in Article 1.
- 2.38 "Parent" shall mean any entity (other than the Company), whether domestic or foreign, in an unbroken chain of entities ending with the Company if each of the entities other than the Company beneficially owns, at the time of the determination, securities or interests representing at least fifty percent (50%) of the total combined voting power of all classes of securities or interests in one of the other entities in such chain.
- 2.39 "Performance Award" shall mean a cash bonus award, stock bonus award, performance award or incentive award that is paid in cash, Shares or a combination of both, awarded under Section 10.1.
- 2.40 "Performance-Based Compensation" shall mean any compensation that is intended to qualify as "performance-based compensation" as described in Section 162(m)(4)(C) of the Code.
- 2.41 "Performance Criteria" shall mean the criteria (and adjustments) that the Committee selects for an Award for purposes of establishing the Performance Goal or Performance Goals for a Performance Period, determined as follows:
- (a) The Performance Criteria that may be used to establish Performance Goals are as follows: (i) net earnings or net income (in either case before or after one or more of the following: (A) interest, (B) taxes, (C) depreciation and (D) amortization); (ii) adjusted net income or adjusted net earnings; (iii) interest income or net interest income; (iv) revenue, earnings, or income from mortgage banking activities; (v) taxable earnings or taxable income; (vi) REIT

taxable earnings or REIT taxable income; (vii) gross or net sales or revenue (including, without limitation, revenue from gains); (viii) operating earnings, income or profit; (ix) gross or net profit or operating margin; (x) cash flow (including, but not limited to, operating cash flow and free cash flow); (xi) return on assets (including adjusted return on assets); (xii) return on capital (including adjusted return on capital); (xiii) return on investment (including adjusted return on investment); (xiv) return on equity or stockholders' equity (including adjusted return on equity or stockholders' equity); (xv) return on sales or revenue (including adjusted return on sales or revenue); (xvi) total stockholder return; (xvii) productivity or efficiency; (xviii) expenses, including, without limitation, expenses associated with a particular administrative department, business function or activity or expenses per loan or designated unit; (xix) working capital; (xx) any measure of revenue, sales, income, earnings, or profit described in clauses (i) through (ix) measured on a per share basis (basic or diluted) or per employee basis; (xxi) price per share; (xxii) implementation or completion of designated projects or initiatives or milestones relating to any such projects or initiatives; (xxiii) market share; (xxiv) dividends paid or payable; and (xxv) economic value (including economic profit), any of which may be measured either in absolute terms or as compared to any incremental increase or decrease or as compared to results of a competitor or group of competitors, to results of a peer group, to market performance indicators or indices, or to other objective benchmarks. For all Awards intended to qualify as Performance-Based Compensation, the Performance Criteria that may be used to establish Performance Goals are limited to the foregoing.

- (b) The Administrator, in its sole discretion, may provide that one or more objectively determinable adjustments shall be made to one or more of the Performance Goals. Such adjustments may include one or more of the following: (i) items related to a change in accounting principle; (ii) items relating to financing activities; (iii) expenses for restructuring or productivity initiatives; (iv) other non-operating items; (v) items related to acquisitions; (vi) items attributable to the business operations of any entity acquired by the Company during the Performance Period; (vii) items related to discontinued operations that do not qualify as a segment of a business under Applicable Accounting Standards; (ix) items attributable to any stock dividend, stock split, combination or exchange of stock occurring during the Performance Period; (x) any other items of significant income or expense which are determined to be appropriate adjustments; (xi) items relating to unusual or extraordinary corporate transactions, events or developments, (xii) items related to amortization of acquired intangible assets; (xiii) items that are outside the scope of the Company's core, on-going business activities; (xiv) items related to acquired in-process research and development; (xv) items relating to changes in tax laws; (xvi) items relating to major licensing or partnership arrangements; (xvii) items relating to asset impairment charges; (xviii) items relating to gains or losses for litigation, arbitration and contractual settlements; or (xix) items relating to any other unusual or nonrecurring events or changes in Applicable Law, accounting principles or business conditions. For all Awards intended to qualify as Performance-Based Compensation, such determinations shall be made within the time prescribed by, and otherwise in compliance with, Section 162(m) of the Code.
- 2.42 "Performance Goals" shall mean, for a Performance Period, one or more goals established in writing by the Administrator for the Performance Period based upon one or more Performance Criteria. Depending on the Performance Criteria used to establish such Performance Goals, the Performance Goals may be expressed in terms of overall Company performance or the performance of a division, business unit, or an individual. The achievement of each Performance Goal shall be determined, to the extent applicable, with reference to Applicable Accounting Standards.
- 2.43 "Performance Period" shall mean one or more periods of time, which may be of varying and overlapping durations, as the Administrator may select, over which the attainment of one or more Performance Goals will be measured for the purpose of determining a Holder's right to, and the payment of, an Award.
- 2.44 "Performance Stock Unit" shall mean a Performance Award awarded under Section 10.1 which is denominated in units of value including dollar value of Shares.
- 2.45 "Permitted Transferee" shall mean, with respect to a Holder, (i) any "family member" of the Holder, as defined in the instructions to Form S-8 under the Securities Act, or (ii) with the prior approval of the Administrator, (a) a trust for the benefit of one or more of the Holder or any "family member" of the Holder as defined in clause (i) above, (b) a partnership, limited liability company or corporation in which the Holder or any "family member" of

Holder as defined in clause (i) above are the only partners, members or shareholders, or (c) a charitable organization or foundation.

- 2.46 "Plan" shall have the meaning set forth in Article 1.
- 2.47 "Program" shall mean any program adopted by the Administrator pursuant to the Plan containing the terms and conditions intended to govern a specified type of Award granted under the Plan and pursuant to which such type of Award may be granted under the Plan.
- 2.48 "Restricted Stock" shall mean Common Stock awarded under Article 8 that is subject to certain restrictions and may be subject to risk of forfeiture or repurchase.
- 2.49 "Restricted Stock Units" shall mean the right to receive a grant that is denominated in Shares (and payable in Shares, cash, or a combination thereof), awarded under Article 9.
  - 2.50 "Securities Act" shall mean the Securities Act of 1933, as amended.
  - 2.51 "Shares" shall mean shares of Common Stock.
  - 2.52 "Stock Appreciation Right" shall mean a stock appreciation right granted under Article 11.
  - 2.53 "Stock Appreciation Right Term" shall have the meaning set forth in Section 11.4.
- 2.54 "Stock Payment" shall mean (a) a payment in the form of Shares, or (b) an option or other right to purchase Shares, as part of a bonus, deferred compensation or other arrangement, awarded under Section 10.3.
- 2.55 "<u>Subsidiary</u>" shall mean any entity (other than the Company), whether domestic or foreign, in an unbroken chain of entities beginning with the Company if each of the entities other than the last entity in the unbroken chain beneficially owns, at the time of the determination, securities or interests representing at least fifty percent (50%) of the total combined voting power of all classes of securities or interests in one of the other entities in such chain.
- 2.56 "Substitute Award" shall mean an Award granted under the Plan upon the assumption of, or in substitution for, outstanding equity awards previously granted by a company or other entity in connection with a corporate transaction, such as a merger, combination, consolidation or acquisition of property or stock; <u>provided</u>, <u>however</u>, that in no event shall the term "Substitute Award" be construed to refer to an award made in connection with the cancellation and repricing of an Option or Stock Appreciation Right.

# 2.57 "Termination of Service" shall mean:

- (a) As to a Consultant, the time when the engagement of a Holder as a Consultant to the Company or an Affiliate is terminated for any reason, with or without cause, including, without limitation, by resignation, discharge, death or retirement, but excluding terminations where the Consultant simultaneously commences or remains in employment or service with the Company or any Affiliate.
- (b) As to a Non-Employee Director, the time when a Holder who is a Non-Employee Director ceases to be a Director for any reason, including, without limitation, a termination by resignation, failure to be elected, death or retirement, but excluding terminations where the Holder simultaneously commences or remains in employment or service with the Company or any Affiliate.
- (c) As to an Employee, the time when the employee-employer relationship between a Holder and the Company or any Affiliate is terminated for any reason, including, without limitation, a termination by resignation, discharge, death, disability or retirement; but excluding terminations where the Holder simultaneously commences or remains in employment or service with the Company or any Affiliate.

The Administrator, in its sole discretion, shall determine the effect of all matters and questions relating to any Termination of Service, including, without limitation, the question of whether a Termination of Service resulted from a discharge for cause and all questions of whether particular leaves of absence constitute a Termination of Service; provided, however, that, with respect to Incentive Stock Options, unless the Administrator otherwise provides in the terms of the Program, the Award Agreement or otherwise, or as otherwise required by Applicable Law, a leave of absence, change in status from an employee to an independent contractor or other change in the employee-employer relationship shall constitute a Termination of Service only if, and to the extent that, such leave of absence, change in status or other change interrupts employment for the purposes of Section 422(a)(2) of the Code and the then-applicable regulations and revenue rulings under said Section. For purposes of the Plan, a Holder's employee-employer relationship or consultancy relations shall be deemed to be terminated in the event that the Affiliate employing or contracting with such Holder ceases to remain an Affiliate following any merger, sale of stock or other corporate transaction or event (including, without limitation, a spin-off).

#### ARTICLE 3.

# SHARES SUBJECT TO THE PLAN

# 3.1 Number of Shares.

- (a) Subject to adjustment as provided in Sections 3.1(b) and 14.2, as of the Effective Date a total of 6,383,956 11,383,956 Shares shall be authorized for Awards granted under the Plan, any or all of which may be delivered upon the exercise of Incentive Stock Options.<sup>(1)</sup>
- (b) If any Shares subject to an Award are forfeited or expire or an Award is settled for cash (in whole or in part) or otherwise does not result in the issuance of all or a portion of the Shares subject to such Award (including due to the payment of the exercise price of a Stock Appreciation Right in Shares).
- (c) In the event that (i) any Option or other Award granted hereunder is exercised through the tendering of Shares (either actually or by attestation) or by the withholding of Shares by the Company, or (ii) withholding tax liabilities arising from such Option or other Award are satisfied by the tendering of Shares (either actually or by attestation) or by the withholding of Shares by the Company, then in each such case the Shares so tendered or withheld shall be added to the Shares available for grant under the Plan on a one-for-one basis. The payment of Dividend Equivalents in cash in conjunction with any outstanding Awards shall not be counted against the Shares available for issuance under the Plan. Notwithstanding the provisions of this Section 3.1(b), no Shares may again be optioned, granted or awarded if such action would cause an Incentive Stock Option to fail to qualify as an incentive stock option under Section 422 of the Code.
- (d) Substitute Awards shall not reduce the Shares authorized for grant under the Plan, except that Shares acquired by exercise of substitute Incentive Stock Options will count against the maximum number of Shares that may be issued pursuant to the exercise of Incentive Stock Options under the Plan. Additionally, in the event that a company acquired by the Company or any Affiliate or with which the Company or any Affiliate combines has shares available under a pre-existing plan approved by stockholders and not adopted in contemplation of such acquisition or combination, the shares available for grant pursuant to the terms of such pre-existing plan (as adjusted, to the extent appropriate, using the exchange ratio or other adjustment or valuation ratio or formula used in such acquisition or combination to determine the consideration payable to the holders of common stock of the entities party to such acquisition or combination) may be used for Awards under the Plan and shall not reduce the Shares authorized for grant under the Plan; provided that Awards using such available Shares shall not be made after the date awards or

<sup>(1)</sup> Denotes aggregate share limit over the life of the Plan since its original adoption in 2014. As of April 9, 2020, the date on which the Board of Directors adopted the Amendment, the number of shares available for issuance with respect to future awards is 8,326,806 shares (including the 5,000,000 shares approved by the Board of Directors pursuant to the Amendment).

grants could have been made under the terms of the pre-existing plan, absent the acquisition or combination, and shall only be made to individuals who were not employed by or providing services to the Company or its Affiliates immediately prior to such acquisition or combination.

- 3.2 <u>Stock Distributed</u>. Any Shares distributed pursuant to an Award may consist, in whole or in part, of authorized and unissued Common Stock, treasury Common Stock or Common Stock purchased on the open market.
- 3.3 <u>Limitation on Number of Shares Subject to Awards</u>. Notwithstanding any provision in the Plan to the contrary, and subject to Section 14.2, (a) the maximum aggregate number of Shares with respect to one or more Awards of Options and/or Stock Appreciation Rights that may be granted to any one person during any calendar year shall be 1,000,000 Shares, (b) the maximum aggregate number of Shares with respect to one or more Awards (other than Options and Stock Appreciation Rights) that are intended to qualify as performance-based compensation under Section 162(m) of the Code and are denominated in Shares that may be granted to any one person during any calendar year with respect to one or more Awards that are intended to qualify as performance-based compensation under Section 162(m) of the Code and are denominated in cash shall be \$10,000,000. In addition, notwithstanding any provision in the Plan to the contrary, the sum of any cash compensation and the grant date fair value (as determined on the date of grant) of all Awards granted to any one Non-Employee during any calendar year shall not exceed \$600,000 (the "<u>Director Limit</u>").

# **ARTICLE 4.**

# **GRANTING OF AWARDS**

- 4.1 <u>Participation</u>. The Administrator may, from time to time, select from among all Eligible Individuals, those to whom an Award shall be granted and shall determine the nature and amount of each Award, which shall not be inconsistent with the requirements of the Plan. Except as provided in Section 4.6 regarding the grant of Awards pursuant to the Non-Employee Director Equity Compensation Policy, no Eligible Individual shall have any right to be granted an Award pursuant to the Plan.
- 4.2 <u>Award Agreement</u>. Each Award shall be evidenced by an Award Agreement that sets forth the terms, conditions and limitations for such Award, which may include the term of the Award, the provisions applicable in the event of the Holder's Termination of Service, and the Company's authority to unilaterally or bilaterally amend, modify, suspend, cancel or rescind an Award. Award Agreements evidencing Awards intended to qualify as Performance-Based Compensation shall contain such terms and conditions as may be necessary to meet the applicable provisions of Section 162(m) of the Code. Award Agreements evidencing Incentive Stock Options shall contain such terms and conditions as may be necessary to meet the applicable provisions of Section 422 of the Code.
- 4.3 <u>Limitations Applicable to Section 16 Persons</u>. Notwithstanding any other provision of the Plan, the Plan, and any Award granted or awarded to any individual who is then subject to Section 16 of the Exchange Act, shall be subject to any additional limitations set forth in any applicable exemptive rule under Section 16 of the Exchange Act (including Rule 16b-3 of the Exchange Act and any amendments thereto) that are requirements for the application of such exemptive rule. To the extent permitted by Applicable Law, the Plan and Awards granted or awarded hereunder shall be deemed amended to the extent necessary to conform to such applicable exemptive rule.
- 4.4 <u>At-Will Employment; Voluntary Participation</u>. Nothing in the Plan or in any Program or Award Agreement hereunder shall confer upon any Holder any right to continue in the employ of, or as a Director or Consultant for, the Company or any Affiliate, or shall interfere with or restrict in any way the rights of the Company and any Affiliate, which rights are hereby expressly reserved, to discharge any Holder at any time for any reason whatsoever, with or without cause, and with or without notice, or to terminate or change all other terms and conditions of employment or engagement, except to the extent expressly provided otherwise in a written agreement between the Holder and the

Company or any Affiliate. Participation by each Holder in the Plan shall be voluntary and nothing in the Plan shall be construed as mandating that any Eligible Individual shall participate in the Plan.

- 4.5 Foreign Holders. Notwithstanding any provision of the Plan to the contrary, in order to comply with the laws in countries other than the United States in which the Company and its Affiliates may operate or have Employees, Non-Employee Directors or Consultants, or in order to comply with the requirements of any foreign securities exchange, the Administrator, in its sole discretion, shall have the power and authority to: (a) determine which Affiliates shall be covered by the Plan; (b) determine which Eligible Individuals outside the United States are eligible to participate in the Plan; (c) modify the terms and conditions of any Award granted to Eligible Individuals outside the United States to comply with applicable foreign laws or listing requirements of any such foreign securities exchange; (d) establish subplans and modify exercise procedures and other terms and procedures, to the extent such actions may be necessary or advisable (any such subplans and/or modifications shall be attached to the Plan as appendices); provided, however, that no such subplans and/or modifications shall increase the share limitations contained in Sections 3.1 and 3.3; and (e) take any action, before or after an Award is made, that it deems advisable to obtain approval or comply with any necessary local governmental regulatory exemptions or approvals or listing requirements of any such foreign securities exchange. Notwithstanding the foregoing, the Administrator may not take any actions hereunder, and no Awards shall be granted, that would violate Applicable Law. For purposes of the Plan, all references to foreign laws, rules, regulations or taxes shall be references to the laws, rules, regulations and taxes of any applicable jurisdiction other than the United States or a political subdivision thereof.
- 4.6 Non-Employee Director Awards. The Administrator, in its sole discretion, may provide that Awards granted to Non-Employee Directors shall be granted pursuant to a written nondiscretionary formula established by the Administrator (the "Non-Employee Director Equity Compensation Policy"), subject to the limitations of the Plan. The Non-Employee Director Equity Compensation Policy shall set forth the type of Award(s) to be granted to Non-Employee Directors, the number of Shares to be subject to Non-Employee Director Awards, the conditions on which such Awards shall be granted, become exercisable and/or payable and expire, and such other terms and conditions as the Administrator shall determine in its sole discretion. The Non-Employee Director Equity Compensation Policy may be modified by the Administrator from time to time in its sole discretion.
- 4.7 <u>Stand-Alone and Tandem Awards</u>. Awards granted pursuant to the Plan may, in the sole discretion of the Administrator, be granted either alone, in addition to, or in tandem with, any other Award granted pursuant to the Plan. Awards granted in addition to or in tandem with other Awards may be granted either at the same time as or at a different time from the grant of such other Awards.

## ARTICLE 5.

# PROVISIONS APPLICABLE TO AWARDS INTENDED TO QUALIFY AS PERFORMANCE-BASED COMPENSATION

- 5.1 <u>Purpose</u>. The Committee, in its sole discretion, may determine at the time an Award is granted or at any time thereafter whether such Award is intended to qualify as Performance-Based Compensation. If the Committee, in its sole discretion, decides to grant such an Award to an Eligible Individual that is intended to qualify as Performance-Based Compensation (other than an Option or Stock Appreciation Right), then the provisions of this Article 5 shall control over any contrary provision contained in the Plan. The Administrator, in its sole discretion, may grant Awards to other Eligible Individuals that are based on Performance Criteria or Performance Goals or any such other criteria and goals as the Administrator shall establish, but that do not satisfy the requirements of this Article 5 and that are not intended to qualify as Performance-Based Compensation. Unless otherwise specified by the Committee at the time of grant, the Performance Criteria with respect to an Award intended to be Performance-Based Compensation payable to a Covered Employee shall be determined on the basis of Applicable Accounting Standards.
- 5.2 <u>Applicability</u>. The grant of an Award to an Eligible Individual for a particular Performance Period shall not require the grant of an Award to such Eligible Individual in any subsequent Performance Period and the grant of

an Award to any one Eligible Individual shall not require the grant of an Award to any other Eligible Individual in such period or in any other period.

- 5.3 Types of Awards. Notwithstanding anything in the Plan to the contrary, the Committee may grant any Award to an Eligible Individual intended to qualify as Performance-Based Compensation, including, without limitation, Restricted Stock the restrictions with respect to which lapse upon the attainment of specified Performance Goals, Restricted Stock Units that vest and become payable upon the attainment of specified Performance Goals and any Performance Awards described in Article 10 that vest or become exercisable or payable upon the attainment of one or more specified Performance Goals.
- 5.4 Procedures with Respect to Performance-Based Awards. To the extent necessary to comply with the requirements of Section 162(m)(4)(C) of the Code, with respect to any Award granted to one or more Eligible Individuals which is intended to qualify as Performance-Based Compensation, no later than 90 days following the commencement of any Performance Period or any designated fiscal period or period of service (or such earlier time as may be required under Section 162(m) of the Code), the Committee shall, in writing, (a) designate one or more Eligible Individuals, (b) select the Performance Criteria applicable to the Performance Period, (c) establish the Performance Goals, and amounts of such Awards, as applicable, which may be earned for such Performance Period based on the Performance Criteria, and (d) specify the relationship between Performance Criteria and the Performance Goals and the amounts of such Awards, as applicable, to be earned by each Covered Employee for such Performance Period. Following the completion of each Performance Period, the Committee shall certify in writing whether and the extent to which the applicable Performance Goals have been achieved for such Performance Period. In determining the amount earned under such Awards, the Committee shall have the right to reduce or eliminate (but not to increase) the amount payable at a given level of performance to take into account additional factors that the Committee may deem relevant, including the assessment of individual or corporate performance for the Performance Period.
- 5.5 <u>Payment of Performance-Based Awards</u>. Unless otherwise provided in the applicable Program or Award Agreement and only to the extent otherwise permitted by Section 162(m) of the Code, as to an Award that is intended to qualify as Performance-Based Compensation, the Holder must be employed by the Company or an Affiliate throughout the Performance Period. Unless otherwise provided in the applicable Performance Goals, Program or Award Agreement, a Holder shall be eligible to receive payment pursuant to such Awards for a Performance Period only if and to the extent the Performance Goals for such period are achieved.
- 5.6 Additional Limitations. Notwithstanding any other provision of the Plan and except as otherwise determined by the Administrator, any Award which is granted to an Eligible Individual and is intended to qualify as Performance-Based Compensation shall be subject to any additional limitations set forth in Section 162(m) of the Code or any regulations or rulings issued thereunder that are requirements for qualification as Performance-Based Compensation, and the Plan and the applicable Program and Award Agreement shall be deemed amended to the extent necessary to conform to such requirements.

#### ARTICLE 6.

# **GRANTING OF OPTIONS**

- 6.1 <u>Granting of Options to Eligible Individuals</u>. The Administrator is authorized to grant Options to Eligible Individuals from time to time, in its sole discretion, on such terms and conditions as it may determine, which shall not be inconsistent with the Plan.
- 6.2 Qualification of Incentive Stock Options. No Incentive Stock Option shall be granted to any person who is not an Employee of the Company or any subsidiary corporation (as defined in Section 424(f) of the Code) of the Company. No person who qualifies as a Greater Than 10% Stockholder may be granted an Incentive Stock Option unless such Incentive Stock Option conforms to the applicable provisions of Section 422 of the Code. Any Incentive Stock Option granted under the Plan may be modified by the Administrator, with the consent of the Holder, to disqualify such Option from treatment as an "incentive stock option" under Section 422 of the Code. To the extent that the

aggregate Fair Market Value of stock with respect to which "incentive stock options" (within the meaning of Section 422 of the Code, but without regard to Section 422(d) of the Code) are exercisable for the first time by a Holder during any calendar year under the Plan, and all other plans of the Company and any parent or subsidiary corporation thereof (each as defined in Section 424(e) and 424(f) of the Code, respectively), exceeds \$100,000, the Options shall be treated as Non-Qualified Stock Options to the extent required by Section 422 of the Code. The rule set forth in the immediately preceding sentence shall be applied by taking Options and other "incentive stock options" into account in the order in which they were granted and the Fair Market Value of stock shall be determined as of the time the respective options were granted.

- 6.3 Option Exercise Price. The exercise price per Share subject to each Option shall be set by the Administrator, but shall not be less than 100% of the Fair Market Value of a Share on the date the Option is granted (or, as to Incentive Stock Options, on the date the Option is modified, extended or renewed for purposes of Section 424(h) of the Code). In addition, in the case of Incentive Stock Options granted to a Greater Than 10% Stockholder, such price shall not be less than 110% of the Fair Market Value of a Share on the date the Option is granted (or the date the Option is modified, extended or renewed for purposes of Section 424(h) of the Code).
- 6.4 Option Term. The term of each Option (the "Option Term") shall be set by the Administrator in its sole discretion; provided, however, that the Option Term shall not be more than ten (10) years from the date the Option is granted, or five (5) years from the date an Incentive Stock Option is granted to a Greater Than 10% Stockholder. The Administrator shall determine the time period, including the time period following a Termination of Service, during which the Holder has the right to exercise the vested Options, which time period may not extend beyond the last day of the Option Term. Except as limited by the requirements of Section 409A or Section 422 of the Code and regulations and rulings thereunder and the first sentence of this Section 6.4, the Administrator may extend the Option Term of any outstanding Option, and may extend the time period during which vested Options may be exercised, in connection with any Termination of Service of the Holder, and may amend, subject to Section 14.1, any other term or condition of such Option relating to such a Termination of Service.

# 6.5 Option Vesting.

- (a) The period during which the right to exercise, in whole or in part, an Option vests in the Holder shall be set by the Administrator and the Administrator may determine that an Option may not be exercised in whole or in part for a specified period after it is granted. Such vesting may be based on service with the Company or any Affiliate, any of the Performance Criteria, or any other criteria selected by the Administrator, and, except as limited by the Plan, at any time after the grant of an Option, the Administrator, in its sole discretion and subject to whatever terms and conditions it selects, may accelerate the period during which an Option vests.
- (b) No portion of an Option which is unexercisable at a Holder's Termination of Service shall thereafter become exercisable, except as may be otherwise provided by the Administrator either in the applicable Program, the Award Agreement evidencing the grant of an Option, or by action of the Administrator following the grant of the Option. Unless otherwise determined by the Administrator in the Award Agreement or by action of the Administrator following the grant of the Option, the portion of an Option that is unexercisable at a Holder's Termination of Service shall automatically expire thirty (30) days following such Termination of Service.
- 6.6 Substitute Awards. Notwithstanding the foregoing provisions of this Article 6 to the contrary, in the case of an Option that is a Substitute Award, the price per share of the Shares subject to such Option may be less than the Fair Market Value per share on the date of grant; provided that the excess of: (a) the aggregate Fair Market Value (as of the date such Substitute Award is granted) of the Shares subject to the Substitute Award, over (b) the aggregate exercise price thereof does not exceed the excess of: (x) the aggregate fair market value (as of the time immediately preceding the transaction giving rise to the Substitute Award, such fair market value to be determined by the Administrator) of the shares of the predecessor entity that were subject to the grant assumed or substituted for by the Company, over (y) the aggregate exercise price of such shares.

#### ARTICLE 7.

# EXERCISE OF OPTIONS

- 7.1 <u>Partial Exercise</u>. An exercisable Option may be exercised in whole or in part. However, an Option shall not be exercisable with respect to fractional Shares and the Administrator may require that, by the terms of the Option, a partial exercise must be with respect to a minimum number of Shares.
- 7.2 <u>Manner of Exercise</u>. All or a portion of an exercisable Option shall be deemed exercised upon delivery of all of the following to the Secretary of the Company, the stock administrator of the Company or such other person or entity designated by the Administrator, or his, her or its office, as applicable:
- (a) A written or electronic notice complying with the applicable rules established by the Administrator stating that the Option, or a portion thereof, is exercised. The notice shall be signed by the Holder or other person then entitled to exercise the Option or such portion of the Option;
- (b) Such representations and documents as the Administrator, in its sole discretion, deems necessary or advisable to effect compliance with Applicable Law. The Administrator, in its sole discretion, may also take whatever additional actions it deems appropriate to effect such compliance including, without limitation, placing legends on share certificates and issuing stop-transfer notices to agents and registrars;
- (c) In the event that the Option shall be exercised pursuant to Section 12.3 by any person or persons other than the Holder, appropriate proof of the right of such person or persons to exercise the Option, as determined in the sole discretion of the Administrator; and
- (d) Full payment of the exercise price and applicable withholding taxes to the stock administrator of the Company for the Shares with respect to which the Option, or portion thereof, is exercised, in a manner permitted by Sections 12.1 and 12.2.
- 7.3 Notification Regarding Disposition. The Holder shall give the Company prompt written or electronic notice of any disposition of Shares acquired by exercise of an Incentive Stock Option which occurs within (a) two years from the date of granting (including the date the Option is modified, extended or renewed for purposes of Section 424(h) of the Code) such Option to such Holder, or (b) one year after the transfer of such Shares to such Holder.

## ARTICLE 8.

## AWARD OF RESTRICTED STOCK

## 8.1 Award of Restricted Stock.

- (a) The Administrator is authorized to grant Restricted Stock to Eligible Individuals, and shall determine the terms and conditions, including the restrictions applicable to each award of Restricted Stock, which terms and conditions shall not be inconsistent with the Plan, and may impose such conditions on the issuance of such Restricted Stock as it deems appropriate.
- (b) The Administrator shall establish the purchase price, if any, and form of payment for Restricted Stock; <u>provided</u>, <u>however</u>, that if a purchase price is charged, such purchase price shall be no less than the par value, if any, of the Shares to be purchased, unless otherwise permitted by Applicable Law. In all cases, legal consideration shall be required for each issuance of Restricted Stock.
- 8.2 <u>Rights as Stockholders</u>. Subject to Section 8.4, upon issuance of Restricted Stock, the Holder shall have, unless otherwise provided by the Administrator, all the rights of a stockholder with respect to said Shares, subject to the restrictions in the applicable Program or in each individual Award Agreement, including the right to receive all dividends and other distributions paid or made with respect to the Shares; <u>provided</u>, <u>however</u>, that, in the sole discretion

of the Administrator, any extraordinary distributions with respect to the Shares shall be subject to the restrictions set forth in Section 8.3. In addition, with respect to a share of Restricted Stock with performance-based vesting, dividends which are paid to other stockholders prior to vesting shall only be paid out to the Holder to the extent that the performance-based vesting conditions are subsequently satisfied and if/when the share of Restricted Stock vests.

- 8.3 Restrictions. All shares of Restricted Stock (including any shares received by Holders thereof with respect to shares of Restricted Stock as a result of stock dividends, stock splits or any other form of recapitalization) shall, in the terms of the applicable Program or in each individual Award Agreement, be subject to such restrictions and vesting requirements as the Administrator shall provide. Such restrictions may include, without limitation, restrictions concerning voting rights and transferability and such restrictions may lapse separately or in combination at such times and pursuant to such circumstances or based on such criteria as selected by the Administrator, including, without limitation, criteria based on the Holder's duration of employment, directorship or consultancy with the Company, the Performance Criteria, Company performance, individual performance or other criteria selected by the Administrator. By action taken after the Restricted Stock is issued, the Administrator may, on such terms and conditions as it may determine to be appropriate, accelerate the vesting of such Restricted Stock by removing any or all of the restrictions imposed by the terms of the applicable Program or Award Agreement. Restricted Stock may not be sold or encumbered until all restrictions are terminated or expire.
- 8.4 Repurchase or Forfeiture of Restricted Stock. Except as otherwise determined by the Administrator at the time of the grant of the Award or thereafter, if no price was paid by the Holder for the Restricted Stock, upon a Termination of Service during the applicable restriction period, the Holder's rights in unvested Restricted Stock then subject to restrictions shall lapse, and such Restricted Stock shall be surrendered to the Company and cancelled without consideration. If a price was paid by the Holder for the Restricted Stock, upon a Termination of Service during the applicable restriction period, the Company shall have the right to repurchase from the Holder the unvested Restricted Stock then subject to restrictions at a cash price per share equal to the price paid by the Holder for such Restricted Stock or such other amount as may be specified in the applicable Program or Award Agreement. Notwithstanding the foregoing, the Administrator, in its sole discretion, may provide that upon certain events, including a Change in Control, the Holder's death, retirement or disability or any other specified Termination of Service or any other event, the Holder's rights in unvested Restricted Stock shall not lapse, such Restricted Stock shall vest and, if applicable, the Company shall not have a right of repurchase.
- 8.5 <u>Certificates for Restricted Stock</u>. Restricted Stock granted pursuant to the Plan may be evidenced in such manner as the Administrator shall determine. Certificates or book entries evidencing shares of Restricted Stock shall include an appropriate legend referring to the terms, conditions, and restrictions applicable to such Restricted Stock. The Company, in its sole discretion, may (a) retain physical possession of any stock certificate evidencing shares of Restricted Stock until the restrictions thereon shall have lapsed and/or (b) require that the stock certificates evidencing shares of Restricted Stock be held in custody by a designated escrow agent (which may but need not be the Company) until the restrictions thereon shall have lapsed, and that the Holder deliver a stock power, endorsed in blank, relating to such Restricted Stock.
- 8.6 Section 83(b) Election. If a Holder makes an election under Section 83(b) of the Code to be taxed with respect to the Restricted Stock as of the date of transfer of the Restricted Stock rather than as of the date or dates upon which the Holder would otherwise be taxable under Section 83(a) of the Code, the Holder shall be required to deliver a copy of such election to the Company promptly after filing such election with the Internal Revenue Service along with proof of the timely filing thereof with the Internal Revenue Service.

#### ARTICLE 9.

## AWARD OF RESTRICTED STOCK UNITS

- 9.1 <u>Grant of Restricted Stock Units</u>. The Administrator is authorized to grant Awards of Restricted Stock Units to any Eligible Individual selected by the Administrator in such amounts and subject to such terms and conditions as determined by the Administrator.
- 9.2 Term. Except as otherwise provided herein, the term of a Restricted Stock Unit award shall be set by the Administrator in its sole discretion.
- 9.3 <u>Purchase Price</u>. The Administrator shall specify the purchase price, if any, to be paid by the Holder to the Company with respect to any Restricted Stock Unit award; <u>provided</u>, <u>however</u>, that value of the consideration shall not be less than the par value of a Share, unless otherwise permitted by Applicable Law.
- 9.4 <u>Vesting of Restricted Stock Units</u>. At the time of grant, the Administrator shall specify the date or dates on which the Restricted Stock Units shall become fully vested and nonforfeitable, and may specify such conditions to vesting as it deems appropriate, including, without limitation, vesting based upon the Holder's duration of service to the Company or any Affiliate, one or more Performance Criteria, Company performance, individual performance or other specific criteria, in each case on a specified date or dates or over any period or periods, as determined by the Administrator.
- 9.5 Maturity and Payment. At the time of grant, the Administrator shall specify the maturity date applicable to each grant of Restricted Stock Units, which shall be no earlier than the vesting date or dates of the Award and may be determined at the election of the Holder (if permitted by the applicable Award Agreement); provided that, except as otherwise determined by the Administrator, set forth in any applicable Award Agreement, and subject to compliance with Section 409A of the Code, in no event shall the maturity date relating to each Restricted Stock Unit occur following the later of (a) the 15th day of the third month following the end of calendar year in which the applicable portion of the Restricted Stock Unit vests; or (b) the 15th day of the third month following the end of the Company's fiscal year in which the applicable portion of the Restricted Stock Unit vests. On the maturity date, the Company shall, subject to Section 12.4(e), transfer to the Holder one unrestricted, fully transferable Share for each Restricted Stock Unit scheduled to be paid out on such date and not previously forfeited, or in the sole discretion of the Administrator, an amount in cash equal to the Fair Market Value of such Shares on the maturity date or a combination of cash and Common Stock as determined by the Administrator.
- 9.6 <u>Payment upon Termination of Service</u>. An Award of Restricted Stock Units shall only be payable while the Holder is an Employee, a Consultant or a member of the Board, as applicable; <u>provided</u>, <u>however</u>, that the Administrator, in its sole discretion, may provide (in an Award Agreement or otherwise) that a Restricted Stock Unit award may be paid subsequent to a Termination of Service in certain events, including a Change in Control, the Holder's death, retirement or disability or any other specified Termination of Service.
- 9.7 No Rights as a Stockholder. Unless otherwise determined by the Administrator, a Holder of Restricted Stock Units shall possess no incidents of ownership with respect to the Shares represented by such Restricted Stock Units, unless and until such Shares are transferred to the Holder pursuant to the terms of this Plan and the Award Agreement.

#### ARTICLE 10.

# AWARD OF PERFORMANCE AWARDS, DIVIDEND EQUIVALENTS, STOCK PAYMENTS, DEFERRED STOCK UNITS

# 10.1 Performance Awards.

- (a) The Administrator is authorized to grant Performance Awards, including Awards of Performance Stock Units, to any Eligible Individual and to determine whether such Performance Awards shall be Performance-Based Compensation. The value of Performance Awards, including Performance Stock Units, may be linked to any one or more of the Performance Criteria or other specific criteria determined by the Administrator, in each case on a specified date or dates or over any period or periods and in such amounts as may be determined by the Administrator. Performance Awards, including Performance Stock Unit awards may be paid in cash, Shares, or a combination of cash and Shares, as determined by the Administrator.
- (b) Without limiting Section 10.1(a), the Administrator may grant Performance Awards to any Eligible Individual in the form of a cash bonus payable upon the attainment of objective Performance Goals, or such other criteria, whether or not objective, which are established by the Administrator, in each case on a specified date or dates or over any period or periods determined by the Administrator. Any such bonuses paid to a Holder which are intended to be Performance-Based Compensation shall be based upon objectively determinable bonus formulas established in accordance with the provisions of Article 5.

# 10.2 <u>Dividend Equivalents</u>.

- (a) Dividend Equivalents may be granted by the Administrator based on dividends declared on the Common Stock, to be credited as of dividend payment dates with respect to dividends with record dates that occur during the period between the date an Award is granted to a Holder and the date such Award vests, is exercised, is distributed or expires, as determined by the Administrator. Such Dividend Equivalents shall be converted to cash or additional Shares by such formula and at such time and subject to such restrictions and limitations as may be determined by the Administrator. In addition, Dividend Equivalents with respect to an Award with performance-based vesting that are based on dividends paid to other stockholders prior to the vesting of such Award shall only be paid out to the Holder to the extent that the performance-based vesting conditions are subsequently satisfied and if/when the Award vests.
  - (b) Notwithstanding the foregoing, no Dividend Equivalents shall be payable with respect to Options or Stock Appreciation Rights.
- 10.3 Stock Payments. The Administrator is authorized to make Stock Payments to any Eligible Individual. The number or value of Shares of any Stock Payment shall be determined by the Administrator and may be based upon one or more Performance Criteria or any other specific criteria, including service to the Company or any Affiliate, determined by the Administrator. Shares underlying a Stock Payment which is subject to a vesting schedule or other conditions or criteria set by the Administrator shall not be issued until those conditions have been satisfied. Unless otherwise provided by the Administrator, a Holder of a Stock Payment shall have no rights as a Company stockholder with respect to such Stock Payment until such time as the Stock Payment has vested and the Shares underlying the Award have been issued to the Holder. Stock Payments may, but are not required to, be made in lieu of base salary, bonus, fees or other cash compensation otherwise payable to such Eligible Individual.
- 10.4 <u>Deferred Stock Units</u>. The Administrator is authorized to grant Deferred Stock Units to any Eligible Individual. The number of Deferred Stock Units shall be determined by the Administrator and may (but is not required to) be based on one or more Performance Criteria or other specific criteria, including service to the Company or any Affiliate, as the Administrator determines, in each case on a specified date or dates or over any period or periods determined by the Administrator. Each Deferred Stock Unit shall entitle the Holder thereof to receive one Share on the date the Deferred Stock Unit becomes vested or upon a specified settlement date thereafter (which settlement date may (but is not required to) be the date of the Holder's Termination of Service). Shares underlying a Deferred Stock Unit award which is subject to a vesting schedule or other conditions or criteria set by the Administrator shall not be

issued until on or following the date that those conditions and criteria have been satisfied. Unless otherwise provided by the Administrator, a Holder of Deferred Stock Units shall have no rights as a Company stockholder with respect to such Deferred Stock Units until such time as the Award has vested and any other applicable conditions and/or criteria have been satisfied and the Shares underlying the Award have been issued to the Holder.

- 10.5 <u>Term</u>. The term of a Performance Award, Dividend Equivalent award, Stock Payment award, and/or Deferred Stock Unit award shall be established by the Administrator in its sole discretion.
- 10.6 <u>Purchase Price</u>. The Administrator may establish the purchase price of a Performance Award, Shares distributed as a Stock Payment award, Shares distributed pursuant to a Deferred Stock Unit award; <u>provided</u>, <u>however</u>, that value of the consideration shall not be less than the par value of a Share, unless otherwise permitted by Applicable Law.
- 10.7 <u>Termination of Service</u>. A Performance Award, Stock Payment award, Dividend Equivalent award, and/or Deferred Stock Unit award is distributable only while the Holder is an Employee, Director or Consultant, as applicable. The Administrator, however, in its sole discretion, may provide that the Performance Award, Dividend Equivalent award, Stock Payment award, and/or Deferred Stock Unit award may be distributed subsequent to a Termination of Service in certain events, including a Change in Control, the Holder's death, retirement or disability or any other specified Termination of Service.

#### ARTICLE 11.

## AWARD OF STOCK APPRECIATION RIGHTS

## 11.1 Grant of Stock Appreciation Rights.

- (a) The Administrator is authorized to grant Stock Appreciation Rights to Eligible Individuals from time to time, in its sole discretion, on such terms and conditions as it may determine, which shall not be inconsistent with the Plan.
- (b) A Stock Appreciation Right shall entitle the Holder (or other person entitled to exercise the Stock Appreciation Right pursuant to the Plan) to exercise all or a specified portion of the Stock Appreciation Right (to the extent then exercisable pursuant to its terms) and to receive from the Company an amount determined by multiplying the difference obtained by subtracting the exercise price per share of the Stock Appreciation Right from the Fair Market Value on the date of exercise of the Stock Appreciation Right by the number of Shares with respect to which the Stock Appreciation Right shall have been exercised, subject to any limitations the Administrator may impose. Except as described in (c) below, the exercise price per Share subject to each Stock Appreciation Right shall be set by the Administrator, but shall not be less than 100% of the Fair Market Value on the date the Stock Appreciation Right is granted.
- (c) Notwithstanding the foregoing provisions of Section 11.1(b) to the contrary, in the case of a Stock Appreciation Right that is a Substitute Award, the price per share of the Shares subject to such Stock Appreciation Right may be less than 100% of the Fair Market Value per share on the date of grant; provided that the excess of: (i) the aggregate Fair Market Value (as of the date such Substitute Award is granted) of the Shares subject to the Substitute Award, over (ii) the aggregate exercise price thereof does not exceed the excess of: (x) the aggregate fair market value (as of the time immediately preceding the transaction giving rise to the Substitute Award, such fair market value to be determined by the Administrator) of the shares of the predecessor entity that were subject to the grant assumed or substituted for by the Company, over (y) the aggregate exercise price of such shares.

# 11.2 Stock Appreciation Right Vesting.

(a) The period during which the right to exercise, in whole or in part, a Stock Appreciation Right vests in the Holder shall be set by the Administrator and the Administrator may determine that a Stock Appreciation Right

may not be exercised in whole or in part for a specified period after it is granted. Such vesting may be based on service with the Company or any Affiliate, any of the Performance Criteria, or any other criteria selected by the Administrator. Except as limited by the Plan, at any time after grant of a Stock Appreciation Right, the Administrator, in its sole discretion and subject to whatever terms and conditions it selects, may accelerate the period during which a Stock Appreciation Right vests.

- (b) No portion of a Stock Appreciation Right which is unexercisable at a Holder's Termination of Service shall thereafter become exercisable, except as may be otherwise provided by the Administrator in the applicable Program, the Award Agreement evidencing the grant of a Stock Appreciation Right, or by action of the Administrator following the grant of the Stock Appreciation Right.
- 11.3 <u>Manner of Exercise</u>. All or a portion of an exercisable Stock Appreciation Right shall be deemed exercised upon delivery of all of the following to the Secretary of the Company, the stock administrator of the Company, or such other person or entity designated by the Administrator, or his, her or its office, as applicable:
- (a) A written or electronic notice complying with the applicable rules established by the Administrator stating that the Stock Appreciation Right, or a portion thereof, is exercised. The notice shall be signed by the Holder or other person then entitled to exercise the Stock Appreciation Right or such portion of the Stock Appreciation Right;
- (b) Such representations and documents as the Administrator, in its sole discretion, deems necessary or advisable to effect compliance with Applicable Law. The Administrator, in its sole discretion, may also take whatever additional actions it deems appropriate to effect such compliance, including, without limitation, placing legends on share certificates and issuing stop-transfer notices to agents and registrars;
- (c) In the event that the Stock Appreciation Right shall be exercised pursuant to this Section 11.3 by any person or persons other than the Holder, appropriate proof of the right of such person or persons to exercise the Stock Appreciation Right, as determined in the sole discretion of the Administrator; and
- (d) Full payment of the exercise price and applicable withholding taxes to the stock administrator of the Company for the Shares with respect to which the Stock Appreciation Right, or portion thereof, is exercised, in a manner permitted by Sections 12.1 and 12.2.
- 11.4 <u>Stock Appreciation Right Term.</u> The term of each Stock Appreciation Right (the "<u>Stock Appreciation Right Term</u>") shall be set by the Administrator in its sole discretion; <u>provided, however</u>, that the Stock Appreciation Right Term shall not be more than ten (10) years from the date the Stock Appreciation Right is granted. The Administrator shall determine the time period, including the time period following a Termination of Service, during which the Holder has the right to exercise the vested Stock Appreciation Rights, which time period may not extend beyond the last day of the Stock Appreciation Right Term applicable to such Stock Appreciation Right. Except as limited by the requirements of Section 409A of the Code and regulations and rulings thereunder and the first sentence of this Section 11.4, the Administrator may extend the Stock Appreciation Right Term of any outstanding Stock Appreciation Right, and may extend the time period during which vested Stock Appreciation Rights may be exercised, in connection with any Termination of Service of the Holder, and may amend, subject to Section 14.1, any other term or condition of such Stock Appreciation Right relating to such a Termination of Service.
- 11.5 <u>Payment</u>. Payment of the amounts payable with respect to Stock Appreciation Rights pursuant to this Article 11 shall be in cash, Shares (based on its Fair Market Value as of the date the Stock Appreciation Right is exercised), or a combination of both, as determined by the Administrator.

#### ARTICLE 12.

#### ADDITIONAL TERMS OF AWARDS

12.1 Payment. The Administrator shall determine the methods by which payments by any Holder with respect to any Awards granted under the Plan shall be made, including, without limitation: (a) cash or check, (b) Shares (including, in the case of payment of the exercise price of an Award, Shares issuable pursuant to the exercise of the Award) or Shares held for such period of time as may be required by the Administrator in order to avoid adverse accounting consequences, in each case, having a Fair Market Value on the date of delivery equal to the aggregate payments required, (c) delivery of a written or electronic notice that the Holder has placed a market sell order with a broker acceptable to the Company with respect to Shares then issuable upon exercise or vesting of an Award, and that the broker has been directed to pay a sufficient portion of the net proceeds of the sale to the Company in satisfaction of the aggregate payments required; provided that payment of such proceeds is then made to the Company upon settlement of such sale, or (d) other form of legal consideration acceptable to the Administrator in its sole discretion. The Administrator shall also determine the methods by which Shares shall be delivered or deemed to be delivered to Holders. Notwithstanding any other provision of the Plan to the contrary, no Holder who is a Director or an "executive officer" of the Company within the meaning of Section 13(k) of the Exchange Act shall be permitted to make payment with respect to any Awards granted under the Plan, or continue any extension of credit with respect to such payment, with a loan from the Company or a loan arranged by the Company in violation of Section 13(k) of the Exchange Act.

12.2 Tax Withholding. The Company or any Affiliate shall have the authority and the right to deduct or withhold, or require a Holder to remit to the Company, an amount sufficient to satisfy federal, state, local and foreign taxes (including the Holder's FICA, employment tax or other social security contribution obligation) required by law to be withheld with respect to any taxable event concerning a Holder arising as a result of the Plan. The Administrator, in its sole discretion and in satisfaction of the foregoing requirement or in satisfaction of any additional tax withholding, cause the Company to, or allow a Holder to elect to have the Company withhold Shares otherwise issuable under an Award (or allow the surrender of Shares). For Awards outstanding as of the Effective Date that are intended to qualify as Performance-Based Compensation, the number of Shares which may be so withheld or surrendered shall be limited to the number of Shares which have a fair market value on the date of withholding or repurchase equal to the aggregate amount of such liabilities based on the minimum statutory withholding rates for federal, state, local and foreign income tax and payroll tax purposes that are applicable to such supplemental taxable income. For all other Awards (including all other Awards outstanding as of the Effective Date or granted after the Effective Date), the number of Shares which may be so withheld or surrendered shall be limited to the number of Shares which have a fair market value on the date of withholding or repurchase no greater than the aggregate amount of such liabilities based on the maximum individual statutory withholding rates for the applicable jurisdictions. The Administrator shall determine the fair market value of the Shares, consistent with applicable provisions of the Code, for tax withholding obligations due in connection with a broker-assisted cashless Option or Stock Appreciation Right exercise involving the sale of Shares to pay the Option or Stock Appreciation Right exercise price

# 12.3 Transferability of Awards.

- (a) Except as otherwise provided in Section 12.3(b) and 12.3(c):
- (i) No Award under the Plan may be sold, pledged, assigned or transferred in any manner other than by will or the laws of descent and distribution or, subject to the consent of the Administrator, pursuant to a DRO, unless and until such Award has been exercised, or the Shares underlying such Award have been issued, and all restrictions applicable to such Shares have lapsed;
- (ii) No Award or interest or right therein shall be liable for the debts, contracts or engagements of the Holder or the Holder's successors in interest or shall be subject to disposition by transfer, alienation, anticipation, pledge, hypothecation, encumbrance, assignment or any other means whether such disposition be voluntary or involuntary or by operation of law by judgment, levy, attachment, garnishment or any other legal or equitable proceedings (including bankruptcy), and any attempted disposition thereof shall be null and void and of no effect, except to the extent that such disposition is permitted by Section 12.3(a)(i); and

- (iii) During the lifetime of the Holder, only the Holder may exercise an Award (or any portion thereof) granted to such Holder under the Plan, unless it has been disposed of pursuant to a DRO; after the death of the Holder, any exercisable portion of an Award may, prior to the time when such portion becomes unexercisable under the Plan or the applicable Program or Award Agreement, be exercised by the Holder's personal representative or by any person empowered to do so under the deceased Holder's will or under the then-applicable laws of descent and distribution.
- (b) Notwithstanding Section 12.3(a), the Administrator, in its sole discretion, may determine to permit a Holder to transfer an Award other than an Incentive Stock Option to any one or more Permitted Transferees, subject to the following terms and conditions: (i) an Award transferred to a Permitted Transferee shall not be assignable or transferable by the Permitted Transferee other than by will or the laws of descent and distribution or pursuant to a DRO; (ii) an Award transferred to a Permitted Transferee shall continue to be subject to all the terms and conditions of the Award as applicable to the original Holder (other than the ability to further transfer the Award); (iii) the Holder and the Permitted Transferee shall execute any and all documents requested by the Administrator, including, without limitation documents to (A) confirm the status of the transferee as a Permitted Transferee, (B) satisfy any requirements for an exemption for the transfer under Applicable Law and (C) evidence the transfer; and (iv) any transfer of an Award to a Permitted Transferee shall be without consideration, except as required by Applicable Law.
- (c) Notwithstanding Section 12.3(a), a Holder may, in the manner determined by the Administrator, designate a beneficiary to exercise the rights of the Holder and to receive any distribution with respect to any Award upon the Holder's death. A beneficiary, legal guardian, legal representative, or other person claiming any rights pursuant to the Plan is subject to all terms and conditions of the Plan and any Program or Award Agreement applicable to the Holder, except to the extent the Plan, the Program and the Award Agreement otherwise provide, and to any additional restrictions deemed necessary or appropriate by the Administrator. If the Holder is married or a domestic partner in a domestic partnership qualified under Applicable Law and resides in a community property state, a designation of a person other than the Holder's spouse or domestic partner, as applicable, as the Holder's beneficiary with respect to more than 50% of the Holder's interest in the Award shall not be effective without the prior written or electronic consent of the Holder's spouse or domestic partner. If no beneficiary has been designated or survives the Holder, payment shall be made to the person entitled thereto pursuant to the Holder's will or the laws of descent and distribution. Subject to the foregoing, a beneficiary designation may be changed or revoked by a Holder at any time; provided that the change or revocation is filed with the Administrator prior to the Holder's death.

#### 12.4 Conditions to Issuance of Shares.

- (a) Notwithstanding anything herein to the contrary, the Company shall not be required to issue or deliver any certificates or make any book entries evidencing Shares pursuant to the exercise of any Award, unless and until the Board or the Committee has determined, with advice of counsel, that the issuance of such Shares is in compliance with Applicable Law and the Shares are covered by an effective registration statement or applicable exemption from registration. In addition to the terms and conditions provided herein, the Board or the Committee may require that a Holder make such reasonable covenants, agreements and representations as the Board or the Committee, in its sole discretion, deems advisable in order to comply with Applicable Law.
- (b) All share certificates delivered pursuant to the Plan and all Shares issued pursuant to book entry procedures are subject to any stop-transfer orders and other restrictions as the Administrator deems necessary or advisable to comply with Applicable Law. The Administrator may place legends on any share certificate or book entry to reference restrictions applicable to the Shares.
- (c) The Administrator shall have the right to require any Holder to comply with any timing or other restrictions with respect to the settlement, distribution or exercise of any Award, including a window-period limitation, as may be imposed in the sole discretion of the Administrator.

- (d) No fractional Shares shall be issued and the Administrator, in its sole discretion, shall determine whether cash shall be given in lieu of fractional Shares or whether such fractional Shares shall be eliminated by rounding down.
- (e) Notwithstanding any other provision of the Plan, unless otherwise determined by the Administrator or required by Applicable Law, the Company shall not deliver to any Holder certificates evidencing Shares issued in connection with any Award and instead such Shares shall be recorded in the books of the Company (or, as applicable, its transfer agent or stock plan administrator).
- 12.5 <u>Forfeiture and Claw-Back Provisions</u>. Pursuant to its general authority to determine the terms and conditions applicable to Awards under the Plan, the Administrator shall have the right to provide, in an Award Agreement or otherwise, or to require a Holder to agree by separate written or electronic instrument, that:
- (a) (i) Any proceeds, gains or other economic benefit actually or constructively received by the Holder upon any receipt or exercise of the Award, or upon the receipt or resale of any Shares underlying the Award, shall be paid to the Company, and (ii) the Award shall terminate and any unexercised portion of the Award (whether or not vested) shall be forfeited, if (x) a Termination of Service occurs prior to a specified date, or within a specified time period following receipt or exercise of the Award, or (y) the Holder at any time, or during a specified time period, engages in any activity in competition with the Company, or which is inimical, contrary or harmful to the interests of the Company, as further defined by the Administrator or (z) the Holder incurs a Termination of Service for "cause" (as such term is defined in the sole discretion of the Administrator, or as set forth in a written agreement relating to such Award between the Company and the Holder); and
- (b) All Awards (including any proceeds, gains or other economic benefit actually or constructively received by the Holder upon any receipt or exercise of any Award or upon the receipt or resale of any Shares underlying the Award) shall be subject to the provisions of any claw-back policy implemented by the Company, including, without limitation, any claw-back policy adopted to comply with the requirements of Applicable Law, including without limitation the Dodd-Frank Wall Street Reform and Consumer Protection Act and any rules or regulations promulgated thereunder, to the extent set forth in such claw-back policy and/or in the applicable Award Agreement.
- 12.6 <u>Prohibition on Repricing</u>. Subject to Section 14.2, the Administrator shall not, without the approval of the stockholders of the Company, (i) authorize the amendment of any outstanding Option or Stock Appreciation Right to reduce its price per share, (ii) cancel any Option or Stock Appreciation Right in exchange for cash or another Award when the Option or Stock Appreciation Right price per share exceeds the Fair Market Value of the underlying Shares, or (iii) take any other action with respect to an Option or Stock Appreciation Right that would be treated as a repricing under the rules and regulations of the principal United States national securities exchange on which the Shares are traded.
- 12.7 <u>Data Privacy</u>. As a condition for receiving any Award, each Holder explicitly and unambiguously consents to the collection, use and transfer, in electronic or other form, of personal data as described in this Section 12.7 by and among the Company and its Subsidiaries and Affiliates exclusively for implementing, administering and managing the Holder's participation in the Plan. The Company and its Subsidiaries and Affiliates may hold certain personal information about a Holder, including the Holder's name, address and telephone number; birthdate; social security, insurance number or other identification number; salary; nationality; job title(s); any Shares held in the Company or its Subsidiaries and Affiliates; and Award details, to implement, manage and administer the Plan and Awards (the "<u>Data</u>"). The Company and its Subsidiaries and Affiliates may transfer the Data amongst themselves as necessary to implement, administer and manage a Holder's participation in the Plan, and the Company and its Subsidiaries and Affiliates may transfer the Data to third parties assisting the Company with Plan implementation, administration and management. These recipients may be located in the Holder's country, or elsewhere, and the Holder's country may have different data privacy laws and protections than the recipients' country. By accepting an Award, each Holder authorizes such recipients to receive, possess, use, retain and transfer the Data, in electronic or other form, to implement, administer and manage the Holder's participation in the Plan, including any required Data transfer to a broker or other third party with whom the Company or the Holder may elect to deposit any Shares. The Data related to a Holder will be held only as long as necessary to implement, administer, and manage the Holder's participation in the Plan. A

Holder may, at any time, view the Data that the Company holds regarding such Holder, request additional information about the storage and processing of the Data regarding such Holder, recommend any necessary corrections to the Data regarding the Holder or refuse or withdraw the consents in this Section 12.7 in writing, without cost, by contacting the local human resources representative. The Company may cancel Holder's ability to participate in the Plan and, in the Administrator's sole discretion, the Holder may forfeit any outstanding Awards if the Holder refuses or withdraws the consents in this Section 12.7. For more information on the consequences of refusing or withdrawing consent, Holders may contact their local human resources representative.

# ARTICLE 13.

#### ADMINISTRATION

13.1 Administrator. The Committee (or another committee or a subcommittee of the Board assuming the functions of the Committee under the Plan) shall administer the Plan (except as otherwise permitted herein). To the extent necessary to comply with Rule 16b-3 of the Exchange Act, and with respect to Awards that are intended to be Performance-Based Compensation, including Options and Stock Appreciation Rights, then the Committee (or another committee or subcommittee of the Board assuming the functions of the Committee under the Plan) shall take all action with respect to such Awards, and the individuals taking such action shall consist solely of two or more Non-Employee Directors appointed by and holding office at the pleasure of the Board, each of whom is intended to qualify as both a "non-employee director" as defined by Rule 16b-3 of the Exchange Act or any successor rule and an "outside director" for purposes of Section 162(m) of the Code. Additionally, to the extent required by Applicable Law, each of the individuals constituting the Committee (or another committee or subcommittee of the Board assuming the functions of the Committee under the Plan) shall be an "independent director" under the rules of any securities exchange or automated quotation system on which the Shares are listed, quoted or traded. Notwithstanding the foregoing, any action taken by the Committee shall be valid and effective, whether or not members of the Committee at the time of such action are later determined not to have satisfied the requirements for membership set forth in this Section 13.1 or otherwise provided in any charter of the Committee. Except as may otherwise be provided in any charter of the Committee, appointment of Committee members shall be effective upon acceptance of appointment. Committee members may resign at any time by delivering written or electronic notice to the Board. Vacancies in the Committee may only be filled by the Board. Notwithstanding the foregoing, (a) the full Board, acting by a majority of its members in office, shall conduct the general administration of the Plan with respect to Awards granted to Non-Employee Directors and, with respect to such Awards, the terms "Administrator" and "Committee" as used in the Plan shall be deemed to refer to the Board and (b) the Board or Committee may delegate its authority hereunder to the extent permitted by Section 13.6.

13.2 <u>Duties and Powers of Committee</u>. It shall be the duty of the Committee to conduct the general administration of the Plan in accordance with its provisions. The Committee shall have the power to interpret the Plan, the Program and the Award Agreement, and to adopt such rules for the administration, interpretation and application of the Plan as are not inconsistent therewith, to interpret, amend or revoke any such rules and to amend any Program or Award Agreement; <u>provided</u> that the rights or obligations of the Holder of the Award that is the subject of any such Program or Award Agreement are not affected adversely by such amendment, unless the consent of the Holder is obtained or such amendment is otherwise permitted under Section 12.5 or Section 14.10. Any such grant or award under the Plan need not be the same with respect to each Holder. Any such interpretations and rules with respect to Incentive Stock Options shall be consistent with the provisions of Section 422 of the Code. In its sole discretion, the Board may at any time and from time to time exercise any and all rights and duties of the Committee under the Plan except with respect to matters which under Rule 16b-3 under the Exchange Act or any successor rule, or Section 162(m) of the Code, or any regulations or rules issued thereunder, or the rules of any securities exchange or automated quotation system on which the Shares are listed, quoted or traded are required to be determined in the sole discretion of the Committee.

13.3 <u>Action by the Committee</u>. Unless otherwise established by the Board or in any charter of the Committee, a majority of the Committee shall constitute a quorum and the acts of a majority of the members present at any meeting at which a quorum is present, and acts approved in writing by all members of the Committee in lieu of a meeting, shall

be deemed the acts of the Committee. Each member of the Committee is entitled to, in good faith, rely or act upon any report or other information furnished to that member by any officer or other employee of the Company or any Affiliate, the Company's independent certified public accountants, or any executive compensation consultant or other professional retained by the Company to assist in the administration of the Plan.

- 13.4 <u>Authority of Administrator</u>. Subject to the Company's Bylaws, the Committee's Charter and any specific designation in the Plan, the Administrator has the exclusive power, authority and sole discretion to:
  - (a) Designate Eligible Individuals to receive Awards;
  - (b) Determine the type or types of Awards to be granted to each Eligible Individual;
  - (c) Determine the number of Awards to be granted and the number of Shares to which an Award will relate;
- (d) Determine the terms and conditions of any Award granted pursuant to the Plan, including, but not limited to, the exercise price, grant price, purchase price, any Performance Criteria, any restrictions or limitations on the Award, any schedule for vesting, lapse of forfeiture restrictions or restrictions on the exercisability of an Award, and accelerations or waivers thereof, and any provisions related to non-competition and recapture of gain on an Award, based in each case on such considerations as the Administrator in its sole discretion determines;
- (e) Determine whether, to what extent, and pursuant to what circumstances an Award may be settled in, or the exercise price of an Award may be paid in cash, Shares, other Awards, or other property, or an Award may be canceled, forfeited, or surrendered;
  - (f) Prescribe the form of each Award Agreement, which need not be identical for each Holder;
  - (g) Decide all other matters that must be determined in connection with an Award;
  - (h) Establish, adopt, or revise any rules and regulations as it may deem necessary or advisable to administer the Plan;
  - (i) Interpret the terms of, and any matter arising pursuant to, the Plan, any Program or any Award Agreement;
- (j) Make all other decisions and determinations that may be required pursuant to the Plan or as the Administrator deems necessary or advisable to administer the Plan; and
- (k) Accelerate wholly or partially the vesting or lapse of restrictions of any Award or portion thereof at any time after the grant of an Award, subject to whatever terms and conditions it selects and Section 14.2.
- 13.5 <u>Decisions Binding</u>. The Administrator's interpretation of the Plan, any Awards granted pursuant to the Plan, any Program, any Award Agreement and all decisions and determinations by the Administrator with respect to the Plan are final, binding and conclusive on all parties.
- 13.6 <u>Delegation of Authority</u>. To the extent permitted by Applicable Law, the Board or Committee may from time to time delegate to a committee of one or more members of the Board or one or more officers of the Company the authority to grant or amend Awards or to take other administrative actions pursuant to this Article 13; <u>provided, however</u>, that in no event shall an officer of the Company be delegated the authority to grant awards to, or amend awards held by, the following individuals: (a) individuals who are subject to Section 16 of the Exchange Act, (b) Covered Employees or (c) officers of the Company (or Directors) to whom authority to grant or amend Awards has been delegated hereunder; <u>provided, further</u>, that any delegation of administrative authority shall only be permitted to the extent it is permissible under Section 162(m) of the Code and other Applicable Law. Any delegation hereunder shall be subject to the restrictions and limits that the Board or Committee specifies at the time of such delegation, and the Board may at any time rescind the authority so delegated or appoint a new delegatee. At all times, the delegatee

appointed under this Section 13.6 shall serve in such capacity at the pleasure of the Board and the Committee, as applicable, and the Board or the Committee may abolish any committee at any time and/or re-vest in itself any previously delegated authority.

## ARTICLE 14.

## MISCELLANEOUS PROVISIONS

14.1 Amendment, Suspension or Termination of the Plan. Except as otherwise provided in this Section 14.1, the Plan may be wholly or partially amended or otherwise modified, suspended or terminated at any time or from time to time by the Board or the Committee. However, without approval of the Company's stockholders given within twelve (12) months before or after the action by the Administrator, no action of the Administrator may, except as provided in Section 14.2, (a) increase the limits imposed in Section 3.1 on the maximum number of Shares which may be issued under the Plan or increase the Director Limit, (b) reduce the price per share of any outstanding Option or Stock Appreciation Right granted under the Plan or take any action prohibited under Section 12.6, or (c) cancel any Option or Stock Appreciation Right in exchange for cash or another Award when the Option or Stock Appreciation Right price per share exceeds the Fair Market Value of the underlying Shares. Except as provided in Section 12.5 and Section 14.10, no amendment, suspension or termination of the Plan shall, without the consent of the Holder, impair any rights or obligations under any Award theretofore granted or awarded, unless the Award itself otherwise expressly so provides. No Awards may be granted or awarded during any period of suspension or after termination of the Plan, and notwithstanding anything herein to the contrary, in no event may any Award be granted under the Plan after the tenth (10th) anniversary of the Effective Date (the "Expiration Date"). Any Awards that are outstanding on the Expiration Date shall remain in force according to the terms of the Plan and the applicable Award Agreement.

## 14.2 Changes in Common Stock or Assets of the Company, Acquisition or Liquidation of the Company and Other Corporate Events.

(a) In the event of any stock dividend, stock split, combination or exchange of shares, merger, consolidation or other distribution (other than normal cash dividends) of Company assets to stockholders, or any other change affecting the Shares of the Company's stock or the share price of the Company's stock other than an Equity Restructuring, the Administrator may make equitable adjustments, if any, to reflect such change with respect to: (i) the aggregate number and kind of Shares that may be issued under the Plan (including, but not limited to, adjustments of the limitations in Sections 3.1 and 3.3 on the maximum number and kind of Shares which may be issued under the Plan, and adjustments of the Award Limit or Director Limit); (ii) the number and kind of Shares (or other securities or property) subject to outstanding Awards; (iii) the number and kind of Shares (or other securities or property) for which automatic grants are subsequently to be made to new and continuing Non-Employee Directors pursuant to Section 4.6; (iv) the terms and conditions of any outstanding Awards (including, without limitation, any applicable performance targets or criteria with respect thereto); and (v) the grant or exercise price per share for any outstanding Awards under the Plan. Any adjustment affecting an Award intended as Performance-Based Compensation shall be made consistent with the requirements of Section 162(m) of the Code.

(b) In the event of any transaction or event described in Section 14.2(a) or any unusual or nonrecurring transactions or events affecting the Company, any Affiliate of the Company, or the financial statements of the Company or any Affiliate, or of changes in Applicable Law or accounting principles, the Administrator, in its sole discretion, and on such terms and conditions as it deems appropriate, either by the terms of the Award or by action taken prior to the occurrence of such transaction or event and either automatically or upon the Holder's request, is hereby authorized to take any one or more of the following actions whenever the Administrator determines that such action is appropriate in order to prevent dilution or enlargement of the benefits or potential benefits intended to be made available under the Plan or with respect to any Award under the Plan, to facilitate such transactions or events or to give effect to such changes in laws, regulations or principles:

(i) To provide for either (A) termination of any such Award in exchange for an amount of cash, if any, equal to the amount that would have been attained upon the exercise of such Award or realization of the

Holder's rights (and, for the avoidance of doubt, if as of the date of the occurrence of the transaction or event described in this Section 14.2 the Administrator determines in good faith that no amount would have been attained upon the exercise of such Award or realization of the Holder's rights, then such Award may be terminated by the Company without payment) or (B) the replacement of such Award with other rights or property selected by the Administrator, in its sole discretion, having an aggregate value not exceeding the amount that could have been attained upon the exercise of such Award or realization of the Holder's rights had such Award been currently exercisable or payable or fully vested;

- (ii) To provide that such Award be assumed by the successor or survivor corporation, or a parent or subsidiary thereof, or shall be substituted for by similar options, rights or awards covering the stock of the successor or survivor corporation, or a parent or subsidiary thereof, with appropriate adjustments as to the number and kind of shares and prices;
- (iii) To make adjustments in the number and type of Shares of the Company's stock (or other securities or property) subject to outstanding Awards, and in the number and kind of outstanding Restricted Stock and/or in the terms and conditions of (including the grant or exercise price), and the criteria included in, outstanding Awards and Awards which may be granted in the future;
- (iv) To provide that such Award shall be exercisable or payable or fully vested with respect to all Shares covered thereby, notwithstanding anything to the contrary in the Plan or the applicable Program or Award Agreement; and
  - (v) To provide that the Award cannot vest, be exercised or become payable after such event.
- (c) In connection with the occurrence of any Equity Restructuring, and notwithstanding anything to the contrary in Section 14.2(a) and 14.2(b):
- (i) The number and type of securities subject to each outstanding Award and the exercise price or grant price thereof, if applicable, shall be equitably adjusted; and/or
- (ii) The Administrator shall make such equitable adjustments, if any, as the Administrator, in its sole discretion, may deem appropriate to reflect such Equity Restructuring with respect to the aggregate number and kind of Shares that may be issued under the Plan (including, but not limited to, adjustments of the limitations in Sections 3.1 and 3.3 on the maximum number and kind of Shares which may be issued under the Plan, and adjustments of the Award Limit or Director Limit). The adjustments provided under this Section 14.2(c) shall be nondiscretionary and shall be final and binding on the affected Holder and the Company.
- (d) Notwithstanding any other provision of the Plan, in the event of a Change in Control, each outstanding Award shall continue in effect or be assumed or an equivalent Award substituted by the successor corporation or a parent or subsidiary of the successor corporation.
- (e) In the event that the successor corporation in a Change in Control refuses to assume or substitute for the Award, the Administrator may cause any or all of such Awards to become fully exercisable immediately prior to the consummation of such transaction and all forfeiture restrictions on any or all of such Awards to lapse. If an Award is exercisable in lieu of assumption or substitution in the event of a Change in Control, the Administrator shall notify the Holder that the Award shall be fully exercisable for a period of fifteen (15) days from the date of such notice, contingent upon the occurrence of the Change in Control, and the Award shall terminate upon the expiration of such period.
- (f) For the purposes of this Section 14.2, an Award shall be considered assumed if, following the Change in Control, the Award confers the right to purchase or receive, for each Share subject to the Award immediately prior to the Change in Control, the consideration (whether stock, cash, or other securities or property) received in the Change in Control by holders of Common Stock for each Share held on the effective date of the transaction (and if holders were offered a choice of consideration, the type of consideration chosen by the holders of a majority of the

outstanding Shares); provided, however, that if such consideration received in the Change in Control was not solely common stock of the successor corporation or its parent, the Administrator may, with the consent of the successor corporation, provide for the consideration to be received upon the exercise of the Award, for each Share subject to an Award, to be solely common stock of the successor corporation or its parent equal in fair market value to the per-share consideration received by holders of Common Stock in the Change in Control.

- (g) The Administrator, in its sole discretion, may include such further provisions and limitations in any Award, agreement or certificate, as it may deem equitable and in the best interests of the Company that are not inconsistent with the provisions of the Plan.
- (h) With respect to Awards which are granted to Covered Employees and are intended to qualify as Performance-Based Compensation, no adjustment or action described in this Section 14.2 or in any other provision of the Plan shall be authorized to the extent that such adjustment or action would cause such Award to fail to so qualify as Performance-Based Compensation, unless the Administrator determines that the Award should not so qualify. No adjustment or action described in this Section 14.2 or in any other provision of the Plan shall be authorized to the extent that such adjustment or action would cause the Plan to violate Section 422(b)(1) of the Code. Furthermore, no such adjustment or action shall be authorized to the extent such adjustment or action would result in short-swing profits liability under Section 16 or violate the exemptive conditions of Rule 16b-3 unless the Administrator determines that the Award is not to comply with such exemptive conditions.
- (i) The existence of the Plan, the Program, the Award Agreement and the Awards granted hereunder shall not affect or restrict in any way the right or power of the Company or the stockholders of the Company to make or authorize any adjustment, recapitalization, reorganization or other change in the Company's capital structure or its business, any merger or consolidation of the Company, any issue of stock or of options, warrants or rights to purchase stock or of bonds, debentures, preferred or prior preference stocks whose rights are superior to or affect the Common Stock or the rights thereof or which are convertible into or exchangeable for Common Stock, or the dissolution or liquidation of the Company, or any sale or transfer of all or any part of its assets or business, or any other corporate act or proceeding, whether of a similar character or otherwise.
- (j) No action shall be taken under this Section 14.2 which shall cause an Award to fail to be exempt from or comply with Section 409A of the Code or the Treasury Regulations thereunder.
- (k) In the event of any pending stock dividend, stock split, combination or exchange of shares, merger, consolidation or other distribution (other than normal cash dividends) of Company assets to stockholders, or any other change affecting the Shares or the share price of the Common Stock including any Equity Restructuring, for reasons of administrative convenience, the Company, in its sole discretion, may refuse to permit the exercise of any Award during a period of up to thirty (30) days prior to the consummation of any such transaction.
- 14.3 <u>Approval of Plan by Stockholders</u>. The Plan (as amended and restated) will be submitted for the approval of the Company's stockholders within twelve (12) months after the date of the Board's initial adoption of the Plan (as amended and restated).
- 14.4 No Stockholders Rights. Except as otherwise provided herein, a Holder shall have none of the rights of a stockholder with respect to Shares covered by any Award until the Holder becomes the record owner of such Shares.
- 14.5 <u>Paperless Administration</u>. In the event that the Company establishes, for itself or using the services of a third party, an automated system for the documentation, granting or exercise of Awards, such as a system using an internet website or interactive voice response, then the paperless documentation, granting or exercise of Awards by a Holder may be permitted through the use of such an automated system.
- 14.6 Effect of Plan upon Other Compensation Plans. The adoption of the Plan shall not affect any other compensation or incentive plans in effect for the Company or any Affiliate. Nothing in the Plan shall be construed to limit the right of the Company or any Affiliate: (a) to establish any other forms of incentives or compensation for Employees, Directors or Consultants of the Company or any Affiliate, or (b) to grant or assume options or other rights

or awards otherwise than under the Plan in connection with any proper corporate purpose including without limitation, the grant or assumption of options in connection with the acquisition by purchase, lease, merger, consolidation or otherwise, of the business, stock or assets of any corporation, partnership, limited liability company, firm or association.

- 14.7 <u>Compliance with Laws</u>. The Plan, the granting and vesting of Awards under the Plan and the issuance and delivery of Shares and the payment of money under the Plan or under Awards granted or awarded hereunder are subject to compliance with all Applicable Law (including but not limited to state, federal and foreign securities law and margin requirements), and to such approvals by any listing, regulatory or governmental authority as may, in the opinion of counsel for the Company, be necessary or advisable in connection therewith. Any securities delivered under the Plan shall be subject to such restrictions, and the person acquiring such securities shall, if requested by the Company, provide such assurances and representations to the Company as the Company may deem necessary or desirable to assure compliance with all Applicable Law. To the extent permitted by Applicable Law, the Plan and Awards granted or awarded hereunder shall be deemed amended to the extent necessary to conform to Applicable Law.
- 14.8 <u>Titles and Headings, References to Sections of the Code or Exchange Act</u>. The titles and headings of the Sections in the Plan are for convenience of reference only and, in the event of any conflict, the text of the Plan, rather than such titles or headings, shall control. References to sections of the Code or the Exchange Act shall include any amendment or successor thereto.
- 14.9 <u>Governing Law</u>. The Plan and any agreements hereunder shall be administered, interpreted and enforced under the internal laws of the State of Delaware without regard to conflicts of laws thereof or of any other jurisdiction.

# 14.10 Section 409A.

- (a) General. To the extent that the Administrator determines that any Award granted under the Plan is subject to Section 409A of the Code, the Program pursuant to which such Award is granted and the Award Agreement evidencing such Award shall incorporate the terms and conditions required by Section 409A of the Code. To the extent applicable, the Plan, the Program and any Award Agreements shall be interpreted in accordance with Section 409A of the Code and Department of Treasury regulations and other interpretive guidance issued thereunder, including without limitation any such regulations or other guidance that may be issued after the Effective Date. Notwithstanding any provision of the Plan to the contrary, in the event that following the Effective Date the Administrator determines that any Award may be subject to Section 409A of the Code and related Department of Treasury guidance (including such Department of Treasury guidance as may be issued after the Effective Date), the Administrator may adopt such amendments to the Plan and the applicable Program and Award Agreement or adopt other policies and procedures (including amendments, policies and procedures with retroactive effect), or take any other actions, that the Administrator determines are necessary or appropriate to (a) exempt the Award from Section 409A of the Code and/or preserve the intended tax treatment of the benefits provided with respect to the Award, or (b) comply with the requirements of Section 409A of the Code and related Department of Treasury guidance and thereby avoid the application of any penalty taxes under such Section.
- (b) Separation from Service. If an Award constitutes "nonqualified deferred compensation" under Section 409A of the Code, any payment or settlement of such Award upon a Holder's Termination of Service will, to the extent necessary to avoid taxes under Section 409A of the Code, be made only upon the Holder's "separation from service" (within the meaning of Section 409A of the Code), whether such "separation from service" occurs upon or after the Holder's Termination of Service. For purposes of this Plan or any Award Agreement relating to any such payments or benefits, references to a "termination," "termination of employment" or like terms means a "separation from service."
- (c) Payments to Specified Employees. Notwithstanding any contrary provision in the Plan or any Award Agreement, any payment(s) of "nonqualified deferred compensation" required to be made under an Award to a "specified employee" (as defined under Section 409A of the Code and as the Administrator determines) due to his or her "separation from service" will, to the extent necessary to avoid taxes under Section 409A(a)(2)(B)(i) of the Code, be delayed for the six-month period immediately following such "separation from service" (or, if earlier, until the specified employee's death) and will instead be paid (as set forth in the Award Agreement) on the day immediately

following such six-month period or as soon as administratively practicable thereafter (without interest). Any payments of "nonqualified deferred compensation" under such Award payable more than six months following the Holder's "separation from service" will be paid at the time or times the payments are otherwise scheduled to be made.

- 14.11 No Rights to Awards. No Eligible Individual or other person shall have any claim to be granted any Award pursuant to the Plan, and neither the Company nor the Administrator is obligated to treat Eligible Individuals, Holders or any other persons uniformly.
- 14.12 <u>Unfunded Status of Awards</u>. The Plan is intended to be an "unfunded" plan for incentive compensation. With respect to any payments not yet made to a Holder pursuant to an Award, nothing contained in the Plan or any Program or Award Agreement shall give the Holder any rights that are greater than those of a general creditor of the Company or any Affiliate.
- 14.13 <u>Indemnification</u>. To the extent allowable pursuant to Applicable Law, each member of the Committee or of the Board shall be indemnified and held harmless by the Company from any loss, cost, liability, or expense that may be imposed upon or reasonably incurred by such member in connection with or resulting from any claim, action, suit, or proceeding to which he or she may be a party or in which he or she may be involved by reason of any action or failure to act pursuant to the Plan and against and from any and all amounts paid by him or her in satisfaction of judgment in such action, suit, or proceeding against him or her; <u>provided</u> he or she gives the Company an opportunity, at its own expense, to handle and defend the same before he or she undertakes to handle and defend it on his or her own behalf. The foregoing right of indemnification shall not be exclusive of any other rights of indemnification to which such persons may be entitled pursuant to the Company's Articles of Incorporation or Bylaws, as a matter of law, or otherwise, or any power that the Company may have to indemnify them or hold them harmless.
- 14.14 <u>Relationship to other Benefits</u>. No payment pursuant to the Plan shall be taken into account in determining any benefits under any pension, retirement, savings, profit sharing, group insurance, welfare or other benefit plan of the Company or any Affiliate except to the extent otherwise expressly provided in writing in such other plan or an agreement thereunder.
  - 14.15 Expenses. The expenses of administering the Plan shall be borne by the Company and its Affiliates.

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12 Propossals -- The Board of Direct

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- 4. Approval of the amendment to the Companinces the number of shares authorized for Bound of Ohrechors recommends a walk FOR
- 6. To vote and otherwise represent the undersimary property come before the meeting or a thereof in the discretion of the proxy holder

This se Note: Please sign your name(s) EXACTLY as y trustee, executor, administrator, quardian, or trustee, executor, administrator, quardian, or trustee (mm/dd/yyyyy) — Please print date below



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